



The Law Society of
Upper Canada

Barreau
du Haut-Canada

November 30, 2011

Chief Executive Officer

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Sam Marr
President
Toronto Lawyers Association
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361 University Avenue
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Dear Mr. Marr:

Re: *Non-lawyer investments in Ontario Law Firms*

I wanted to formally follow-up to your letter of November 15, 2011.

As I indicated to you at the CDLPA Plenary, the issue of non-lawyer investments in Ontario law firms, law firm financing and business structures for the practice of law are very much on the Law Society's agenda. I have copied my reply and your letter to Jim Varro, Director of Policy.

Jim Varro will be maintaining contact with the Toronto Lawyers Association with respect to this issue during 2012.

Thank you for expressing your interest in this matter.

Yours truly,

Malcolm L. Heins, LSM
Chief Executive Officer

copy: *Laurie H. Pawlitz*
Treasurer

Jim Varro
Director, Policy & Tribunals