Inventory of Deep Collaborations among Colleges and Universities

Deep Academic and Administrative Collaborations Among Colleges and Universities in US Higher Education
(last updated January 19, 2016)

A resource compiled by the Association for Collaborative Leadership
(http://national-acl.com/)

To contribute additional listings or to amend current listings, contact:
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Listed Consortia and Contact Information

- 2U Semester On-line (Baylor, SMU, Temple, Emory, Notre Dame, Wash U)
- Appalachian College Association (Michael Mihalyo, President, michaelm@acaweb.org)
- Associated Colleges of the Midwest (Christopher Welna, President, cwelna@acrm.edu)
- Associated Colleges of the South (R. Owen Williams, President, rowilliams@colleges.edu)
- Association of Independent Colleges and Universities of Ohio (Victoria A. McGillin, Director of Institutional Collaboration, vmcgillin@aicu.org)
- Association of Vermont Independent Colleges (AVIC) (Susan Stutely, President, sstitely@vermont-iccolleges.org)
- Atlanta University Center Consortium (Sherry Turner, Executive Director, sturner@aucenter.edu)
- Baltimore CollegeTown Network (Kristen McGuire, Executive Director, kmcguire@baltimorecollegetown.org)
- Bi-College Consortium of Bryn Mawr and Haverford (PA) (Jerry Berenson, Chief Administrative Officer, jberenso@brynmawr.edu)
- The Boston Consortium for Higher Education (Phil DiChiara, Managing Director, pdichiara@boston-consortium.org)
- Carleton College and St. Olaf College (Steven Poskanzer, President; David Anderson, President)
- Central Pennsylvania Consortium (PA) http://centralpennsylvaniaconsortium.org/
- The Claremont Colleges/Claremont University Consortium (CA) (Stig Lanesskog, Chief Executive Officer, Sth_Lanesskog@cuc.claremont.edu)
- The College of Saint Benedict and Saint John’s University (Kathryn Enke, Chief of Staff, CSB kenke@csbsju.edu; Richard Ice, Vice Provost CSB/SJU rice@csbsju.edu)
- Colleges of the Fenway (Claire Ramsbottom, Executive Director, cramsbottom@colleges-fenway.org)
- Committee on Institutional Cooperation (Barbara McFadden Allen, Executive Director, bmallen@staff.cic.net)
- Cooperating Colleges of Greater Springfield (MA) (Carol Leary, President Bay Path College, cleary@baypath.edu)
- Eastern Academic Scholars Trust (NE) (Susan Stearns, Executive Director, Boston Library Consortium, stearns@blc.org)
- Five Colleges, Incorporated (MA) (Neal Abraham, Executive Director, nabraham@fivecolleges.edu)
- The Five Colleges of Ohio (Susan Palmer, palmer@kenyon.edu before July 1, 2017 then Sarah Kahril, Executive Director, kahrils@kenyon.edu)
- Great Lakes Colleges Association (Richard Detweiler, President, Detweiler@glca.org)
- Higher Education Consortium of Central Massachusetts (Jeanine Went, Executive Director, jwent@heccma.org)
- Inter-University Council of Ohio (Bruce Johnson, President – Johnson.3287@osu.edu; Cindy McQuade, VP Operations – mcquade.2@osu.edu; purchasing: Eugene Stephens, director – es@uakron.edu; insurance: Diane Leone, director – leone.61@osu.edu)
- Lehigh Valley Association of Independent Colleges (Diane Dimitroff, Executive Director, dimitroffd@lvaiac.org)
- NELLCO, Inc. (Tracy L. Thompson, Executive Director, tracy.thompson@nellco.org)
- New Hampshire College & University Council (Thomas Horgan, President and CEO, horgan@nhcuc.org)
- New York Six Liberal Arts Consortium (Amy Cronin, Executive Director, acronin@newyork6.org)
- Northwest Five Colleges Consortium (Carie Faszholz, Coordinator, cfaszholz@willamette.edu)
- Southeastern Pennsylvania Consortium for Higher Education (PA) (Beth Moy, Executive Director, moy@sepcpe.org)
- Southwestern Ohio Council for Higher Education (Sean Joseph Creighton, President, sean.creighton@soche.org)
- OhioLink (library association of colleges and universities of Ohio – Gwen Evans, gwen@ohiolink.edu)
- Partnership for Collaboration and Efficiencies (MA Community Colleges), Judy Silvia, learned@mccceo.mass.edu
- Pennsylvania Consortium for the Liberal Arts (PCLA) (Irene Burgess, Executive Director, iburgess@fandm.edu)
- Tri-Colleges: Bryn Mawr, Haverford and Swarthmore (PA) (and University of Pennsylvania)
- Tri-College University – Concordia College of Moorhead, Minnesota State University Moorhead and North Dakota State University (Tim Flakoll, Provost, Tim.Flakoll@ndsu.edu)
- Virginia Tidewater Consortium for Higher Education (Lawrence G. Dotolo, President, lgdotolo@aol.com)
- The Wisconsin Association of Independent Colleges and Universities (Rolf Wegenke, President, rofwegenke@waiwu.org)
Deep Academic Collaborations among Colleges and Universities in US Higher Education

1. Allow students to take courses at other campuses -- expand curricular, pedagogical and learning opportunities for students
   - Without additional cost to student or institutions
     - Association of Vermont Independent Colleges (AVIC) Semester Exchange
     - Baltimore Collegetown Network (undergraduate only)
     - The Claremont Colleges/Claremont University Consortium (CA)
     - College of Saint Benedict and Saint John's University (all courses are offered to students on both campuses, academic costs are shared according to overall enrollment)
     - Colleges of the Fenway (MA)
     - Committee on Institutional Cooperation (at graduate level)
     - Five Colleges, Incorporated (MA)
     - Cooperating Colleges of Greater Springfield (MA) for courses not offered at home campus on a seats-available basis
     - New Hampshire College & University Council
     - Higher Education Consortium of Central MA
     - Southeastern Pennsylvania Consortium for Higher Education
     - Southwestern Ohio Council for Higher Education
     - Tricollages
     - Virginia Tidewater Consortium for Higher Education at all levels
   - With institutions paying for net enrollment imbalance
     - Associated Colleges of the South
     - Lehigh Valley Association of Independent Colleges

2. Cross registration for on-line courses only
   - On-line Consortium of Independent Colleges
   - Western Governor's University – Straighter Line

3. Cross registration for webcast (real-time) courses
   - 2U Semester On-line (Baylor, SMU, Temple, Emory, Notre Dame, Wash U)
   - Committee on Institutional Cooperation -- CourseShare
   - Texas Language Consortium

4. Align Academic Calendars
   - Adventist Association of Colleges and Universities
   - Bi-college Consortium
   - The Claremont Colleges/Claremont University Consortium
   - College of Saint Benedict and Saint John's University (common calendar)
   - Colleges of the Fenway
   - Five Colleges, Incorporated
5. **Joint Program or Department constructed from one or a few faculty members from each of several institutions or shared faculty members**
   - Associated Colleges of the South – Classics/Sunoikisis
   - Associated Colleges of the Twin Cities: Women’s Studies Program
   - Bi-college Consortium: Certain languages (French, German)
   - The Claremont Colleges/Claremont University Consortium: Africana Studies; Media Studies; Chicano/Latino Studies; Asian Studies; Music; Theater; Women's Studies; Science, Technology and Society; Environmental Analysis; and Neuroscience among others
   - College of Saint Benedict and Saint John’s University (all departments are joint)
   - Five Colleges, Incorporated: Departments (Astronomy, Dance); Majors (Film Studies, Architectural Studies); Low-enrollment Languages (Korean, Arabic); Early Music

6. **Share/alternate teaching of low enrollment courses**
   - Associated Colleges of the South – Classics/Sunoikisis
   - Bi-college Consortium, e.g., in physics upper level curriculum
   - Five Colleges, Incorporated (e.g., physics for Smith and Mount Holyoke)
   - Tri-College University (TX) – Vaccinology

7. **Partner campuses have different departments in some cases (may include a department on one campus offering courses at another campus)**
   - Bi-college Consortium (BMC: Classical Archaeology, Geology, Anthropology, Russian; HC: Astronomy, Studio Art, Music, Theater)
   - The Claremont Colleges/Claremont University Consortium: modern languages, neuroscience, among others
   - Five Colleges, Incorporated (MA) (some campuses discontinued certain departments since their students could take those courses at another campus) – Italian, Russian, ...
   - Holyoke Community College and Springfield Technical Community College – agree to coordinate separate initiatives to develop workforce development programs to meet local industry needs

8. **Shared (jointly staffed) departments or programs**
   - Associated Colleges of the South – joint classics department
   - The Claremont Colleges/Claremont University Consortium: environmental analysis and others
   - College of Saint Benedict and Saint John’s University (all departments are shared)
   - Colleges of the Fenway – Center for Sustainability and the Environment
   - Five Colleges, Incorporated (MA) -- coordinated separate programs, joint curriculum listings in Dance, Astronomy, Arabic – merged curriculum
   - Texas consortium for a joint physics department

9. **Shared Majors recognized by multiple campuses – constructed out of course offerings from several campuses**
   - The Claremont Colleges/Claremont University Consortium – Media Studies, Africana Studies, etc.
   - Five Colleges, Incorporated (MA) – Film Studies; Architectural Studies (majors drawing on these programs are approved at separate campuses)
10. Shared Minors or Certificates -- constructed out of course offerings from several campuses
   Associated Colleges of the South – Sustainability
   Colleges of the Fenway – Performing Arts, Sustainability
   Five Colleges, Incorporated (MA) – 15 certificates: African Studies; Asian/Pacific/American Studies; Buddhist; Coastal and Marine Science; Cognitive Neuroscience; Culture Health and Science; Ethnomusicology; International Relations; Latin American Studies; Logic; Middle Eastern Studies; Native American Indian Studies; Queer and Sexuality Studies; Russian, East European, and Eurasian Studies; Sustainability.

11. Allow students to complete entire majors at other (partner) campuses
   Bi-college Consortium: in all fields, even those with counterpart majors and departments
   The Claremont Colleges/Claremont University Consortium

12. Allow students to complete an entire minor at other (partner) campuses
   The Claremont Colleges/Claremont University Consortium
   Colleges of the Fenway

13. Shared teaching of Less Commonly Taught Languages (LCTLS) for each others’ students
   The Claremont Colleges/Claremont University Consortium (Pomona taught Swahili as a pilot in 12-13 and is teaching Swahili and Farsi in 13-14)
   Associated Colleges of the South (Latin, Greek, Classics/Sunoikisis)
   College of Saint Benedict and Saint John’s University
   Committee on Institutional Cooperation (each campus teaches a few; off-campus students take courses on-line; on-campus students take course in classroom)
   Five Colleges, Incorporated (offered in centrally coordinated mentored and tutored formats, most often on students’ home campuses)
   The Five Colleges of Ohio (We have experimented with sharing language and other courses and are in the planning stages with The Ohio State University to begin pilot projects for language classes and other enrichment activities.)
   Lehigh Valley Association of Independent Colleges (Video cast – students participate at home campus)
   New York Six Liberal Arts Consortium (New Mellon grant will provide for pilot program in two languages, likely to be taught via blended learning)
   Pennsylvania Consortium for the Liberal Arts
14. Shared faculty members
Associated Colleges of the St. Lawrence Valley – faculty exchanges
The Claremont Colleges/Claremont University Consortium: The ethnic studies departments
Share faculty members across the campuses.
Associated Colleges of the South (faculty exchange program)
College of Saint Benedict and Saint John's University (all faculty members are shared)
Five Colleges, Incorporated: each jointly hired faculty member (over 100 in the past 70 years)
teaches regularly at more than one campus; campuses share compensation; each campus regularly
borrows a faculty member from another campus as overload or swap.
Lehigh Valley Association of Independent Colleges – consortial professors (visiting appointment
for course or semester)

15. Shared postdoctoral fellows
Five Colleges, Incorporated (astronomy, statistics, humanities, digital humanities)

16. Shared Faculty Recruitment
The Claremont Colleges/Claremont University Consortium – combined Chronicle ad each fall
Five Colleges, Incorporated
Lehigh Valley Association of Independent Colleges (through LINC – Lehigh Valley Inter-regional Networking and
Connecting – colleges and universities and other major employers of the region)
Pennsylvania Consortium for the Liberal Arts (shared employment advertising contract)

17. Shared recruitment of pre-doctoral scholars
Five Colleges, Incorporated
Consortium for Faculty Diversity (40 liberal arts colleges)

18. Spouse Partner Hiring Initiatives
Five Colleges, Incorporated (Academic Career Network with 8 other colleges)
Lehigh Valley Association of Independent Colleges (through LINC – Lehigh Valley Inter-regional Networking and
Connecting – colleges and universities and other major employers of the region)

19. Shared Academic Centers
The College of Saint Benedict and Saint John’s University
Five Colleges, Incorporated (Women’s Studies Research Center – link campus scholars and external scholars and
activists; Center for East Asian Studies – support campus programs and outreach to K-12 teachers of Asia)
The Claremont Colleges/Claremont University Consortium – Rick and Susan Sontag Center for Collaborative
Creativity
Southwestern Ohio Council for Higher Education

20. Jointly operate an Academic Center in an underserved area
Virginia Tidewater Consortium

21. Shared or Coordinated Programs after the regular academic sessions
Northeast Five Colleges Consortium
22. Shared or Coordinated Study Abroad Programs (for tuition payment)

- Operated by the consortium
  Associated Colleges of the South
  Associated Colleges of the Midwest
  College of Saint Benedict and Saint John's University
  Global Partners Compact (ACM, ACS, GLCA)
  WAICU Study Abroad Collaboration
- Operated by one of the consortium partners (other schools agree to participate allowing transportable financial aid)
  Committee on Institutional Cooperation
  Great Lakes Colleges Association
  New American Colleges Study Abroad Programs
  New York Six Liberal Arts Consortium (launching this with Mellon grant in 2014)
  Virginia Tidewater Consortium for Higher Education
- Shared database for student enrollment, shared pre-departure and re-entry programs, travel course opportunities
  Colleges of the Fenway
- Operated by one of the consortium partners – summer only – no financial aid
  Lehigh Valley Association of Independent Colleges
- Shared assessment of Off-campus study programs
  Great Lakes Colleges Association
- Shared Center for Global Education
  College of Saint Benedict and Saint John’s University (operates 19 semester-long and other short-term programs)

23. Shared English as a Second Language programs for orientation & preparation of international students

New York Six Liberal Arts Consortium (to explore shared ESL under Mellon grant in 2014)

24. Collaborative community based learning and research program

Five Colleges, Incorporated
Lehigh Valley Association of Independent Colleges

25. Faculty Seminars/Learning Communities

Associated Colleges of the Midwest
Associated Colleges of the South
Central Pennsylvania Consortium
Five Colleges, Incorporated
Great Lakes Colleges Association
Lehigh Valley Association of Independent Colleges
New York Six Liberal Arts Consortium
Northwest Five Colleges Consortium
Southwestern Ohio Council for Higher Education
Willamette Valley Biological Sciences Consortium

26. Shared Research Facilities

Five Colleges, Incorporated (Telescope, Seismic Array local station, geosciences analytical instruments, glacial bog)
27. Shared Faculty Development Programs

- Appalachian College Association -- summer teaching and learning institute; faculty fellowships for faculty research
- Associated Colleges of the Midwest
- Associated Colleges of the South – Environmental Studies, engaged learning, interdisciplinary studies, learning-based pedagogy, undergraduate research, blended learning
- Central Pennsylvania Consortium
- College of Saint Benedict and Saint John’s University
- Colleges of the Fenway -- Teaching and learning conference
- Committee on Institutional Cooperation (faculty leadership, department chair training)
- Five Colleges, Incorporated – blended learning institute, scientific teaching institute
- The Five Colleges of Ohio – workshops for chairs and departments, training for committee representatives, occasional seminars and guest speakers
- Great Lakes Colleges Association – Multicultural/microteaching teaching workshops
- Higher Education Consortium of Central Massachusetts (certificate in college teaching)
- Lehigh Valley Association of Independent Colleges (faculty conferences; course development)
- New Hampshire College & University Council (annual Academic Affairs Conference)
- New York Six Liberal Arts Consortium (annual Faculty of Color conference, humanities working group)
- Pennsylvania Consortium for the Liberal Arts (conflict management, department chair training, hiring for diversity workshop)
- Southeastern Pennsylvania Consortium for Higher Education – building evidence-based practices using metacognitive approaches; annual Academic Affairs Conference
- Southwestern Ohio Council for Higher Education
- Virginia Tidewater Consortium for Higher Education (Certificate on College Teaching / Summer Institute on College Teaching)
- Virginia Tidewater Consortium – teaching workshops


- Five Colleges, Incorporated
- New Hampshire College & University Council
- Virginia Tidewater Consortium for Higher Education

29. Creative and Performing Arts

- Associated Colleges of the Midwest (short story writing contest)
- The Claremont Colleges/Claremont University Consortium—joint theater productions, ball room dance, etc.
- College of Saint Benedict and Saint John’s University (joint Fine Arts programming, joint Music, Dance Theater and departments)
- Colleges of the Fenway (MA) – shared Orchestra, Chorus, Jazz Band, Dance, Theater
- Cooperating Colleges of Greater Springfield (MA) (choral concert)
- Five Colleges, Incorporated (joint choral concert; opera production; open auditions for theater productions; Multicultural playwriting program; Poetry Fest; theater program costume sharing; joint advanced studio art seminar)
- Lehigh Valley Association of Independent Colleges (shared event calendar, choreographers, on-campus program

ASSOCIATION FOR COLLABORATIVE LEADERSHIP

c/o NELLCO
756 Madison Avenue, Albany, NY 12208
(518) 772-3921 F: (518) 694-3027
admin@national-acl.org acl.site-ym.org
30. **Undergraduate Research Symposium**
   Appalachian Colleges Association
   Associated Colleges of the South – Gender Studies, Latin American studies, Chinese studies
   College of Saint Benedict and Saint John’s University
   Independent Colleges of Washington
   Five Colleges, Incorporated (in particular fields)
   Lehigh Valley Association of Independent Colleges – Neuroscience, Sustainability, Math, Medieval Studies, Social Justice
   New York Six Liberal Arts Consortium
   Northwest Five – Environmental Science Workshop
   Southwestern Ohio Council for Higher Education

31. **Joint Recognition of Student and/or Faculty Excellence**
   Five Colleges, Incorporated (speech contests in Asian Languages, teacher/scholar awards)
Deep Administrative Collaborations among Colleges and Universities in US Higher Education

A. Merged Administrative Functions
The College of Saint Benedict and Saint John’s University (merged functions: Academic Affairs, Admission and Financial Aid, Strategic Planning and Public Affairs, Communications and Marketing Services, Bookstore, Registrar, Academic Assessment, Libraries, Fine Arts Programming, Intercultural and International Student Services, Career Services, Environmental Health and Safety, Telecommunications, Information Technology Services, Human Resources, Student Activities)

B. Business Office Services
   a. Payroll
      The Claremont Colleges/Claremont University Consortium
   b. Accounts Receivable / Accounts Payable
      The Claremont Colleges/Claremont University Consortium
   c. Capital Projects Management
      Five Colleges, Incorporated (fiber optic network construction; network equipment upgrade; library depository)
   d. Purchasing
      The Boston Consortium for Higher Education (shared procurement website)
      Five Colleges, Incorporated (propose contract rider to offer negotiated benefits to other consortium members; joint bids for services, e.g., audit, 403b adviser)
      The Five Colleges of Ohio (joint contracts, joint RFPs, share best practices)
      Higher Education Consortium of Central MA
      Inter-University Council of Ohio
      Lehigh Valley Association of Independent Colleges
      New York Six Liberal Arts Consortium (joint RFPs, best practices)
      Pennsylvania Consortium for the Liberal Arts (sourcing study with outside consultant)
      The Wisconsin Association of Independent Colleges and Universities
   e. Health Insurance
      The Boston Consortium for Higher Education and other colleges and universities in Massachusetts Ed-Health (captive)
      The Buffalo Area Consortium
      The Claremont Colleges/Claremont University Consortium
      College of Saint Benedict, Saint John’s University, and Order of Saint Benedict
      Colleges of the Fenway -- Student Health Insurance
      Inter-University Council of Ohio (student health insurance, faculty/staff life and disability insurance, dental insurance)
      Lehigh Valley Association of Independent Colleges
      New York Six Liberal Arts Consortium (health insurance captive, in place Jan. 1, 2014)
f. **Health/Disease Management**
   The Boston Consortium for Higher Education (Disease Management Program – Healthy You; shared Health and Wellness Manager)
   The Claremont Colleges/Claremont University Consortium (Student Communicable Disease Protocol)

g. **Business Continuity**
   The Boston Consortium for Higher Education
   The Claremont Colleges/Claremont University Consortium—joint project of the business officers and emergency preparedness committee

h. **Emergency Management**
   Baltimore Collegetown Network (shared MOU for mutual assistance)
   The Boston Consortium for Higher Education
   The Claremont Colleges/Claremont University Consortium—shared Emergency Preparedness Manager
   Colleges of the Fenway—Grant led to Shared position and shared emergency notification system
   Five Colleges, Incorporated (mutual assistance agreement; training; table top exercises)
   The Virginia Tidewater Consortium for Higher Education (joint training exercises – e.g., hurricanes, shooter on campus)

i. **Property and Casualty, Liability Insurance**
   The Boston Consortium for Higher Education
   The Claremont Colleges/Claremont University Consortium
   Colleges of the Fenway
   Five Colleges, Incorporated (Amherst, Hampshire, Mount Holyoke and Smith, not UMass Amherst) – Vermont Captive Insurance Company
   The Five Colleges of Ohio (one broker, one carrier)
   Inter-University Council of Ohio

j. **Audit Services (including internal audit functions)**
   The Boston Consortium – internal audit services, operational audit services
   The Claremont Colleges/Claremont University Consortium—for external auditors, no internal audit
   The Five Colleges of Ohio (one auditor for four colleges)
   New York Six Liberal Arts Consortium (joint RFP for internal audit)

k. **Grant Accounting**
   Five Colleges, Incorporated (Amherst College/ Mount Holyoke College share a staff position)
   The Claremont Colleges/Claremont University Consortium

l. **Endowment Management**

m. **Printing**
   Five Colleges, Incorporated (Hampshire and Smith using UMass Amherst)
   The Five Colleges of Ohio (joint contract negotiation for multi-functional equipment)
n. **Mailing**
   The Claremont Colleges/Claremont University Consortium
   Five Colleges, Incorporated (Hampshire and Smith using UMass Amherst)

o. **Business Record Storage**

p. **Fleet Management**

q. **Solid Waste Disposal (recycling, composting, etc.)**
   Five Colleges, Incorporated (ended 2011 after 15 years)

r. **Energy Efficiency Management**
   Five Colleges, Incorporated (ended 2011 after 10 years)

s. **Energy Purchase**
   The Claremont Colleges/Claremont University Consortium (electrical substation and contract)

t. **Groundskeeping**

u. **Risk Management**
   The Boston Consortium for Higher Education
   The Claremont Colleges/Claremont University Consortium
   Five Colleges, Incorporated (four colleges)
   New York Six (joint contract for IT network security assessment, exploring shared position for information security – similar to position created by Bucknell, Susquehanna, and Franklin and Marshall)

v. **Compliance Management**
   - **General**
     Five Colleges, Incorporated
     The Five Colleges of Ohio (OSHA training and site inspections)
   - **Clergy Compliance**
     Associated Independent Colleges and Universities of Pennsylvania
     The Claremont Colleges/Claremont University Consortium
   - **Environmental Health and Safety Officer**
     The Claremont Colleges/Claremont University Consortium
     Five Colleges, Incorporated (Mount Holyoke College and Hampshire College share officer)
   - **Environmental compliance audit/training**
     Associated Independent Colleges and Universities of Pennsylvania
     The Claremont Colleges/Claremont University Consortium
     Five Colleges, Incorporated
     The Five Colleges of Ohio
   - **Information Literacy Standards Workshop**
     Pennsylvania Consortium for the Liberal Arts
   - **Title IX**
     The Claremont Colleges/Claremont University Consortium
     Lehigh Valley Association of Independent Colleges (consulting, faculty-staff training)
w. Legal Counsel

x. Sustainability Coordinator
   Lehigh Valley Association of Independent Colleges

y. Bookstore
   The Claremont Colleges/Claremont University Consortium
   College of Saint Benedict and Saint John’s University
   Colleges of the Fenway (MA) – two members share a bookstore.

z. Telephone Services
   The Claremont Colleges/Claremont University Consortium– over copper and VoIP
   College of Saint Benedict and Saint John’s University

aa. Shared Rental Office
   Five Colleges, Incorporated (3 campuses)

bb. Ombudsman Services
   Five Colleges, Incorporated (several colleges share ombudsperson services)

C. IT Services
   a. Help Desk
      College of Saint Benedict and Saint John’s University

   b. High-Speed Fiber Optic Network
      The Claremont Colleges/Claremont University Consortium (including redundant
      connection to Internet2; coordinated backbone across the campuses)
      College of Saint Benedict and Saint John’s University
      Colleges of the Fenway
      Committee on Institutional Cooperation
      Cooperating Colleges of Greater Springfield
      Five Colleges, Incorporated (redundant connection to Internet2; joint operation of network)

   c. Purchasing
      The Boston Consortium
      College of Saint Benedict and Saint John’s University
      Colleges of the Fenway
      Committee on Institutional Cooperation
      Five Colleges, Incorporated
      The Five Colleges of Ohio
      Inter-University Council of Ohio
      Lehigh Valley Association of Independent Colleges
      New York Six Liberal Arts Consortium

   d. Computer/Device sales
      The Claremont Colleges/Claremont University Consortium (Apple store in joint bookstore)
      College of Saint Benedict and Saint John’s University
      Five Colleges, Incorporated (some campus stores sell to all other campus communities)
D. HR Services

a. On-line Job applications
   College of Saint Benedict and Saint John’s University
   The Five Colleges of Ohio (joint PeopleAdmin contract)

b. Recruiter/Recruiting
   The Boston Consortium for Higher Education (shared recruitment; diversity recruiting effort)
   College of Saint Benedict and Saint John’s University
   Five Colleges, Incorporated (briefly shared a diversity recruitment/retention position)

c. Benefits
   The Claremont Colleges/Claremont University Consortium (administer all benefits programs)
   College of Saint Benedict and Saint John’s University

d. Long-term disability insurance
   College of Saint Benedict and Saint John’s University
   Colleges of the Fenway (MA)
   The Five Colleges of Ohio (joint contract negotiations)
   The Claremont Colleges/Claremont University Consortium

e. 403b Plan Advisor
   Colleges of the Fenway (MA)
   The Claremont Colleges/Claremont University Consortium

f. Staff Training and Development
   Baltimore Collegetown Network (training for new managers, workshops for staff members in Student Affairs and Human Resources, sustainability, financial aid, emergency management)
   College of Saint Benedict and Saint John’s University
   Colleges of the Fenway (MA)
   Five Colleges, Incorporated
   Higher Education Consortium of Central MA
   Lehigh Valley Association of Independent Colleges (PA)
   Partnership for Collaboration and Efficiencies (MA Community Colleges)

g. Background Checks
   College of Saint Benedict and Saint John’s University
   The Five Colleges of Ohio (joint contract)
   Lehigh Valley Association of Independent Colleges

h. Shared HR contracts
   College of Saint Benedict and Saint John’s University
   Colleges of the Fenway; temp agency, employee assistance program, Monster
inventory of deep collaborations

E. Career Services

a. Recruiter
The Claremont Colleges/Claremont University Consortium (a joint website and collaboration among career services at the institutions)
Capital Consortium
College of Saint Benedict and Saint John’s University
Five Colleges, Incorporated – Smith and Mount Holyoke (until fall 2013)
Liberal Arts Recruiting Consortium
Nebraska College Recruiting Consortium
New York Consortium

b. Job Fair
Baltimore Collegetown Network (with Maryland Career Consortium)
The Claremont Colleges/Claremont University Consortium
College of Saint Benedict and Saint John’s University
Cooperating Colleges of Greater Springfield
Five Colleges, Incorporated (Smith/Mount Holyoke/Amherst/Hampshire)
Lehigh Valley Association of Independent Colleges – joint career fair
New Hampshire College & University Council – for seniors and alums
New York Six Liberal Arts Consortium
Southeastern Pennsylvania Consortium for Higher Education
Southwestern Ohio Council for Higher Education


c. Company tours
Southeastern Pennsylvania Consortium for Higher Education

d. Employer roundtables
Southeastern Pennsylvania Consortium for Higher Education

e. Discipline specific networking events
Southeastern Pennsylvania Consortium for Higher Education

f. Internships
Baltimore Collegetown Network (shared online internships board where businesses can post and students can search for positions)
Southwestern Ohio Council for Higher Education

F. One-Card
Colleges of the Fenway
The Claremont Colleges/Claremont University Consortium
G. Academic Support

a. **Course Registration System**  
The Claremont Colleges/Claremont University Consortium  
College of Saint Benedict and Saint John’s University

b. **Course Management System**  
The Claremont Colleges/Claremont University Consortium  
College of Saint Benedict and Saint John’s University

c. **Instructional Designer**  
Lehigh Valley Association of Independent Colleges

d. **Blended Learning Specialist**  
Five Colleges, Incorporated

e. **Student Learning Assessment Specialist**  
Five Colleges, Incorporated

f. **Technology Accessibility Specialist**  
Five Colleges, Incorporated

g. **Degree Audits**  
College of Saint Benedict and Saint John’s University

h. **Student Alert Services**  
The Claremont Colleges/Claremont University Consortium (Black Student Affairs and Chicano/Latino Affairs participate in academic student alerts for their populations.)  
College of Saint Benedict and Saint John’s University

i. **ADA Services**  
The Claremont Colleges/Claremont University Consortium (student disability resource Center)  
College of Saint Benedict and Saint John’s University  
Five Colleges, Incorporated (joint SensuAccess subscription/RoboBraille)

j. **Visa / SEVIS services**  
College of Saint Benedict and Saint John’s University  
Colleges of the Fenway  
The Five Colleges of Ohio (joint J-1 processing)

k. **International Student Support**  
The Claremont Colleges/Claremont University Consortium  
College of Saint Benedict and Saint John’s University
H. Library Services

a. Fully Integrated Library System
Atlanta University Center Consortium
The Claremont Colleges/Claremont University Consortium (all library services are housed in one library)
College of Saint Benedict and Saint John’s University

b. Acquisitions – shared purchases and subscriptions/licenses
Appalachian College Association
Colleges of the Fenway – colleges belong to one of two library consortiums in Boston;
Committee on Institutional Cooperation (libraries pool $2 million plus for shared purchases selected by CIC, in addition to some 30 licenses and contracts)
Five Colleges, Incorporated (journals, databases, e-books)
The Five Colleges of Ohio
Lehigh Valley Association of Independent Colleges (shared digital collection and PDA program)
NELLCO, Inc. (numerous examples – over 60 e-resources licensed consortially)
New Hampshire College & University Council
OhioLink
Southeastern Pennsylvania Consortium for Higher Education – Shared e-collection of books
Tri-College University (TX)
Tri-College Libraries: Bryn Mawr, Haverford, Swarthmore
Virginia Tidewater Consortium for Higher Education

c. Cataloguing
Appalachian College Association
Five Colleges, Incorporated (Mount Holyoke College contracts with UMass Amherst)
The Five Colleges of Ohio

d. Joint Catalog
Appalachian College Association
Five Colleges, Incorporated
The Five Colleges of Ohio

e. Reference
NELLCO, Inc. – Virtual reference service (Library LAWLINE) ran for five years in mid-2000s. Staffed cooperatively, the service provided web-based virtual reference to public and academic patrons across the U.S. Two of the participating libraries continue to provide the service independently.
f. **Joint subscriptions**
   - Associated Colleges of the South
   - Committee on Institutional Cooperation
   - Five Colleges, Incorporated
   - The Five Colleges of Ohio
   - NELLCO, Inc.

g. **Library Print Repository; Shared Print Retention**
   - Committee on Institutional Cooperation
   - Eastern Academic Scholars Trust
   - Five Colleges, Incorporated
   - The Five Colleges of Ohio (ran one for about 10 years and then closed the facility)
   - NELLCO, Inc. – PALMPrint (Preserving America’s Legal Materials in Print) is a jointly owned print collection of primary U.S. legal materials (state and federal). More than 60 law libraries across the U.S. and Canada share ownership of the collection, which is centrally housed at a third-party facility in CT.

h. **Bound collection sharing**

i. **Inter-Library Delivery System (courier)**
   - ACTC as part of CLIC (Cooperating Libraries in Consortium)
   - Colleges of the Fenway as part of one of two larger programs in the area encompassing a wider range of colleges.
   - Five Colleges, Incorporated
   - Lehigh Valley Association of Independent Colleges
   - New Hampshire College & University Council

j. **Reciprocal access**
   - Baltimore Collegetown Network
   - Five Colleges, Incorporated
   - NELLCO, Inc.

k. **Reciprocal borrowing**
   - Five Colleges, Incorporated
   - NELLCO, Inc.

l. **Continuing education and professional development opportunities for librarians**
   - Five Colleges, Incorporated
   - NELLCO, Inc.
   - Pennsylvania Consortium for the Liberal Arts (information literacy standards workshop)
   - Southwestern Ohio Council for Higher Education

m. **Joint Consortium Membership**
   - New York Six Liberal Arts Consortium: funded initial membership costs for three of our schools to ensure that all six are members of the ConnectNY library consortium, rather than launch our own such initiative
I. Admissions
   a. Joint Recruiter
      The College of Saint Benedict and Saint John’s University
   b. Joint Admission Fairs, Counselor Tours
      Annual CCAA Catholic Colleges Latin America Recruiting Consortium
      The Claremont Colleges/Claremont University Consortium
      Central Pennsylvania Consortium
      The College of Saint Benedict and Saint John’s University
      Colleges of the Fenway
      Consortium of Vermont Colleges
      Exploring College Options (Duke, Penn, Stanford, Harvard, Penn)
      Five Colleges, Incorporated
      New Hampshire College & University Council
      The Five Colleges of Ohio (plus one other college)
      Lehigh Valley Association of Independent Colleges
      Pacific Northwest Consortium
      Pine Tree Admissions Consortium (ME)
      West Coast Law School recruitment
   c. Joint Publications
      Baltimore Collegetown Network
      The College of Saint Benedict and Saint John’s University
      Five Colleges, Incorporated

J. Campus Police/Public Safety
   The Claremont Colleges/Claremont University Consortium
   Five Colleges, Incorporated (Smith, Hampshire and Mount Holyoke)

K. Dining Services
   Bi-college Consortium: Bryn Mawr and Haverford (one operates dining for both: open exchange; pay for imbalance)
   The Claremont Colleges/Claremont University Consortium (all students on meal plans may dine in any of 7 dining halls; staff and faculty members eat at reduced prices)
   Colleges of the Fenway (MA) – three members have a joint dining contract, two of those share a dining hall and students can eat on any of the three campuses
   Five Colleges, Incorporated (students on one meal plan may eat on another campus at no additional charge if there for a class, no funding exchange; local food purchasing)

L. Museums
   Five Colleges, Incorporated (collaboration of 7 campus museums and 3 community museums for joint exhibitions and marketing).
   Colleges of the Fenway - Joint membership to Isabella Stuart Gardner Museum.

M. Transportation
   Baltimore Collegetown Network (operate a private transit system, The Collegetown Shuttle between colleges and local shopping/dining destinations)
   Five Colleges, Incorporated (previously ran own inter-campus express bus service; now subsidize regional transit to accomplish the same goal with a few other shuttles)
   Higher Education Consortium of Central MA (in association with regional transit)
N. **Shared Higher Education Cable Channel**  
The Virginia Tidewater Consortium for Higher Education

O. **Uplink Satellite Studio**  
The Claremont Colleges/Claremont University Consortium

P. **Access to Higher Education**  
CollegeNow – Cleveland  
CollegeNext – California  
Southwestern Ohio Council for Higher Education  
The Virginia Tidewater Consortium for Higher Education (off-campus higher education information centers)

Q. **Intercampus Messenger/delivery service**  
Five Colleges, Incorporated

R. **Shared Student Services**  
   - **Intramurals**  
     The College of Saint Benedict and Saint John’s University  
     Colleges of the Fenway (MA)  
     The Claremont Colleges/Claremont University Consortium
   
   - **Musical ensembles**  
     The College of Saint Benedict and Saint John’s University  
     Colleges of the Fenway (MA) (orchestra, chorus, jazz band)  
     The Claremont Colleges/Claremont University Consortium
   
   - **Dance**  
     The College of Saint Benedict and Saint John’s University  
     Colleges of the Fenway (MA)  
     The Claremont Colleges/Claremont University Consortium
   
   - **Theater**  
     The College of Saint Benedict and Saint John’s University  
     Colleges of the Fenway (MA)  
     Five Colleges, Incorporated (open auditions)  
     The Claremont Colleges/Claremont University Consortium
   
   - **Student Health Services**  
     The Claremont Colleges/Claremont University Consortium  
     Colleges of the Fenway (MA) – Three members share a student health center that is run by a local medical practice and also sees their members.  
     Five Colleges, Incorporated -- UMass Amherst health services serves Hampshire and Amherst colleges
   
   - **Student Counseling Services**  
     The Claremont Colleges/Claremont University Consortium  
     Five Colleges, Incorporated (Center for Women and Community)
• **Health Education Outreach**  
The Claremont Colleges/Claremont University Consortium

• **Black Student Affairs**  
The Claremont Colleges/Claremont University Consortium (academic and other support)

• **Chicano/Latino Student Affairs**  
The Claremont Colleges/Claremont University Consortium (academic and other support)

• **Chaplains**  
The Claremont Colleges/Claremont University Consortium (interfaith chaplaincy)  
Five Colleges, Incorporated (Smith and Amherst Colleges (shared three chaplains in full-time positions for several years)

• **Student Clubs**  
Five Colleges, Incorporated  
The Claremont Colleges/Claremont University Consortium