NURSING HOME/ALF LITIGATION SEMINAR

SEPTMBER 20–21, 2012
THE COSMOPOLITAN OF LAS VEGAS
LAS VEGAS, NEVADA

IN-HOUSE AND EXPERT SPEAKERS INCLUDING

CAROLINE J. BERDZIK, J.D.
CARE ONE LLC

GAIL L. BROWN, J.D., RN
BROOKDALE SENIOR LIVING INC.

KAREN KENNEDY-EVANS, RN, FNP, APRN-BC
KL KENNEDY LLC

REASONS TO ATTEND

- Learn about tried and true tactics and emerging trends in civil litigation and regulation that can shape a successful defense for long-term care claims
- Receive valuable information from nationally recognized speakers regarding emerging legal trends, developments in medical and nursing treatments and standards of care
- Update your arsenal to include innovative nuts and bolts defense strategies for successful litigation and claims handling
- Network with experienced colleagues, clients and industry professionals in a collegial setting

DRI DELIVERS RESOURCES TO BUILD YOUR PRACTICE
DRI’s Nursing Home/ALF Litigation Seminar is the preeminent program for attorneys in private practice, in-house counsel, claims specialists and other professionals involved in the defense of claims against long-term and end-of-life care providers across the country. This year we will again host a number of industry counsel meetings and create opportunities for long-term care providers, insurers, risk managers and defense counsel to visit a fantastic new venue, exchange ideas and information, collaborate on new and developing defense trends and strategies, and enjoy each other’s company while obtaining continuing education credit. The content of the seminar has been carefully developed based on prior years’ attendee feedback, and includes the input and ingenuity of the experienced members of our steering committee. Register now to ensure your place at this cutting-edge seminar in Las Vegas.

WHAT YOU WILL LEARN

- Consistent themes and strategies employed by plaintiffs in claims around the country, and how to confront and respond to them
- Latest developments in treatment of the clinical challenges facing long-term care providers, and how that knowledge can enhance defense strategies
- What motivates juries and drives high plaintiff verdicts, and what to look for when selecting a jury
- How, where and from whom to obtain valuable information and testimony, and how to prepare and manage witnesses, including front-line caregivers, managerial staff, medical directors and experts
PROGRAM SCHEDULE

WEDNESDAY, SEPTEMBER 19, 2012

6:00 p.m. Registration

6:00 p.m. Networking Reception
   Sponsored by Bleeke Dillon Crandall PC
   Indianapolis, Indiana
   Boehl Stopher & Graves LLP

THURSDAY, SEPTEMBER 20, 2012

Boarding Pass Kiosk
   Sponsored by Adam & McDonald PA

Internet Café
   Sponsored by Litigation Management Inc.
   Mayfield Heights, Ohio

7:00 a.m. Registration

7:00 a.m. Continental Breakfast
   Sponsored by Fudge & McArthur PA

7:00 a.m. First-Time Attendees Breakfast
   Ted J. McDonald III, Medical Liability and Health Care Law Committee Chair

8:00 a.m. Welcome and Introduction
   Stephen O. Plunkett, Bassford Remele PA, Minneapolis, Minnesota
   Ted J. McDonald III, Adam & McDonald PA, Overland Park, Kansas
   J. Richard Moore, Bleeke Dillon Crandall PC, Indianapolis, Indiana

8:15 a.m. The Year in Long-Term Care Litigation
   This introductory session will review recent developments, including legal decisions affecting the enforceability of arbitration agreements, the status of class actions in nursing home litigation and noteworthy jury verdicts.
   Julie M. Bargnesi, J.D., RN, Damon Morey LLP, Buffalo, New York

9:10 a.m. Back to Basics: Falls, Wounds, Infection and Death
   The majority of claims against long-term care providers involve falls, wounds, infection and death. Our experienced speaker will offer valuable tips to operators on how to prevent these unintended consequences from becoming claims. Learn how an early investigation can help defend or quickly resolve these incidents when they do result in claims.
   Aaron S. Bloom, Fudge & McArthur PA, St. Petersburg, Florida

10:00 a.m. Refreshment Break
   Sponsored by Rendigs Fry Kiely & Dennis LLP
   Cincinnati, Ohio

10:15 a.m. The Latest in Falls and Fall Prevention
   When treatment goals include maximizing mobility and minimizing restraint, falls are a serious risk for long-term care patients, and fall prevention is a significant challenge. Our clinician presenter will analyze current fall prevention techniques and suggestions, demonstrating that falls can be unavoidable, notwithstanding conscientious care planning and attentive care.
   Elizabeth E. Hill, Ph.D., RN, Hill Nurse Consulting LLC, Woodstock, Maryland

11:10 a.m. Established and Emerging Corporate Veil Strategies
   The trend of establishing single-owner, modestly insured nursing facilities has provoked a resurgence of efforts by plaintiffs to put pressure on corporate owners by piercing the corporate veil and/or alleging personal liability on the part of officers, directors and members of the governing body. This presentation will summarize current and emerging strategies for imposing personal liability, and highlight successful defenses.
   Caroline J. Berdzik, J.D., Care One LLC, Fort Lee, New Jersey

12:00 p.m. Lunch (on your own)

1:15 p.m. Voir Dire and Jury Selection in a Long-Term Care Case
   Dr. James, an attorney, clinical psychologist and jury consultant, will conduct a voir dire with the audience that establishes rapport, activates attitudes and beliefs that dispose jurors to the defense arguments on the major issues and identifies jurors who should be challenged. He will demonstrate effective lines of questioning, explain the reasoning behind them and show the reactions of mock jurors on whom the voir dire has been tested.
   Philip James, J.D., Ph.D., Trial Solutions Inc., Wappingers Falls, New York

2:10 p.m. Death and Dying/Failure to Thrive
   Many residents enter a nursing home or long-term care facility in better physical and/or mental condition than they leave it. Many do not survive, and others experience a lengthy course of mental and physical deterioration. Dr. Hammond will explain how the death and dying process naturally involves such deterioration, and how failure to thrive can impede even the most rigorous efforts of nurses, aides and other providers.
   Mark L. Hammond, M.D., Inpatient Physicians of the Mid-South, Memphis, Tennessee

3:05 p.m. Refreshment Break
   Sponsored by Damon Morey LLP
   Buffalo, New York
### TRACK A
**Litigation and Defense Nuts and Bolts**

3:20 p.m.  Care, Feeding and Development of Testimony from Current and Former Employees  
Frontline caregiver witnesses are the key to winning or losing long-term care cases. Mr. Bates will cover the range of issues associated with preparing and developing testimony from aides and other caregivers, as well as the risks and challenges posed by former employees whose testimony is essential to the case.  
Reed R. Bates, Starnes Davis Florie LLP, Birmingham, Alabama

4:10 p.m.  Defending the Elopement Case  
Elopements present unique challenges for long-term care providers. Ms. Kaufman will provide a synopsis of common elements in elopement cases, examples of risk factors that can lead to elopements, and established tactics for defending elopement claims.  
Kathleen C. Kaufman, Rockwell & Kaufman LLC, Mobile, Alabama

5:00 p.m.  Adjourn

### TRACK B
**Special Topics in Long-Term Care**

3:20 p.m.  Medical Departments and Nursing Home Staff Organization: Who Does What, What Do They Know and How Can They Help Us?  
Understanding our client and the organization of the facility we are defending is crucial in maximizing the defense of claims. From the medical director to the administrator to the department heads to the information technology staff, the individuals who manage and run the facility have potentially helpful information, as long as we know to ask for it.  
Gail L. Brown, J.D., RN, Brookdale Senior Living Inc., Milwaukee, Wisconsin

4:10 p.m.  Effective Use of Medical Directors, Consultants and Department Heads as Witnesses  
Medical providers at long-term care facilities can serve as valuable resources concerning residential care and facility operation. Conversely, poorly prepared providers can unknowingly wander into testimony that can damage the case’s defense. Mr. Beach will offer tips for effectively preparing medical directors and other providers to give helpful testimony.  
David F. “Max” Beach, Perry Johnson Anderson Miller & Moskowitz LLP, Santa Rosa, California

5:00 p.m.  Adjourn

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DRI is the largest international membership organization of attorneys defending the interests of business and individuals in civil litigation. Diversity is a core value at DRI. Indeed, diversity is fundamental to the success of the organization, and we seek out and embrace the innumerable benefits and contributions that the perspectives, backgrounds, cultures and life experiences a diverse membership provides. Inclusiveness is the chief means to increase the diversity of DRI’s membership and leadership positions. DRI’s members and potential leaders are often also members and leaders of other defense organizations. Accordingly, DRI encourages all national, state and local defense organizations to promote diversity and inclusion in their membership and leadership.
5:10 p.m.  Long-Term Care Subcommittee Meeting  
(open to all)  
6:00 p.m.  Networking Reception  
7:30 p.m.  Dine-Arounds  
Join colleagues and friends at selected restaurants for dinner (on your own).  
More details on-site.  

FRIDAY, SEPTEMBER 21, 2012  

Boarding Pass Kiosk  
*Sponsored by Adam & McDonald PA*  

Internet Café  
*Sponsored by Litigation Management Inc.*  
Mayfield Heights, Ohio  

7:00 a.m.  Registration  

7:00 a.m.  Continental Breakfast  
*Sponsored by Kaufman Borgeest & Ryan LLP*  

7:00 a.m.  In-House to In-House Breakfast  
*Sponsored by DRI Corporate Counsel Committee*  

8:00 a.m.  Announcements  
Pamela S. Schremp, J.D., MSN, RN, CNA, Chicago, Illinois  

8:05 a.m.  Developing a Defense Trial Theme and Effective Local Counsel Relationships: Start Early for Better Results  
Developing a trial theme includes an understanding of the jurisdiction, the extent and quality of evidence likely to be admitted, and a consideration of the scope of allowable discovery. This can include retaining local counsel when lead counsel is not a “regular” in the venue. Mr. Lancaster, an experienced trial attorney, will offer strategies for developing a trial theme early in the case, using it to shape the course of the litigation and defense, and considerations for successful associate-counsel relationships.  
William R. Lancaster, Armbrecht Jackson LLP, Mobile, Alabama  

8:55 a.m.  The Tried and True Plaintiff’s Case (Part I)  
As additional jurisdictions emerge as new battlefields in long-term care litigation, the key strategies of successful plaintiffs’ lawyers remain remarkably consistent. This session will feature mock opening statements by seasoned trial lawyers—one for the plaintiff and one for the defense—presenting an example of the typical plaintiff’s trial presentation and techniques that can lead to a tentpole verdict, followed by an example of effective defense arguments and strategy.  
Carl Hagwood, Wilkins Tipton PA, Jackson, Mississippi  
Kirsten K. Ullman, Lewis Brisbois Bisgaard & Smith LLP, Tampa, Florida  

9:55 a.m.  Refreshment Break  
*Sponsored by Gwinn Steinmetz & Baird PLLC*  
Louisville, Kentucky  

10:00 a.m.  The Tried and True Plaintiff’s Case (Part II)  
Our experienced trial counsel will provide a panel discussion of effective plaintiffs’ tactics and opportunities for the defense.  
Carl Hagwood, Wilkins Tipton PA, Jackson, Mississippi  
Kirsten K. Ullman, Lewis Brisbois Bisgaard & Smith LLP, Tampa, Florida  

10:40 a.m.  Policies and Procedures vs. Nursing Standards of Care: How to Avoid Setting Up Failure  
In developing policies and procedures, long-term care facilities frequently employ aspirational language and set broad standards that can, in practice, be difficult or impractical to meet. Such policies and procedures can then be used to browbeat the facility in patient care litigation. Ms. Vance will provide examples of such well intentioned but problematic policies, and offer suggestions for resisting the argument that they set the standard of nursing care.  
Victoria L. Vance, Tucker Ellis LLP, Cleveland, Ohio  

11:30 a.m.  The Life and Death of the Skin  
Every case that involves skin breakdown presents a challenge, due to the likelihood of troubling photographs and juror resistance to the suggestion that the integrity of the skin can be compromised, even with good care. A nationally recognized pioneer in nursing strategies for wound assessment and treatment will address current clinical views on skin breakdown and preventability.  
Karen Kennedy-Evans, RN, FNP, APRN-BC, KL Kennedy LLC, Tucson, Arizona  

12:20 p.m.  Restricted Parties: The Ethics of Plaintiff’s Counsel’s Contact with Facility Employees  
This fast-paced, interactive session will explore ethical issues in contacting current or former employees, including the extent to which ex parte contact is allowed, what may be done to block or limit such contact and the consequences of going too far in making such contact or trying to prevent it.  
Daniel E. Eaton, Seltzer Caplan McMahon Vitek, San Diego, California  

1:20 p.m.  Adjourn
GENERAL INFORMATION

CLE ACCREDITATION
This seminar has been approved for MCLE credit by the State Bar of California in the amount of 12 hours, including 1 hour of ethics credit. Accreditation has been requested from every state with mandatory continuing legal education (CLE) requirements. Certificates of attendance will be provided to each attendee. Attendees are responsible for obtaining CLE credits from their respective states. Credit availability and requirements vary from state to state; please check our website at www.dri.org for credit information for your state.

REGISTRATION
The registration fee is $745 for members and those who join DRI when registering and $975 for nonmembers. The registration fee includes course materials, continental breakfasts, refreshment breaks and networking receptions. If you wish to have your name appear on the registration list distributed at the conference and receive the course materials in advance, DRI must receive your registration by August 31, 2012 (please allow 10 days for processing). Registrations received after August 31, 2012, will be processed on-site.

REFUND POLICY
The registration fee is fully refundable for cancellations received on or before August 31, 2012. Cancellations received after August 31 and on or before September 7, 2012, will receive a refund, less a $50 processing fee. Cancellations made after September 7 will not receive a refund, but the course materials on CD-ROM and a $100 certificate good for any DRI seminar within the next 12 months will be issued. All cancellations and requests for refunds must be made in writing. Fax to DRI’s Accounting Department at 312.795.0747. All refunds will be mailed within four weeks after the date of the conference. Substitutions may be made at any time without charge and must be submitted in writing.

HOTEL ACCOMMODATIONS
A limited number of discounted hotel rooms have been made available at the Cosmopolitan of Las Vegas, 3708 Las Vegas Boulevard South, Las Vegas, Nevada 89109. For reservations, visit www.dri.org and go to the Nursing Home/ALF Litigation Seminar page or contact the hotel directly at 702.698.7000. Please mention DRI’s Nursing Home/ALF Litigation Seminar to take advantage of the group rate of $169 Single/Double. The hotel block is limited and rooms and rates are available on a first-come, first-served basis. You must make reservations by August 21, 2012, to be eligible for the group rate. Requests for reservations made after August 21 are subject to room and rate availability.

GROUP DISCOUNT
The first and second registrations from the same firm or company are subject to the fees outlined previously. The registration fee for additional registrants from the same firm or company is $695, regardless of membership status. All registrations must be received at the same time to receive the discount.

IN-HOUSE COUNSEL
In-house counsel are eligible for free registration to DRI seminars. In-house counsel are defined as licensed attorneys, who are employed exclusively by a corporation or other private sector organization for the purpose of providing legal representation and counsel only to that corporation, its affiliates and subsidiaries. In order to qualify for free registration, the individual must also be a DRI member and a member of DRI’s Corporate Counsel Committee. Offer excludes the DRI Annual Meeting.

CLAIMS EXECUTIVES
Any DRI member employed as a claims professional by a corporation or insurance company, who spends a substantial portion of his or her professional time hiring or supervising outside counsel in the representation of business, insurance companies or their insureds, associations or governmental entities in civil litigation, will be entitled to free attendance at any DRI seminar. Offer excludes DRI Annual Meeting.

TRAVEL DISCOUNTS
DRI offers discounted meeting fares on various major air carriers for DRI’s Nursing Home/ALF Litigation Seminar attendees. To receive these discounts, please contact Hobson Travel Ltd., DRI’s official travel provider, at 800.538.7464. As always, to obtain the lowest available fares, early booking is recommended.

The taping or recording of DRI seminars is prohibited without the written permission of DRI. Speakers and times may be subject to last-minute changes. DRI policy provides there will be no group functions sponsored by others in connection with its seminars.
**Faculty**

**Julie M. Bargnesi, J.D., RN**, is a senior litigation partner in the law firm of Damon Morey LLP in Buffalo, New York, concentrating her practice in medical malpractice and long-term care defense. She is also a registered nurse. Ms. Bargnesi is active in DRI’s Medical Liability and Health Care Law Committee. She is a member of the State Bar of New York and is a past president of the American Association of Nurse Attorneys.

**Reed R. Bates** is a partner at Starnes Davis Florie LLP in Birmingham, Alabama. He chairs the firm’s long-term care practice group and concentrates his practice on the defense of health care providers. Mr. Bates is recognized in The Best Lawyers in America in medical malpractice and is a former president of the Alabama Nursing Home Defense Lawyers Association. He is a member of DRI, the International Association of Defense Counsel (vice chair of Nursing Home/Long Term Care, 2009–2010) and the American Health Lawyers Association.

**David F. “Max” Beach** is a partner in Perry Johnson Anderson Miller & Moskowitz LLP in Santa Rosa, California. His practice focuses on long-term care, health care, class actions and complex litigation. Since 1998, Mr. Beach has served as regional counsel for several long-term care insurers and providers. In 2011, he served as coordination and trial counsel in the ethyl glucuronide class action litigation, obtaining a defense verdict in the lead test case in federal district court in San Francisco. Mr. Beach is a longtime DRI member.

**Caroline J. Berdzik, J.D.**, is assistant general counsel of Care One LLC and its affiliates in Fort Lee, New Jersey. She is responsible for managing the litigation portfolio and developing and implementing proactive strategies to defend against professional liability and other claims. Previously, Ms. Berdzik was a shareholder with a large law firm, where she primarily represented long-term care companies in the defense of employment matters. She is an active member of the American Health Lawyers Association and the Association of Corporate Counsel.

**Aaron S. Bloom** is a partner at Fudge & McArthur PA, a full service litigation firm in New York, Pennsylvania, Florida and Wisconsin. Mr. Bloom is a health law attorney, specializing in litigation defense, regulatory compliance and risk management issues for nursing home and assisted living providers. He also has experience working as in-house counsel for one the nation’s largest senior housing management companies.

**Gail L. Brown, J.D., RN**, is the director of litigation at Brookdale Senior Living Inc. in Milwaukee. As an attorney and nurse, she assists with all litigation and claims for the company, as well as the creation of additional risk management programs. In addition to working as a critical care nurse, Ms. Brown has practiced as a plaintiffs’ attorney, specializing in medical malpractice and nursing home litigation. She has authored several articles pertaining to legal matters in the nursing field.

**Daniel E. Eaton** is a partner in the litigation department of Seltzer Caplan McMahon Vitek in San Diego, where he represents employers. A member and former chair of the San Diego County Bar Association Legal Ethics Committee, Mr. Eaton edits Ethics Quarterly, a publication abstracting California state and federal legal ethics cases. He has spoken at numerous DRI seminars and has appeared on San Diego and national TV and radio.

**Carl Hagwood** is a shareholder in the Jackson, Mississippi, office of Wilkins Tipton PA. Mr. Hagwood handles medical, nursing home and professional malpractice cases, health care law, employment law, corporate law and casualty law. He was selected for inclusion in The Best Lawyers in America in health care law and medical malpractice. Mr. Hagwood is a member of DRI, the ABA, the Mississippi State Bar (chair, Health Law Section, 1996–1997), American Society of Hospital Attorneys, Mississippi Defense Lawyers Association, American Board of Trial Advocates and the Mississippi Bar Foundation.

**Mark L. Hammond, M.D.**, is the vice president and founding member of Inpatient Physicians of the Mid-South in Memphis, Tennessee, one of the largest independent hospitalist groups in the nation. Dr. Hammond has been in private practice for 26 years and has focused on long-term care, serving as medical director for over a dozen facilities. He was one of the first physicians certified in hospice and palliative medicine. Dr. Hammond has served as an expert in numerous medicolegal cases over the past 15 years.
Elizabeth E. Hill, Ph.D., RN, sole proprietor at Hill Nurse Consulting LLC in Woodstock, Maryland, has been a nurse for over 20 years. She cares for general medicine and surgery patients and teaches nursing students in Baltimore County, Maryland. For more than a decade, Dr. Hill has maintained an active program of research and clinical focus in the area of falls and fall-related injury, including a study of the reliability and validity of the Johns Hopkins Fall Risk Assessment Tool. She has authored textbook chapters on falls and safety.

Philip James, J.D., Ph.D., is an attorney, clinical psychologist and senior trial consultant for Trial Solutions Inc. in Wappingers Falls, New York. Dr. James has consulted on over 400 long-term care cases. He is a member of the New York and American Bar Associations. Dr. James has consulted on a wide variety of cases, including patent infringement, product liability, breach of contract, industrial pollution, medical malpractice, legal malpractice, employment discrimination, wrongful termination and bad faith claims.

Kathleen C. Kaufman is an owner of Rockwell & Kaufman LLC in Mobile, Alabama. Her practice includes the representation of long-term care facilities, skilled care facilities, assisted living facilities and home health agencies, as well as the direct representation of physicians, nurses, therapists and dieticians. She is a member of DRI, the Alabama Defense Lawyers Association, the Alabama Bar Association and the Mobile Bar Association.

Karen Kennedy-Evans, RN, FNP, APRN-BC, is the founder of KL Kennedy LLC in Tucson, Arizona. A nurse for more than 41 years, her expertise includes long-term care, incontinence and skin care of the bariatric patient. Ms. Kennedy-Evans has worked in the same 500-bed long-term care facility for more than 27 years. This is where she conducted her research on the “Kennedy terminal ulcer,” a pressure ulcer some people develop before they die. She is on the advisory board of Ostomy Wound Management magazine and the National Pressure Ulcer Advisory Panel.

William R. Lancaster is an attorney with Armbrecht Jackson LLP in Mobile, Alabama, practicing complex litigation and defending nursing home, medical malpractice, workers’ compensation, product liability and employment law claims. Mr. Lancaster practiced law in Mississippi for nine years and in Alabama since 1991. He has published widely on litigation and trial strategies, and is a member of the Alabama Court Mediator Roster. Mr. Lancaster is licensed in Alabama, Mississippi, Texas, and Tennessee. He is a member of DRI, the Mobile Bar Association and the Alabama Defense Lawyers Association.

Ted J. McDonald III is a founding partner of Adam & McDonald PA in Overland Park, Kansas. Mr. McDonald specializes in defending long-term care and assisted living facility claims for major providers of health care services throughout the country. He is the chair of DRI’s Medical Liability and Health Care Law Committee, and a former member of DRI’s Governance Committee. Mr. McDonald is also a member of the Kansas Defense Lawyers Association.

J. Richard Moore is an attorney with the Indianapolis-based firm Bleeke Dillon Crandall PC. His practice focuses on the defense of physicians, hospitals, nurses and other nursing and long-term care providers. He also defends professional liability claims against builders, architects and engineers, and provides advice and representation to insurers in property and liability coverage matters. Mr. Moore is licensed to practice in Indiana, Tennessee and Alabama, and handles matters in those and other jurisdictions across the country. He is the program chair for this seminar.

Stephen O. Plunkett, shareholder with Bassford Remele PA in Minneapolis, represents nursing home and assisted living facilities in the Midwest. He has chaired national seminars dealing with long-term care litigation issues. Mr. Plunkett is a member of DRI’s Law Institute and a former chair of DRI’s Medical Liability and Health Care Law Committee. He is admitted to practice in Minnesota and Wisconsin. Mr. Plunkett has been recognized by his peers as a “Top 100 Lawyer” and “Super Lawyer” in Minnesota Law & Politics.
Pamela S. Schremp, J.D., MSN, RN, is the director of strategic claim oversight for CNA’s Global Specialty Lines in Chicago, overseeing the evaluation, monitoring, management and resolution of major claims, investigations, exposures and other risks. Drawing on her background as a registered nurse, advanced practice nurse, director of risk management for an academic medical center and attorney, Ms. Schremp is also a segment owner for CNA HealthPro’s Aging Services program. She is the program vice chair for this seminar.

Todd W. Smyth, a founding partner of Smyth Whitley LLC in Charleston, South Carolina, focuses his practice on the defense of the health care industry, where he represents physicians, drug and medical device manufacturers, pharmacies, nursing homes and ALFs. Mr. Smyth is the vice chair of DRI’s Medical Liability and Health Care Law Committee and vice chair of the IADC’s Medical Liability Committee. He is an active member of DRI’s Drug and Medical Device Committee. Mr. Smyth is listed in The Best Lawyers in America under medical malpractice law.

Kirsten K. Ullman is the managing partner of the Southeast region for Lewis Brisbois Bisgaard & Smith LLP in Tampa, Florida. She has dedicated her practice to the area of professional liability defense, with a focus on long-term care and medical malpractice defense. Ms. Ullman has defended nursing homes, assisted living facilities, physicians, hospitals, home health agencies, nurses, pharmacists, dentists and attorneys. She is licensed to practice in five states and is a passionate and zealous advocate for her clients and their missions.

Victoria L. Vance joined the Cleveland office of Tucker Ellis LLP as counsel in 2009. Ms. Vance is the former senior counsel and director of litigation for the Cleveland Clinic Foundation. Drawing upon her experiences at the Cleveland Clinic and a successful 20-year trial practice, Ms. Vance’s practice focuses on counseling and representing health care providers, insurers, reinsurers and underwriters in the evaluation, monitoring, management and resolution of claims, investigations, regulatory compliance and other risks.
DRI wishes to thank our sponsors for their support at this year’s seminar!

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How many attorneys are in your firm?

What is your primary area of practice?

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Registration fee includes seminar attendance, networking events and course materials. DRI will email a link to download the course materials to all registrants two weeks in advance of the seminar. The CD will be included in the registration packet on-site. You can order additional copies by checking the appropriate box below or going online at www.dri.org.

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*Offers exclude the DRI Annual Meeting. See page 6 for eligibility requirements.

For questions or more information, contact DRI Customer Service at 312.795.1101.

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