1. Introduction – Michael Friedman, PT, MBA
2. Defining Functional Reconciliation – Anita Bemis-Dougherty, PT, DPT, MAS
3. Implementing Functional Reconciliation at Johns Hopkins, Our Story – Michael Friedman, PT, MBA
   a. Bed Rest is Bad
   b. Origins
   c. Value and Leveraging Healthcare Reform
   d. Tool Selection
   e. Vision
4. Leveraging Systems to Establish Function as a Vital Sign – Kelly Daley, PT, MBA
   a. Systems Can Inform Our Key Questions about Function
   b. Leveraging the Electronic Health Record (HER)
   c. Analytical Visualization of Data
   d. Deliver Information Back into the Course of Care
   e. Team
5. Acute Care Functional Reconciliation – Michael Friedman, PT, MBA
   a. Purpose/project scope
   b. Steps
      i. Buy in/culture change
      ii. Workflow analysis
      iii. Implementation
         1. Tools
         2. Education
      iv. Review/Audit
      v. Future Goals
   c. Therapist Implementation
   d. Nursing Implementation
6. Homecare Functional Reconciliation – Suzanne Havrilla, PT, DPT, GCS, COS-C
   a. Purpose/project scope
      i. Internal
      ii. External
   b. Steps
i. Buy in/culture change
ii. Workflow analysis
iii. Implementation
   1. Tools
   2. Education
iv. Review/Audit
   1. Learning from our mistakes (common pitfalls)
v. Future Goals
c. Therapist Implementation
d. Nursing Implementation

7. Outpatient Functional Reconciliation – Laurie Fitz, PT, CLT
   a. Purpose/project scope
      i. Internal
      ii. External
   b. Steps
      i. Buy in/culture change
      ii. Workflow analysis
      iii. Implementation
         1. Tools
         2. Education
      iv. Review/Audit
         1. Learning from our mistakes (common pitfalls)
v. Future Goals
c. Internal Implementation
d. External Implementation: Oncology as chronic disease

8. Panel Discussion
   a. Alan Jette, PT, PhD
   b. Anita Bemis-Dougherty, PT, MBA
   c. Kelly Daley, PT, MBA
   d. Michael Friedman, PT, MBA
   e. Suzanne Havrilla, PT, DPT, GCS, COS-C
   f. Laurie Fitz, PT, CLT

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Gawande, A. Cowboys to Pit Crews. The New Yorker, May 26, 2011
