REPORT OF

MUNICIPAL GAS COMMISSION OF MISSOURI

DECEMBER 31, 2015 and 2014



2005 West Broadway, Suite 100, Columbia, MO 65203 OFFICE (573) 442-6171 FAX (573) 777-7800 3220 West Edgewood, Suite E, Jefferson City, MO 65109 OFFICE (573) 635-6196 FAX (573) 644-7240 www.williamskeepers.com

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Municipal Gas Commission of Missouri

We have audited the accompanying financial statements of the Municipal Gas Commission of Missouri ("MGCM"), which comprise the statements of net position as of December 31, 2015 and 2014, and the related statements of revenues, expenses and changes in net position and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the net position of the Municipal Gas Commission of Missouri as of December 31, 2015 and 2014, and the changes in its net position and cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Other Matters

Required Supplementary Information

Williams - Keepene LLC

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 3 to 6 be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

May 23, 2016

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management of the Municipal Gas Commission of Missouri ("MGCM") offers all persons interested in the financial position and results of MGCM's operations this narrative overview and analysis of MGCM's financial activities for the years ending December 31, 2015 and 2014. Please read this narrative in conjunction with the financial statements and the accompanying notes to financial statements which follow this section.

Overview of the Financial Statements

MGCM was formed in 1988 under the Joint Municipal Utility Commission Act, Revised Statutes of Missouri, to provide for financing, acquisition and operation of natural gas production, transmission and distribution facilities and resources and for the joint purchase of natural gas to meet the requirements of its eleven member municipalities. MGCM's role is to be an aggregator for the purpose of bulk purchasing of natural gas for resale to its member cities. It also functions as a designated operating agent representing its members with major pipeline companies that transport the commodity, and manages the supply and storage contracts for its members. MGCM's administration of the purchasing, transportation, and storage of natural gas on behalf of its membership reduces the total cost and increases the efficiency for all the members.

This report consists of two parts, Management's Discussion and Analysis (this section) and the financial statements. The financial statements are comprised of the Statements of Net Position; the Statements of Revenues, Expenses and Changes in Net Position; the Statements of Cash Flows; and the Notes to Financial Statements. These statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

The financial statements are prepared using proprietary or enterprise fund accounting. Proprietary funds account for governmental operations that are designed to be self-supporting from fees charged to consumers for the provision of goods and services or where the government has decided that the periodic determination of revenues, expenses, and net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The accounting and financial reporting practices of proprietary funds are similar to those used for business enterprises and focus on capital maintenance and the flow of economic resources through the use of accrual accounting.

The Statements of Net Position presents MGCM's financial position as of the end of the years presented. Information is displayed on assets and liabilities, with the difference between the two reported as net position. The net position of MGCM reflects the resources available as of the end of the year to support member activities. Over time, increases and decreases in net position measure whether MGCM's financial health is improving or deteriorating.

The Statements of Revenue, Expenses and Changes in Net Position present information detailing the revenues and expenses that resulted in the change in net position for the years presented. All revenues and expenses are reported on an accrual basis, following GAAP. This means that the revenue or expense is recognized as soon as the underlying event giving rise to the change occurs, regardless of when the actual cash is received or paid. Thus, revenues and expenses are reported in this statement for some items that will not result in cash flows until future periods. For example, gas purchases that occurred during the year will be reflected as an expense, whether or not they have been paid as of the end of the fiscal year.

The Statements of Cash Flows presents the cash inflows and outflows of MGCM categorized by operating, noncapital financing, and investing activities. It reconciles the beginning and end-of-year cash balances contained in the Statement of Net Position. The effects of accrual accounting are adjusted out and noncash activities, such as depreciation, are removed to supplement the presentation in the Statements of Revenue, Expenses and Changes in Net Position.

The Notes to Financial Statements follow the above financial statements and provide additional information that is essential to a full understanding of the information provided in the financial statements.

Financial Analysis

An analysis of MGCM's financial position begins with a review of the Statements of Net Position and the Statements of Revenues, Expenses and Changes in Net Position. The following tables present summarized financial position and results of operations for the years ended December 31, 2015, 2014 and 2013. Additional details are available in the accompanying financial statements.

Condensed Statements of Net Position as of December 31, 2015, 2014 and 2013

| | 2015 | | 2014 | | 2013 |
|------------------------------------|------|-----------|------|-----------|-----------------|
| ASSETS | | | | | |
| Cash and Cash Investments | \$ | 591,943 | \$ | 632,589 | \$ 452,233 |
| Accounts Receivable | | 703,934 | | 914,257 | 1,095,981 |
| Prepaid Expenses | | 12,340 | | 12,777 | 9,999 |
| Gas Imbalance | | - | | 43,291 | _ |
| Gas in Storage | | 190,319 | | 225,858 | 38,699 |
| Total Current Assets | \$ | 1,498,536 | \$ | 1,828,772 | \$ 1,596,912 |
| LIABILITIES | | | | | |
| Accounts Payable | \$ | 517,602 | \$ | 917,487 | \$ 794,298 |
| Other current liabilities | | 4,058 | | - | - |
| Total Current Liabilities | | 521,660 | | 917,487 | 794,298 |
| Advances from Members | | 60,719 | | 60,719 | 60,719 |
| Total Liabilities | | 582,379 | | 978,206 | 855,017 |
| UNRESTRICTED NET POSITION | | 916,157 | | 850,566 | 741,895 |
| Total Liabilities and Net Position | \$ | 1,498,536 | \$ | 1,828,772 | \$ 1,596,912 |

Financial Position Analysis - 2015

- Cash and Cash Investments decreased \$40,646 or 6.4% from the 2014 year-end balance and represents 39.5% of the 2015 fiscal year-end total assets.
- Accounts Receivable reflects a 23.0% decrease compared to 2014, mainly attributable to less billed to members due to lower natural gas prices in 2015 and lower gas volumes in the last month of the year.
- Gas Imbalance represents the difference between the amount of gas actually used by members and what was scheduled to be delivered from the supplier. MGCM owed its vendors \$4,058 at December 31, 2015 and MGCM's vendors owed MGCM \$43,291 of natural gas at December 31, 2014 due to these differences. This balance naturally fluctuates from year to year.
- Gas in Storage decreased \$35,539 or 15.7%. This decrease is attributable to a \$0.76/Dth decrease in the average cost of gas in storage, partially offset by a 4,439 Dth increase in the amount of gas in storage.
- Accounts Payable was 43.6% lower at the end of 2015 as compared to 2014 due to lower gas volumes and prices in December 2015 and due to a large infusion of natural gas into storage in December 2014.

Financial Position Analysis - 2014

- Cash and Cash Investments increased 39.9% over the 2013 year-end balance and represents 34.6% of the 2014 fiscal year-end total assets. The increase is attributable to a \$181,724 decrease in accounts receivable and a \$108,671 increase in net position.
- Accounts Receivable reflects a 16.6% decrease compared to 2013 due to the timing of collections from members.
- Gas Imbalance is a new item in 2014 and represents the difference between the amount of gas actually used by members and what was scheduled to be delivered from the supplier. MGCM's vendors owed MGCM \$43,291 of natural gas at December 31, 2014 due to these differences. This amount was near zero at December 31, 2013.
- Gas in Storage increased \$187,159 or 483.6%. This increase is attributable to a \$0.86/Dth increase in the average cost of gas in storage and a 40,669 Dth increase in the amount of gas in storage.
- Accounts Payable was 15.5% higher at the end of 2014 as compared to 2013 due to higher gas prices in December 2014 and a large infusion of natural gas into storage in December 2014.

Condensed Statements of Revenues, Expenses, and Changes in Net Position for 2015, 2014 and 2013

| | 2015 | | 2014 | | | 2013 |
|-------------------------------------|------|-----------|-----------|-----------|-----------|-----------|
| OPERATING REVENUES | | | | | | |
| Gas Sales | \$ | 4,493,070 | \$ | 6,705,693 | \$ | 5,429,654 |
| Management Fee | | 167,550 | | 192,684 | | 182,249 |
| Training Revenue | | _ | | 900 | | 300 |
| Total Operating Revenues | | 4,660,620 | | 6,899,277 | | 5,612,203 |
| OPERATING EXPENSES | | | | | | |
| Gas Purchases and Related Costs | | 4,416,397 | | 6,610,121 | | 5,361,905 |
| Employee Expenses | | 100,700 | 103,500 | | 111,456 | |
| Consulting Services | | 31,207 | 30,137 | | 27,576 | |
| Other Expenses | | 46,715 | | 46,840 | | 52,783 |
| Total Operating Expenses | | 4,595,019 | 6,790,598 | | 5,553,720 | |
| NONOPERATING REVENUES | | | | | | |
| Interest Income | | 135 | | 58 | | 67 |
| Interest Expense | | (145) | | (66) | | (44) |
| Total Nonoperating Income | | (10) | | (8) | | 23 |
| Increase (Decrease) in Net Position | | 65,591 | | 108,671 | | 58,506 |
| Net Position, Beginning of the Year | | 850,566 | | 741,895 | | 683,389 |
| Net Position, End of the Year | \$ | 916,157 | \$ | 850,566 | \$ | 741,895 |

Operating Results Analysis – 2015

- Gas Sales of \$4,493,070 decreased approximately 33% from 2014 fiscal year levels. Fiscal year 2015 saw relatively stable, but lower natural gas prices and decreased gas sales volumes. Sales volumes were primarily down in 2015 due to warmer weather during the traditionally cold weather months.
- Lower natural gas consumption also impacts Management Fee revenues, which decreased 13.0% from 2014. General and administrative costs are recovered through management fees, which are based upon a per Dth charge.

- Gas Purchases and Related Costs consist of gas supply, transportation, and storage costs and represents 96.1% of total operating expenditures. Members' natural gas consumption decreased approximately 13% from fiscal year 2014 to 2015. MGCM members saw an average commodity cost per MMBtu of \$3.30 for 2015 compared to \$4.62 for the 2014 fiscal year. Members, on average, realized an all-in delivered commodity price of \$5.01 MMBtu, which was approximately \$1.43 lower than the 2014 all-in delivered price, which was primarily the result of lower commodity prices in 2015.
- General and administrative costs are recovered in Management Fees and totaled approximately 3.9% of total operating expenses.

Operating Results Analysis – 2014

- Gas Sales of \$6,705,693 increased approximately 23.5% from 2013 fiscal year levels. Fiscal year 2014 saw relatively stable, but slightly higher natural gas prices and increased gas sales volumes. Sales volumes were primarily driven by weather related conditions increasing 2014 heating degree days by 4% over the previous year and 8% above what is considered normal.
- Higher consumption also impacts Management Fee revenues, which increased 5.7% from 2013.
 General and administrative costs are recovered through management fees which are based upon a per Dth charge.
- Gas Purchases and Related Costs consist of gas supply, transportation, and storage costs and represents 97.3% of total operating expenditures. Members' natural gas consumption increased approximately 5.7% from fiscal year 2013 to 2014. MGCM members saw an average commodity cost per MMBtu of \$4.62 for 2014 compared to \$3.57 for the 2013 fiscal year. Members realized an all-in delivered commodity price of \$6.44 MMBtu, which was approximately \$0.90 higher than the 2013 all-in delivered price, which was primarily the result of higher commodity prices in 2014.
- General and administrative costs are recovered in Management Fees and totaled approximately 2.7% of total operating expenses.

Financial Outlook

MGCM continues to maintain a relatively stable market outlook on commodity prices through 2016-2017 and has locked in a portion of its gas supply prices throughout this period. The United States economy gives little indication it will drive natural gas prices significantly higher in the near term. Situations that could increase natural gas demand and commodity prices are an upsurge in natural gas demand from the power generation industry and infrastructure congestion, but again, abundant domestic supply levels are expected to moderate market prices overall.

MGCM increased its management fee from \$0.18/Dth of natural gas sold to \$0.21/Dth. This is expected to increase revenue by approximately \$36,000 in 2016.

MGCM is dedicated to providing reliable and economical natural gas supplies and related services to its members, as well as continuing support to its members in areas of training and natural gas pipeline developments.

Request for Information

This financial report is designed to provide the reader a general overview and analysis of the financial activities of MGCM. Questions or requests for more information should be directed to Duncan Kincheloe, CEO, President, and General Manager, Municipal Gas Commission of Missouri, 1808 I-70 Drive SW, Columbia, MO 65203 (573-445-3279).

STATEMENTS OF NET POSITION December 31, 2015 and 2014

| | 2015 | | | 2014 | | |
|--|-------------|-----------|-----------|-----------|--|--|
| ASSETS | | | | | | |
| CURRENT ASSETS | | | | | | |
| Cash and Cash Investments | \$ | 591,943 | \$ | 632,589 | | |
| Accounts Receivable | | 703,934 | | 914,257 | | |
| Prepaid Expenses | | 12,340 | | 12,777 | | |
| Gas Imbalance | | - | | 43,291 | | |
| Gas in Storage | | 190,319 | | 225,858 | | |
| Total current assets | \$ | 1,498,536 | \$ | 1,828,772 | | |
| LIABILITIES AND NET POSITION CURRENT LIABILITIES | | | | | | |
| Accounts Payable | \$ | 517,602 | \$ | 917,487 | | |
| Gas Imbalance | | 4,058 | | - | | |
| Total Current Liabilities | | 521,660 | | 917,487 | | |
| ADVANCES FROM MEMBERS | | 60,719 | | 60,719 | | |
| Total Liabilities | | 582,379 | | 978,206 | | |
| NET POSITION - UNRESTRICTED | | 916,157 | th. | 850,566 | | |
| Total Liabilities and Net Position | _\$ | 1,498,536 | <u>\$</u> | 1,828,772 | | |

STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION Years Ended December 31, 2015 and 2014

| | 2015 | 2014 |
|-------------------------------------|--------------|--------------|
| OPERATING REVENUES | | |
| Gas Sales | \$ 4,493,070 | \$ 6,705,693 |
| Management Fee | 167,550 | 192,684 |
| Training Revenue | _ | 900 |
| Total Operating Revenue | 4,660,620 | 6,899,277 |
| OPERATING EXPENSES | | |
| Gas Purchases and Related Costs | 4,416,397 | 6,610,121 |
| Employee Expenses | 100,700 | 103,500 |
| Transfer to MJMEUC Alliance Fund | 17,912 | 18,835 |
| Consulting Services | 31,207 | 30,137 |
| Other | 28,698 | 25,114 |
| Training | *** | 2,854 |
| Tax on Storage Gas | 105 | 37 |
| Total Operating Expenses | 4,595,019 | 6,790,598 |
| Operating Income | 65,601 | 108,679 |
| NONOPERATING REVENUES (EXPENSES) | | |
| Interest Income | 135 | |
| Interest Expense | (145 | (66) |
| Total Nonoperating Income (Expense) | (10 | (8) |
| Increase in Net Position | 65,591 | 108,671 |
| Net Position, Beginning of Year | 850,566 | 741,895 |
| Net Position, End of Year | \$ 916,157 | \$ 850,566 |

STATEMENTS OF CASH FLOWS Years Ended December 31, 2015 and 2014

| | 2015 | | 2014 | |
|---|------|------------|------|-------------|
| OPERATING ACTIVITIES | | | | |
| Receipts from Sales to Members | \$ 4 | 4,703,393 | \$ | 6,888,317 |
| Receipts from Management Fee | | 167,550 | | 192,684 |
| Payments to Suppliers for Goods and Services | (- | 4,792,967) | | (6,778,302) |
| Payments to MJMEUC for Employee Services | | (100,700) | | (103,500) |
| Payments to MJMEUC Alliance Fund | | (17,912) | | (18,835) |
| Net Cash Provided (Used) by Operating Activities | | (40,636) | | 180,364 |
| NONCAPITAL FINANCING ACTIVITIES | | | | |
| Interest Paid on Line of Credit Borrowings | | (145) | | (66) |
| Net Cash (Used) by Noncapital Financing Activities | | (145) | | (66) |
| INVESTING ACTIVITIES | | | | |
| Interest Income | | 135 | | 58 |
| Net Cash Provided by Investing Activities | | 135 | | 58 |
| Net Increase (Decrease) in Cash and Cash Equivalents | | (40,646) | | 180,356 |
| Cash and Cash Equivalents at Beginning of Year | | 632,589 | | 452,233 |
| Cash and Cash Equivalents at End of Year | \$ | 591,943 | \$ | 632,589 |
| RECONCILIATION OF OPERATING INCOME TO NET | | | | |
| CASH PROVIDED (USED) BY OPERATING ACTIVITIES | | | | |
| Operating Income | \$ | 65,601 | \$ | 108,679 |
| Adjustments for (Increases) Decreases in Current Assets and | | | | |
| Increases (Decreases) in Current Liabilities: | | | | |
| Accounts Receivable | | 210,323 | | 181,724 |
| Prepaid Expenses | | 437 | | (2,778) |
| Gas Imbalance | | 47,349 | | (43,291) |
| Gas in Storage | | 35,539 | | (187,159) |
| Accounts Payable | | (399,885) | | 123,189 |
| Net Cash Provided (Used) by Operating Activities | | (40,636) | \$ | 180,364 |

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Organization

The Municipal Gas Commission of Missouri ("MGCM") was formed in 1988, under the Joint Municipal Utility Commission Act, Revised Statutes of Missouri, to provide for financing, acquisition and operation of natural gas production, transmission and distribution facilities and resources and for the joint purchase of natural gas to meet the requirements of its member municipalities that own natural gas distribution systems. MGCM's administration of the purchasing, transportation, and storage of natural gas on behalf of its membership reduces the total cost and increases the efficiency for all MGCM members. Members sign a Joint Agreement that covers terms and obligations of membership and MGCM's services. Municipalities can withdraw from membership upon two years notice. As of December 31, 2015, MGCM had nine members in Missouri and two members in an adjoining state.

Measurement Focus, Basis of Accounting, and System of Accounts

MGCM prepares its financial statements as a business-type activity in conformity with U.S. generally accepted accounting principles ("GAAP") following applicable pronouncements of the Governmental Accounting Standards Board (GASB). The financial statements are prepared following the economic measurement focus and using the accrual basis of accounting, in conformity with these standards.

MGCM distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with MGCM's ongoing operations. Operating expenses include the costs of sales and services, employee expenses, member training, and administrative and general expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Accounts Receivable

Accounts receivable consists of receivables due from member municipal utilities. MGCM believes all accounts receivable balances are fully collectible; therefore, an allowance for uncollectible accounts has not been reported in the financial statements.

Gas Imbalance

Imbalance is the difference between the amount of gas actually used by members and what was scheduled to be delivered from the supplier. This amount of gas is either due to MGCM (asset balance), or due to the gas supplier by MGCM (liability balance).

Gas in Storage

MGCM contracts for storing natural gas. Gas in storage is recorded at cost determined on an average cost basis. When current market price is lower than cost, adjustments to decrease inventory carrying cost to market are not made because current contracts with members allow inventory to be priced at cost.

Advances from Members

Advances from members consists of collections from member municipalities for a contingency reserve at the inception of MGCM, less refunds made to these original members who have since withdrawn from membership.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

Income Taxes

MGCM is a body politic and corporate, municipal corporation of the State of Missouri and is exempt from federal and Missouri state income taxes.

Risk Management

MGCM manages it risks through insurance coverage provided by private insurers for officers and directors liability and other property and business risks. There were no significant reductions in coverage compared to the prior year.

Effect of New Accounting Standard on Financial Statements

The GASB has issued GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27. Application of this accounting standard did not have an effect on these financial statements.

2. CASH AND CASH EQUIVALENTS

For the purpose of the statement of cash flows, MGCM considers all highly liquid debt instruments purchased with a maturity of three months or less, such as overnight repurchase agreements, to be cash equivalents.

Custodial risk for deposits is the risk that, in the event of a financial institution failure, MGCM's deposits may not be returned. MGCM's policy is to utilize a bank depository that poses little or no risk of loss of principal balance. MGCM requires its bank deposits to be fully insured or collateralized with securities. The bank cash account had a bank balance of \$591,943 and \$632,589 and a carrying amount of \$591,943 and \$632,589 at December 31, 2015 and 2014, respectively. The bank deposits are covered with FDIC insurance for \$250,000 and any excess balance is collateralized with securities held by the pledging financial institution's trust department or agent in MGCM's name.

3. LINE OF CREDIT

MGCM maintains a \$500,000 bank line of credit to cover temporary cash shortages if they arise. The line of credit had a zero outstanding balance at December 31, 2015 and 2014. The interest rate is equal to the New York Prime Rate as published by the Wall Street Journal plus one percent, which combined was 4.50% at December 31, 2015, but no lower than the floor of 4.00%. The note matures on June 10, 2016. MGCM's gas storage inventory and accounts receivable serve as collateral.

The following is a summary of changes in short-term debt for the years ended December 31, 2015 and 2014:

| | Decemb | per 31, 2014 | Additions | | P | ayments | December 31, 2015 | | |
|----------------|--------|--------------|-----------|---------|----|---------|-------------------|-------------|--|
| Line of Credit | \$ | - | \$ | 175,000 | \$ | 175,000 | \$ | =+ | |
| | Decemb | per 31, 2013 | Additions | | P | ayments | Decemb | er 31, 2014 | |
| Line of Credit | \$ | - | \$ | 320,000 | \$ | 320,000 | \$ | - | |

4. RELATED ORGANIZATIONS

MGCM is a party to a Joint Operating Agreement with the Missouri Association of Municipal Utilities ("MAMU") and the Missouri Joint Municipal Electric Utility Commission ("MJMEUC") for the purpose of coordinating resources to improve efficiency and reduce costs. The resulting alliance, known as the Missouri Public Utility Alliance ("MPUA") is managed by a Joint Operating Committee, compromised of three representatives from the governing board of each member. This committee reviews and recommends annual budgets for each member, determines the allocation of expenses on a cost reimbursement basis to members, consults on employee issues, and recommends contractual arrangements with joint consultants to each member. The Alliance Fund is accounted for as a separate cost center of MJMEUC. A majority of telephone, utility, postage and other miscellaneous office expenses not directly attributable to a specific program or member are charged to the Alliance Fund cost center. A portion of MGCM's income is transferred to MJMEUC to pay for alliance expenses. MGCM transferred to MJMEUC \$17,912 and \$18,835 for 2015 and 2014, respectively, to pay its allocated share of alliance expenses.

All MPUA staff are employees of MJMEUC. MGCM reimburses MJMEUC for time spent by MJMEUC employees on MGCM matters. Salary and employee benefits reimbursements paid to MJMEUC totaled \$100,700 and \$103,500 in 2015 and 2014, respectively.

MGCM had overpayments of \$8,118 and \$32 at December 31, 2015 and 2014 to MJMEUC for alliance expenses.

5. PURCHASE COMMITMENTS

MGCM entered into various purchase commitments for natural gas as a means to bring stability to their costs and to take advantage of attractive market prices. The total purchase commitments as of December 31, 2015 were for 750,000 Dth of natural gas for \$2,588,296, with commitment dates ranging from January 2016 to December 2017.