## STANDARDS EVIDENCE COMPLIANCE

**Commentary:** Throughout the standards there are numerous requirements to provide evidence based on a frequency and interval basis. For example, a standard may require providing evidence "annually", "every two years", "every five (5) years" and/or "every ten years". In order to be consistent with all accreditation evaluations the following evidence requirements shall apply:

## Reapplying "Accredited" agencies:

- a. For standards requiring reviews/approvals "annually", the agency must show evidence of reviewed/approved documentation for a minimum of three (3) most recent years.
- b. For standards requiring review/approvals "every 2 years" the agency must show evidence of reviewed/approved documentation for two (2) consecutive two-year reviews within previous 48 months (e.g. 2016 and 2014 or 2015 and 2013).
- c. For standards requiring review/approvals "every 5 years" or "greater", the agency must show evidence of the reviewed/approved documentation for the last approved interval and within the required time interval. Example: review/approve "at least every ten years." Evidence must be shown within the last ten years. Evidence prior to the last reviewed/approved date is not required for it would have been reviewed from the previous evaluation.

## New applying agencies:

For standards requiring review/approvals "annually" and "greater" (i.e. every 2-5 years); the "new" agency must show evidence of reviewed/approved document(s) within the time frame of the interval requested.

## L. LEGAL

**Commentary:** No points are awarded for this section; however, all legal standards are mandatory. A recreation agency must be in <u>full</u> compliance to be accredited. The agency is expected to meet any and all legal objectives. The following is to serve as a sample evaluation.

## L.1 Open Meetings

## L1.1 Open Meetings (5 ILCS 120, et seq.)

**Commentary:** Must comply with requirements of Open Meeting Act, reference minutes of all regular and executive session meetings. Notice of meetings must be posted at principal office of recreation agency and copies of notice sent to any news medium that has filed an annual request for such notice. Public Act 94-28 requires an agency to post on its website the agendas of any regular meetings as well as a notice of its annual schedule of meetings if the website is maintained by a full-time staff person. In addition, a public body must post the minutes of its regular meetings on its website within seven (7) days of their approval. Such minutes must remain posted for at least sixty (60) days.

#### **Evidence of compliance:**

- a. Copy of minutes and web posting, if applicable
- b. Copy of notice and web posting, if applicable
- c. Evidence of public posting of agendas/meeting notices for public viewing at the principal office and the location where the meeting is held 48 hours prior to scheduled meeting. (verify on facility tour)
- d. Evidence of public body designating the Executive Director/CEO and one or more officials/employees to successfully complete an electronic training curriculum developed and administered by the Illinois Attorney General's Public Access Counselor
- e. Evidence of designated employees successfully completing the Illinois Attorney General Public **annual** training program (i.e. certificate).
- f. Evidence all Board members successfully completed the Illinois Attorney General Public training program (i.e. certificate).

## L.1.2 Closed Sessions (5 ILCS 120, et seq.)

**Commentary:** Must comply with requirements of Open Meeting Act regarding closed sessions. Includes semi-annual review of closed session minutes and policies governing recording of closed session minutes and the disposal of these recordings.

#### **Evidence of compliance:**

- a. Evidence of semi-annual review of closed session minutes
- b. Policy governing the recording and disposal of closed session minutes
- c. Evidence of determination made and reported in an open session that (1) the need for confidentiality still exists as to all or part of closed session minutes or (2) that the minutes or portions thereof no longer require confidential treatment and are available for public inspection.

## L.2 <u>Freedom of Information</u>

## L.2.1 Freedom of Information (5 ILCS 120, et seq.)

**Commentary:** The recreation agency will have complied with the requirements of the Freedom of Information Act (5 ILCS 120, *et seq.*) to include requirements of Illinois Public Act 96-0542.

#### **Evidence of compliance:**

- a. Evidence of public body designating the Executive Director/CEO and one or more officials/employees to act as its Freedom of Information officer (s).
- b. Evidence of Freedom of Information officer(s) completed annual training program administered by the Public Access Counselor.
- c. Copy of Fee Schedule (should be reasonable fees, which do not include administrative costs)
- d. Copy of Municipal Directory (includes: summary of purpose; block diagram of functional subdivisions; total amount of Operating Budget; number and location of all separate offices; total number of full-time and part-time employees; identification and membership of all boards, commissions, and committees; brief description of how to get information through Freedom of Information; designation by titles and addresses of employee(s) to whom requests for public records should be made; any fees allowable under section 6 of the FOIA
- e. Evidence that Municipal Directory is displayed (i.e. Municipal Directory in a pamphlet on reception counter, or a sign stating that if interested in the above information ask to see the Municipal Directory)(verify on facility tour).
- f. Copy of Freedom of Information requests and agency response, if available

## L.3 Prevailing Wages

## L.3.1 Prevailing Wages (820 ILCS 130, et seq.)

**Commentary:** The recreation agency will have adopted the Prevailing Wage Ordinance for the current fiscal year according to State Statute.

#### **Evidence of Compliance:**

- a. Copy of Board approved ordinance
- Copy of construction projects public bid, contract, project specification, proposals, written notice to contractor, and/or purchase orders, which include a notice of Prevailing Wage requirements in accordance with (Public Act 096-0437)
- c. Copy of certified payroll on file for a period of not less than five (5) years of any of the agency's project contracts
- d. Copy of legal notice announcing District's approval of a Prevailing Wge Ordinance
- e. Copy of receipts of filing with Illinois Department of Labor.

#### L.4 Harassment

#### L.4.1 Harassment (775 ILCS 5, et seq.)

**Commentary:** The recreation agency will enact and maintain a written harassment policy.

## **Evidence of Compliance:**

- a. Copy of policy
- b. Evidence of policy distributed to staff

## L.5 <u>Drug Free Workplace</u>

L.5.1 Drug Free Workplace Act (30 ILCS 580/1, et seq.)

**Commentary:** Any recreation agency seeking to obtain federal, state or county grant monies must enact a Drug Free Workplace Act Policy.

## **Evidence of Compliance:**

- a. Copy of policy
- b. Evidence of policy distributed to staff

## L.6 <u>Americans with Disabilities</u>

#### L.6.1 Americans with Disabilities

**Commentary:** The recreation agency will enact and maintain a policy statement or policy reflecting the agency's compliance with the Americans with Disabilities Act related to employment, programs, services, activities and facilities. The intent of this standard is to show compliance with the law. It is not a qualitative measure of the thoroughness of the agency's ADA Transition Plan (see standard 3.2.6).

#### **Evidence of Compliance:**

- a. Copy of policy or policy statement
- b. Evidenced of appointment of an ADA coordinator
- c. Evidence that employment applications comply with Americans With Disabilities Act
- d. Evidence that facilities comply with Americans with Disabilities Act or have been identified as needing compliance and are scheduled to achieve compliance (completed ADA Transition Plan)

## L.7 Family and Medical Leave

## L.7.1 Family and Medical Leave Act (FMLA) (29 U.S.C § 2601, et seq.)

**Commentary:** The recreation agency will enact and maintain a policy reflecting the recreation agency's compliance with the Family and Medical Leave Act.

## **Evidence of Compliance:**

- a. Copy of policy
- b. Evidence that the policy has been distributed to staff

## L.8 Communicable Disease Guidelines

L.8.1 Communicable Disease Guidelines (OSHA) (29 CFT 1910.1030)

**Commentary:** The recreation agency will enact and maintain a policy outlining Communicable Disease Guidelines reflecting the agency's compliance with the Illinois Department of Labor Guidelines.

### **Evidence of Compliance:**

- a. Copy of policy
- b. Evidence of policy distributed to staff
- c. Evidence of a universal precaution training to include communicable disease procedures.
- d. Evidence that blood borne pathogen kits are available in relevant areas (verify on facility tour)

## L.9 Abused and Neglected Child Reporting

L.9.1 Abused and Neglected Child Reporting Act (325 ILCS 5/1 et seq.)

**Commentary:** The recreation agency will enact and maintain a policy and procedure covering the requirements of the Abused and Neglected Child Reporting Act.

#### **Evidence of Compliance:**

- a. Copy of policy
- b. Copy of procedure
- c. Evidence of distribution of policy to staff
- d. Evidence of signed "Acknowledgement of Mandated Reporter Status" (DCFS) form for any employee mandated by virtue of that employment to report under this Act (325 ILCS 5/4)

#### L.10 Employer's Requirement to Report New Employees

L.10.1 Employer's Requirement to Report New Employees

**Commentary:** The recreation agency will have complied with the Employer's Requirement to Report New Employees effective October 1, 1997, which is part of the reform legislation.

#### **Evidence of Compliance:**

- a. Copy of policy or procedure
- b. Evidence of reporting new employees

## L.11 Criminal Background Investigations

L.11.1 Criminal Background Investigations of Employees (70 ILCS 1205/8-23)

**Commentary:** The recreation agency will have complied with the Illinois Park District Code 70 ILCS 1205/8-23 requirement to complete criminal background investigations of employees.

## **Evidence of compliance:**

a. Copy of policy or procedure

b. Receipt or invoice from State Police serves as evidence of completion of criminal background investigations of employees

## L.12 <u>Ethics Ordinance/Resolution</u>

**Commentary:** The recreation agency will have adopted an Ethics Ordinance or Resolution based on the most recently adopted and revised regulations of the State Official and Employee Ethics Act.

## **Evidence of Compliance:**

- a. Copy of Board approved ordinance or resolution
- b. Evidence of distribution to staff

## L.13 Smoke-Free Illinois

L.13.1 Smoke-Free Illinois (410 ILCS 82, et seq.)

**Commentary:** The recreation agency will have complied with the requirements of the Smoke-Free Illinois Act prohibiting smoking in public places and places of employment and within 15 feet of entrances. Proper signage, as specified in the act, must be displayed.

#### **Evidence of compliance:**

- a. A "No Smoking" or the international "No Smoking" symbol consisting of a pictorial representation of a burning cigarette enclosed in a red circle with a red bar across it, shall be clearly and conspicuously posted in and at entrances of each public place and place of employment and where smoking is prohibited by the Act (verify on facility tour)
- b. No ashtrays, cigarette butt containers within 15 feet of entrance (verify on facility tour)

#### L.14 Toxic Substances Disclosure Act (HAZCOM Plan)

L.14.1 Toxic Substances Disclosure Act (820 ILCS 255/1, et seq.)

**Commentary:** The recreation agency will have complied with the requirements of the Toxic Substances Disclosure Act to give each employee notice of his/her exposure to toxic substances which pose known and suspected health hazards and which may cause death or serious physical harm to the employee.

#### **Evidence of compliance:**

- a. Copy of Hazardous Communications Manual/Plan (HAZCOM Plan) (verify at facility locations on facility tour)
- b. Evidence of Safety Data Sheets (SDS) Manual located at each appropriate facility to which employees may be exposed to hazardous chemicals (verify SDS manuals on facility tour)
- c. Posting in the workplace, at the location where notices to employees are usually posted, a sign which informs the employees of their rights under this act (commonly referred to as the Illinois Employee Right-to-Know Law)

## L.15 <u>Illinois Identity Protection Act</u>

L.15.1 Illinois Identity Protection Act (5 ILCS 179/1 et seq.)

Commentary: The Illinois Identity Protection Act provides that no state or local government agency may: (1) publicly post or display in any manner an individual's Social Security Number (SSN); (2) print a SSN on any card required for an individual to access products or services provided by the governmental body; (3) require any individual to transmit his or her SSN over the internet unless the connection is secure or the SSN is encrypted; or (4) print any SSN on any materials mailed, emailed, or otherwise delivered to the individual, unless required by State or federal law.

## **Evidence of compliance:**

- a. Copy of policy & procedures.
- b. Proof of distribution of and training on policy

## L.16 Moveable Soccer Goal Safety Act

L.16.1 Moveable Soccer Goal Safety Act (430 ILCS 145/1 et seq.)

**Commentary:** The recreation agency will have an approved movable soccer goal safety and education policy that outlines the organization's safety guidelines for movable soccer goals.

#### **Evidence of compliance:**

- a. Copy of Policy
- b. Proof of distribution to affiliate organizations, if applicable.

#### L. 17 Firearm Concealed Carry Act

L. 17. 1 Firearm Concealed Carry Act (430 ILCS 66/1 et seq.)

**Commentary:** The recreation agency will have complied with the requirements of the Firearm Concealed Carry Act prohibiting the possession of a firearm on agency property. Proper signage, as specified in the act, must be displayed.

## **Evidence of compliance:**

a. The approved no weapon sign shall be posted on every agency owned building and property. (verify on facility tour)

#### I. GENERAL MANAGEMENT

#### 1.1 Philosophy

**Commentary:** There should be written statements of philosophy relating to the role of recreation in the life of the individual and the community.

#### 1.1.1 Mission Statement

**Commentary:** There shall be a mission statement regarding the role of the agency in the community. The statement should be developed by professional personnel and policy/advisory board. The statement shall be based upon the legal purpose as stated in the state statutes.

## **Evidence of compliance:**

- a. Shall include input from staff
- b. Shall be of reviewed within the last five (5) years
- c. Shall be easily accessible to the community and staff (verify on facility tour)
- d. Shall reflect the purpose of the agency
- e. Shall be approved by Board action or approved by Director authority

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#### 1.2 Agency Incorporation

#### 1.2.1 Agency Incorporation

**Commentary:** The agency should have documents showing legality of existence.

#### **Evidence of Compliance:**

a. Evidence of public authority, charter, by-laws, joint agreement, ordinance, etc to show establishment of agency

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## 1.3 Goals and Objectives

Commentary: There is continuous debate on defining the difference between goals and objectives. In our criteria, we use those terms interchangeably to indicate a direction or grading tool for the agency. The recreation agency should have agency goals and department goals. There should be written goals defining the task of the agency in providing services for its constituency. The goals and objectives should be easily accessible to the community, board and staff. They should also be condensed and available in one document. The recreation agency should have agency goals which should have a relationship to the mission statement.

1.3.1	Agency	Goa	S

**Commentary:** The recreation agency should have a set of comprehensive agency goals which should reflect the relationship of the mission statement and providing an overall direction the agency should be pursuing.

#### **Evidence of compliance:**

- a. Evidence of approval by board or director authorized copy
- b. Evidence that goals were reviewed within the last five (5) years with input from staff and board.
- c. Shall show evidence of consistency with mission statement
- d. Evidence of implementation

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## 1.3.2 Departmental Goals

**Commentary:** In addition to having agency goals, the recreation agency should have departmental goals. These goals must take into consideration and be related to the agency mission statement as well as the agency goals and objectives. The departmental goals should reflect staff input and must show a relationship to the mission statement and agency goals.

## **Evidence of compliance:**

- a. Evidence of goals from each department
- b. Evidence of approval by director or board
- c. Evidence of implementation
- d. Evidence Needs Assessment was used to guide development of goals

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#### 1.3.3 Difference in Long Term and Short Term Department Goals

**Commentary:** The Department goals for the recreation agency should be divided into long-term (2-5 year) goals with projected completion date of 2-5 years and short-term (1 year) goals with projected completion date of one (1) year.

## **Evidence of compliance:**

- a. Evidence of long term goals (2-5 years)
- b. Evidence of short term goals (one year)

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#### 1.3.4 Evaluation of Long Term and Short Term Goals

**Commentary:** Short-term goals should be evaluated annually. Department long-term goals should be evaluated on an on-going basis with a review of at least every two (2) years to ensure they remain pertinent to the agency's mission.

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a. Evidence of annual evaluation of short-term agency goals by board and annual review of department goal review by director.

b. Evidence of ongoing evaluation of long-term goals at least every two (2) years agency goals by board or director authorized copy, department goals by staff

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## 1.3.5 Accessibility of Agency Goals

**Commentary:** The agency's goals and objectives should be easily accessible and made available to the community.

#### **Evidence of compliance:**

- a. Evidence of accessibility; i.e., copy of document in community places; registration desk, program brochure, library, web site if available (verify on facility tour)
- b. Evidence of availability to Board and staff

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## 1.4 <u>Organizational Structure</u>

**Commentary:** It is essential for management (staff and board) to effectively reflect responsiveness and lines of authority to each other and to the community. As such, clear lines of accountability must be available in writing and made available to the community, staff and board.

## 1.4.1 Structure of Authority

**Commentary:** The recreation agency's structure of authority (organizational chart) shall reflect its mission statement and methods of operation in relation to its resources. It should also reflect the relationship to the community and interrelationship of staff.

#### **Evidence of compliance:**

- a. Copy of Organizational Chart (interrelationship of staff)
- b. Evidence of review annually by administration staff for accuracy
- c. Shall be approved by Board action or approved by Director authority

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1.4.2 Appointment of Non-Elected Chief Executive Officer (Director)

#### **Evidence of compliance:**

a. Evidence of appointment (at hire, annual appointment optional)

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## 1.4.3 Designation of Authority and Responsibility of Director

**Commentary:** The recreation agency's director is designated as having the authority and responsibility for the management of the agency. This authority should either be through a job description, or written statement issued by the board which shall reflect established written policies.

## **Evidence of compliance:**

- a. Copy of written job description and/or employment contract; or evidence of compliance included in board policy manual
- b. Evidence of annual written review of Director by the Board
- c. Evidence of organizational structure designating board and director/staff authority.

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## 1.4.4 Chief Executive Officer Degree/Certification

**Commentary:** The recreation agency's chief executive officer shall possess a bachelor's degree, or higher, in park and recreation administration, public administration or a related field. The degree must be from an accredited college. The chief executive officer should have CPRP, CPRE or CTRS status and possess a minimum of three years of management experience in a park and/or recreation agency.

#### **Evidence of compliance:**

- a. Copy of degree
- b. Copy of current CPRP, CPRE or CTRS certification
- c. Copy of employee service/experience record or resume reflecting at least three years of management experience

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#### 1.4.5 Chain of Authority During Absences

**Commentary:** A procedure should be developed delineating the chain of authority when the agency's chief executive officer and/or department head is incapacitated, out of town, ill or is unable to perform, his/her duties.

#### **Evidence of compliance:**

- a. Copy of procedure under which the succession chain of command is implemented
- b. Copy of director's succession chain of command
- c. Copy of department head's succession chain of command
- d. Shall be approved by Board action or approved by Director authority
- e. Evidence of review by Board or Director at least every five (5) years or sooner as positions change

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## 1.5 Comprehensive Board Policy Manual

**Commentary:** The recreation agency shall have a comprehensive board policy manual, which contains all board policies with evidence of review every five (5) years.

1.5.1 Comprehensive Board Policy Manual

**Commentary:** There should be a Board Policy Manual which contains all Board policies in one accessible manual (or reference to location of policies) which is reviewed every five (5) years.

## **Evidence of compliance:**

- a. Copy of Board Policy Manual
- b. Evidence of Board review of entire manual at least every five (5) years
- c. Evidence of accessibility to Board and staff (verify on facility tour)

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1.5.2 Administrative and Policy Making Functions

**Commentary:** The recreation agency should provide written and definitive guidelines specifying the difference between board policies, regulations and administrative (staff) operational procedures.

## **Evidence of compliance:**

- a. Evidence of written guidelines
- b. Evidence of inclusion in board policy manual
- c. Evidence of five (5) year review by Board
- d. Evidence of board approved or director authorized copy.

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1.5.3 Agency Rules and Regulations

**Commentary:** Agency rules and regulations must be board approved or director approved (director authorized copy) which define the limitations by which residents utilize agency facilities, i.e., hours of operation, "no parking" regulations Such information should be located in one easily accessible document and should be reviewed every five (5) years.

#### **Evidence of compliance:**

- a. Copy of Park Rules and Regulations (one document)
- b. Evidence of accessibility to staff (verify on facility tour)
- c. Evidence of five (5) year review/board approved or director authorized copy

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## 1.6 <u>Administrative Operational Procedure Manual</u>

Commentary: It is important that board and staff understand the difference between board action policies and staff generated procedures. Consequently, a separate

administrative procedure manual should be developed. This manual should be available to all employees.

## 1.6.1 Operational Procedures

**Commentary:** Operational procedures indicate how staff will carry out board policies. These are the actions taken by staff to properly implement the directions given by board policy. All operational procedures (non-board approved policy actions) relative to the operation of the agency should be included in manuals available to all appropriate staff and which are reviewed and updated every five (5) years.

## **Evidence of compliance:**

- a. Copy of procedure manuals
- b. Evidence of accessibility to staff (verify on facility tour)
- c. Evidence of administrative review and update of entire manual by staff every five (5) years
- d. Evidence of distribution of updates to appropriate staff

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## 1.7 <u>Board Member Orientation</u>

**Commentary:** Each recreation agency should provide an orientation manual for all new and prospective board members in order to acquaint them with all aspects of the agency.

#### 1.7.1 New Board Member Manual

**Commentary:** A new board member orientation manual should include written material regarding agency property, facilities, history and existing ordinances and manuals. Additional components, at a minimum, should include brochures, budget, policy, master plan, status reports, phone lists, chain of command, and magazine articles. This information should be in one manual with table of contents. Manual should be presented at the new board member orientation meeting. Manual shall have agenda outlining information to be covered.

## **Evidence of Compliance:**

- a. Copy of new board member orientation manual with table of contents
- b. Copy of new board member orientation agenda
- c. Evidence of receipt of orientation manual by new board member

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#### 1.7.2 Prospective Candidate Information Packet

**Commentary:** The Board, by policy, should direct the staff to prepare a board prospective candidate's information packet. This prospective candidate's information packet should include essential information about the agency.

## **Evidence of compliance:**

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## 1.9 <u>Cooperative Operations Agreement</u>

**Commentary:** The recreation agency should cooperate with other agencies to economize and effectively provide for recreation programs.

1.9.1 Policy on Cooperative Use and Maintenance of Facilities

**Commentary:** A policy should be established on cooperative use and maintenance of facilities, program operation, facility design, land development, finances, support and control.

## **Evidence of compliance:**

- a. Copy of policy
- b. Evidence of a cooperative agreement between the agency and schools, public and/or private agencies

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## 1.10 Public Relations

**Commentary:** The agency should have a systematic program of public relations, which is broad, yet comprehensive. It should provide for public interpretation of recreation as a whole, and other specific objectives of the recreation agency toward serving all populations.

#### 1.10.1 Promotion of Programs and Services

**Commentary:** The recreation agency should promote the benefits of its programs and services in a comprehensive manner, which includes publications distributed at least twice a year to each household. We are looking at a comprehensive public relationship program to inform the community of important agency programs, services, procedures and operations.

#### **Evidence of compliance:**

- a. Copy of current publications
- b. Evidence of distribution to community

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## 1.10.2 Reports of Recreation Agency Operations

**Commentary:** Regular reports of recreation agency operations should be made to the managing authority and to the agency's constituency. Components of systematic program of reporting should include staff to board reports such as monthly financial reports, program, attendance, facility use, etc. The recreation agency's reporting to constituents should include newsletter, annual reports and news releases.

## Evidence of compliance:

- a. Evidence of staff to board reporting
- b. Evidence of reporting to constituency

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	plan to catast The comm	to accu rophic f crisis co unicatin ncident	rately a fire, tor ommun ng with	recreation agency should provide a crisis communication and effectively deal with a crisis such as severe injury, nado damage, anything that attracts media attention, etc. ication plan should delineate individuals responsible for the press, chain of command on notifying proper people of overall agency procedures on dealing with catastrophic
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				ation agency should annually establish regular meetings, in order to review and discuss all pertinent information in

## 1.11.1 Monthly Meeting / Written Meeting Minutes

accordance with State Statutes.

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**Commentary:** The recreation agency's Board of Commissioners (or advisory board if no policy making board is authorized) shall meet at regularly scheduled meetings to oversee the affairs of the recreation agency. The recreation agency shall keep written minutes of all public meetings including regular and special board meetings and committee meetings. These minutes shall be made available to the public.

## **Evidence of compliance:**

a. Copy of regular and special board meeting annual public notice

b.	Copy of regular and special board meeting minutes signed by board secretary
	for the prior 12 months

- c. Copy of committee minutes, if applicable
- d. Evidence of availability to the public (website if applicable and verify on facility tour)

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#### 1.11.2 Annual Meeting

**Commentary:** The recreation agency board of commissioners shall hold a yearly meeting at which they will elect officers. These officers are to include a president and vice president. Other officers and board committees are appointed as deemed necessary.

## **Evidence of compliance:**

- a. Evidence of election of officers in official minutes
- b. Evidence of policy reflecting functions of committees and officer functions
- c. Evidence of terms of office

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## 1.11.3 Establishment of a Meeting Agenda Format /Board Packet

**Commentary:** The recreation agency board shall establish a policy reflecting a meeting agenda format, including sections providing roll call for committee reports, action items and public input. Agendas should be sent out a minimum of 48 hours in advance.

#### **Evidence of compliance:**

- a. Copy of policy reflecting the meeting agenda format
- b. Evidence of agenda format including allowance for public input
- c. Evidence of policy regarding advance distribution of board packet to board members

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#### 1.12 Membership

**Commentary:** The recreation agency should be members of professional organizations in support of recreation activities.

#### 1.12.1 NRPA Membership

**Commentary**: The recreation agency should establish membership with the National Recreation and Park Association (NRPA).

## **Evidence of compliance:**

- a. Evidence of membership or copy of payment
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#### 1.13 Volunteer Program

**Commentary:** Volunteers can be a vital part of an agency's ability to provide recreation programs. Volunteers provide an economical workforce and expertise and support groups to supplement the agency's staff. To maintain and reward these volunteer programs, there should be a comprehensive program within the recreation agency utilizing the expertise and willingness of residents to serve.

## 1.13.1 Policy or Procedure on Volunteers

**Commentary:** The recreation agency should develop a policy and/or procedure concerning utilization of volunteers.

## **Evidence of compliance:**

- a. Copy of policy or procedure
- b. Evidence of utilization of volunteers

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## 1.13.2 Volunteer Manual

**Commentary:** The recreation agency should have a volunteer manual reflecting recruitment, training, benefits, needs, resources and chain of command.

#### **Evidence of compliance:**

- a. Copy of volunteer manual
- b. Evidence of recruitment
- c. Evidence of training
- d. Copy of chain of command
- e. Evidence of distribution of volunteer manual to volunteers

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#### 1.13.3 Volunteer Recognition Program

**Commentary:** The recreation agency should provide a volunteer recognition program.

## **Evidence of compliance:**

- a. Copy of volunteer recognition program
- b. Evidence of benefits earned by volunteering
- c. Evidence of recognition

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#### 1.14 Information Services

**Commentary:** The agency must participate in a minimum of 5 out of 10 of the following informational services:

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1.15	National Reco	<u>gnition</u>		
	accreditation p	rogram	s relati	cy may actively participate in various recognition and ting to its mission. Bonus points will be awarded if the agency following recognition and/or accreditation programs (2 point
				Medal application with the last six (6) years th a maximum of 1/2 point)
				Medal finalist within the last six (6) years th a maximum of1/2 point)
				creditation through NRPA awarded within the last six (6) Years a maximum of 1 point)
	В	В	В	В

## II. FINANCE AND BUSINESS OPERATIONS

## 2.1 <u>Organizational Structure</u>

**Commentary:** The recreation agency's structure of authority should reflect its purpose, methods of operation in relationship to its resources, or relationship to the community. Organizational structure should have a person directly responsible for its financial and business operations.

2.1.1 Responsibility for Fiscal Management Functions

**Commentary:** Organizational structure should have a position directly responsible for fiscal management functions.

## **Evidence of Compliance:**

- a. Organizational chart indicating position responsible for fiscal management functions
- b. Job description indicating position responsible for fiscal management functions
- 0 0 0 0

## 2.1.2 Financial Management Degree and Experience

**Commentary:** At least one employee assigned to financial management functions shall possess a bachelor's degree, or higher in accounting, business administration, or related field from an accredited college, CPRP, CPRE, CPA or equivalent certification within the field, and a minimum of three years of fiscal management experience.

## **Evidence of Compliance:**

- a. Copy of degree
- b. Copy of employee service/experience record showing three years of fiscal management experience
- c. Copy of current CPRP, CPRE, CPA or equivalent certification
- 0 0 0 0

## 2.2 <u>Fiscal Administration</u>

**Commentary:** There should be a sound fiscal administrative system which strives to meet acceptable legal and fiscal obligations.

## 2.2.1 Comprehensive Operating Budget

**Commentary:** There should be a comprehensive annual budget approved by the board at a public meeting.

	Evidence of Compliance:  a. Copy of current year board-approved budget  b. Copy of minutes when budget approved  c. Copy of minutes of public hearing  d. Copy of public notice  e. Copy of Budget & Appropriation Ordinance  f. Copy of County Clerk's filing receipt for Budget & Appropriation Ordinance
	M M M
2.2.2	Annual Budget Process
	<b>Commentary:</b> The annual budget process should utilize the Programming Budget System or at least be based on performance budgeting principles.
	<ul> <li>Evidence of Compliance:</li> <li>a. Copy of budget utilizing Programming Budget System and/or based on performance budgeting principles</li> <li>b. Copy of support documentation, if not included in budget, which indicates Programming and/or performance budgeting principles</li> </ul>
	0 0 0 0
2.2.3	Annual Budget Public Review
	<b>Commentary:</b> The annual budget should contain a summary format for easy review by the public.
	Evidence of Compliance:  a. Copy of budget summary page(s)  b. Copy of budget summary graphic page(s) (utilizing graphic illustrations)
	0 0 0 0
2.2.4	Accounting System
	<b>Commentary:</b> The accounting system should be compatible with or may be a part of the central accounting system of the governing jurisdiction. It is essential that an agency establish such a system to ensure an orderly, accurate and complete documentation of the flow of funds.
	Evidence of Compliance: a. Chart of Accounts
	0 0 0 0
2.2.5	Financial Report – The Agency should have an accounting system that includes, at a minimum, provisions for monthly status reports showing:

<ul> <li>initial appropriations for each account (or program</li> </ul>	*	initial a	ppropriations	for each	account (	or	program)
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- balances at the commencement of the monthly period
- expenditures and encumbrances made during the period and unencumbered balances

**Commentary:** Each appropriation and expenditure should be classified, at a minimum, according to function, organizational component, activity, object and program.

#### **Evidence of Compliance:**

- a. Provide a copy of the last three monthly reports.
- b. Evidence of distribution to staff and board

0 0 0 0

## 2.2.6 Long Range Financial Plan for Capital Expenditures

**Commentary:** There should be a long range (minimum 3-5 years) financial plan for capital expenditures including maintenance of existing facilities and future capital expenditures. A long range capital expenditure plan should be part of an overall agency master plan.

## **Evidence of Compliance:**

- a. Copy of board approved long range financial plan for capital expenditures
- b. Copy of minutes indicating annual review by board
- c. Copy of master plan which includes long range financial plan for capital expenses

0 0 0 0

#### 2.2.7 Comprehensive Revenue Policy

**Commentary:** There should be a comprehensive recreation agency revenue policy which establishes the philosophy for the agency's revenue generation to include fees and charges.

## **Evidence of Compliance:**

- a. Copy of comprehensive revenue policy which establish philosophy and/or guidelines for revenue generation including fees and charges
- b. Copy of minutes indicating board approval of revenue policy
- c. Evidence agency is complying with established policy

0 0 0 0

#### 2.3 Annual Audit / Annual Financial Report

**Commentary:** In accordance with the Governmental Account Audit Act (50 ILCS 310, et seq.) a recreation agency shall conduct and file with the Illinois Comptroller either an

annual audit <sup>(1)</sup> of all district accounts and funds by a licensed public accountant or a financial report <sup>(2)</sup> containing information required by the Illinois Comptroller. There should be an annual audit / financial report performed which fulfills all legal requirements of the Act and assures the recreation agency funds are properly dispersed and accounted for.

(1) Required for agencies that receive more than \$850,000 in revenue in a fiscal year.

2.3.1 Certified Accounting Completion by Independent Certified Public Accounting Firm

**Commentary:** An independent certified public accounting firm must complete an annual financial audit.

#### **Evidence of Compliance:**

- Copy of audit stating the report conforms to Generally Accepted Accounting Principles (GAAP) or Financial Report that set forth the financial position and results of financial operations for each district fund
- b. Copy of auditor's opinion indicating agencies statements are fairly presented in all material respects, are free of material misstatements and are in accordance with GAAP (If a material misstatement is identified or is not in compliance with GAAP it does not meet the standard.)
- c. Evidence Audit or Financial Report was filed with the Illinois Comptroller
- d. Evidence Audit or Financial Report was filed with the Clerk of the County in which the principal agency office is located
- e. Copy of Management Letter or statement from Auditor that there are no outstanding issues or that a Management Letter is not required.
- f. Evidence Audit or Financial Report was presented to the Board

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## 2.4 Levy Ordinance

**Commentary:** A levy ordinance shall be established annually by the recreation agency.

#### 2.4.1 Tax Levy Ordinance

**Commentary:** A levy ordinance must be approved by the recreation agency's governing board and filed in accordance with the Illinois Statutes.

#### **Evidence of Compliance:**

- a. Copy of public notice of Truth in Taxation hearing (if required)
- b. Copy of filing Truth in Taxation (if required)
- c. Copy of County Clerk filing receipts for tax levy
- d. Copy of minutes when Levy is adopted
- e. Copy of Ordinance

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<sup>(2)</sup> Required for agencies that receive less than \$850,000 in revenue in a fiscal year.

## 2.5 <u>Bill Payments</u>

**Commentary:** Payment of obligations is essential to maintaining a fiscally solvent and responsible recreation agency.

## 2.5.1 Payment of All Obligations

**Commentary:** The recreation agency will make payment on all obligations within the time frame indicated in Illinois Statutes.

## **Evidence of Compliance:**

a. Lack of mention in management letter stating payment not made on all obligations made within legal time frames

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#### 2.5.2 Payment of Bills Policy

**Commentary:** The recreation agency shall have a policy which clearly defines the parameters under which the agency will make timely payment of all bills. This policy shall be in compliance with Illinois State Statutes.

## **Evidence of Compliance:**

a. Copy of policy

0 0 0 0

## 2.5.3 Annual Treasurer's Report

**Commentary:** The annual treasurer's report (Statement of Receipts and Disbursements) will be prepared, published and filed with the appropriate authorities as prescribed by Illinois State Statutes. When an audit of the funds of a local government has been made and a report of such audit has been filed with the appropriate county clerk, the local governmental unit may publish the report of such audit in lieu of publishing the annual statement of receipts and disbursements.

## **Evidence of Compliance:**

- a. Copy of annual treasurer's report or independent audit if no treasurer's report required
- b. Copy of Legal Notice

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## 2.6 <u>Investment of Funds</u>

**Commentary:** The recreation agency shall establish a policy dealing with the investment of agency funds as directed by board action and Illinois State Statutes.

#### 2.6.1 Investment Policy

**Commentary:** The recreation agency shall establish an investment of funds policy or ordinance.

Evidence of Compliance	E١	/id	ence	of	Com	pliance
------------------------	----	-----	------	----	-----	---------

- a. Board approved copy of policy or ordinance
- b. Policy or ordinance should mention suitable and authorized investments, and collateral agreements with independent third party or recreation agency securing said collateral.

0 0 0 0

#### 2.6.2 Investment of Funds

**Commentary:** The recreation agency shall have all public funds not needed for immediate expenditure invested according to Illinois State Statutes.

## **Evidence of Compliance:**

- a. Audit indicating investment of funds
- b. Lack of mention in audit management letter

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## 2.7 Bond Rating

**Commentary:** Bond ratings may be obtained by a recreation agency if the agency deems that the bond rating will be of benefit to the agency in selling bonds.

#### 2.7.1 Bond Rating Policy

**Commentary:** The recreation agency shall establish a policy concerning whether or not to obtain a bond rating.

## **Evidence of Compliance:**

a. Copy of Board approved policy establishing whether or not a bond rating shall be maintained.

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#### 2.7.2 Municipal Bond Rating

**Commentary:** Should the recreation agency's governing board choose to obtain a current municipal bond rating, then the agency shall maintain a municipal bond rating from Moody's of at least an A or the equivalent from Standard and Poor's. (1/2 bonus point)

## **Evidence of Compliance:**

a. Copy of bond company's letter or perspective

B B B B

## 2.8 Employee Wages

**Commentary:** An established policy should govern employee wages.

2.8.1 Federal and State Minimum Wage and Overtime Requirements

**Commentary:** The recreation agency shall pay employees in accordance with federal and state minimum wage and overtime requirements.

## **Evidence of Compliance:**

- a. Copy of part-time salary ranges, or Audit management letter with lack of mention regarding payment of minimum wage and overtime requirements.
- b. Copy of policy regarding payment of overtime

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2.8.2 Payment of Employee Wages Policy

**Commentary:** The recreation agency shall establish a policy dealing with payment of employee wages. Policy should reflect agency position on paying fair and competitive wages.

## **Evidence of Compliance:**

- a. Copy of board approved policy dealing with payment of employee wages.
- 0 0 0 0
- 2.8.3 Department of Labor's Equal Employment Opportunity Poster

**Commentary:** The Department of Labor's Equal Employment Opportunity Poster must be prominently displayed as required by law.

#### **Evidence of Compliance:**

a. Visual inspection of posters as required (verify on facility tour)

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#### 2.9 Purchasing Policy

**Commentary:** The recreation agency shall establish a policy setting purchase guidelines.

2.9.1 Purchasing Policy

**Commentary:** The agency shall provide a comprehensive board approved policy dealing with purchases.

## **Evidence of Compliance:**

a. Copy of board approved policy

0 0 0 0

## 2.9.2 Economy of Resources

**Commentary:** The recreation agency shall have a clear policy providing steps in economizing their resources and purchases. In addition, the agency should demonstrate a minimum of one cooperative purchasing venture in order to economize their resources and purchases.

## **Evidence of Compliance:**

- a. Copy of board approved policy dealing with economizing resources and purchases
- b. Provide proof of membership in joint purchasing with IPRA and/or other cooperative purchasing arrangements

0 0 0 0

## 2.10 Comprehensive Insurance Policies with Sufficient Coverage

**Commentary:** Sufficient coverage is important in order to protect the assets of the agency. The limits established are minimums only and each recreation agency should have in place coverage limits that are commensurate with the exposure resulting from its activities and operation.

#### **Evidence of Compliance:**

a. Membership in Park District Risk Management Agency or Illinois Parks Association Risk Services,

Copy of insurance certificate and plan for following coverage limits (2.10.1 through 2.10.10).

- 2.10.1 Property Replacement Value for real (buildings) and personal property (contents of buildings)
- 2.10.2 Boiler and Machinery Value of Building
- 2.10.3 Fidelity and Crime \$500,000 per occurrence
- 2.10.4 Builders Risks Value of construction
- 2.10.5 General Liability
  - A. \$2,000,000 per occurrence with no annual aggregate, or
  - B. Minimum of \$2,000,000 per occurrence with \$4,000,000 annual aggregate

- 2.10.6 Automobile Liability Minimum of \$1,000,000 per occurrence with no annual aggregate.
- 2.10.7 Public Officials Errors and Omissions \$1,000,000 per occurrence and annual aggregate
- 2.10.8 Worker's Compensation Statutory Coverage Employers liability minimum of \$500,000 per accident.
- 2.10.9 Employment Practices Liability Coverage Minimum of \$1,000,000 per occurrence
- 2.10.10Pollution Liability Coverage Minimum \$500,000 per occurrence and \$500,000 annual aggregate

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## 2.11 <u>Financial Assistance (government cost-sharing)</u>

Where feasible and appropriate, matching funds by local, state and Federal Government should be sought out.

**Commentary:** Local agencies are urged to take advantage of State and Federal costsharing programs

## **Evidence of Compliance:**

- a. Provide records for past five (5) years showing source and dates of matching funds for specific projects
- 0 0 0 0

## 2.12 Financial Resources (external)

Agencies, organizations and corporations should be utilized for funding programs and facilities of many different types.

**Commentary:** These listings should include funding programs from foundations, corporations, voluntary agencies, private groups and individuals which have been utilized.

#### **Evidence of Compliance**

- a. Provide list of agencies, organizations and corporations which have assisted and the nature of their assistance
- b. Letter of request
- c. Letter of acceptance or denial

0 0 0 0

## 2.13 <u>Cash Handling Procedure</u>

There should be procedures used for collecting, safeguarding, and disbursing cash to include, at a minimum:

<sup>\*</sup> Cash handling system procedure

- \* Preparation of financial statement
- \* Conduct of internal audits
- \* Persons or positions authorized to accept or disburse funds
- \* Statement regarding design and separation of duties

**Commentary:** Formal cash control procedures enable an agency to establish accountability, to comply with funding authorizations and restrictions, to ensure that disbursements are for designated and approved recipients, and more importantly, to alert agency management to possible problems requiring remedial action.

## **Evidence of Compliance**

a. Provide copy of procedures

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## 2.14 Payment Card Industry Data Security Standards (PCI)

**Commentary:** The recreation agency shall have a policy complying with the Payment Card Industry Data Security Standards (PCI-DSS) for the protection of payment card information

## **Evidence of Compliance:**

a. Copy of Policy

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#### 2.15 Emergency Expenditures

There should be a board written policy to deal with emergency expenditures.

**Commentary:** Provisions should be determined defining emergency spending authorization, including how much the Director and/or Board President can authorize to spend to react to an emergency situation without full Board action. The policy should also detail how and when to amend the Budget for unforeseen circumstances.

#### **Evidence of Compliance:**

a. Provide copy of policy

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## 2.16 Recreation Agency Acceptance of Donations, Gifts & Bequests

**Commentary:** There should be a written policy for the acceptance of gifts, donations and bequests to the recreation agency. This policy is separate from the required Ethics Ordinance/Resolution.

#### **Evidence of Compliance:**

a. Provide a copy of written policy

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## 2.17 <u>Certificate of Excellence in Financial Reporting</u>

As a bonus, a Certificate of Excellence in Financial Reporting will be acknowledged.

Commentary: Where deemed appropriate, a Certificate of Excellence in Financial Reporting will be current as reviewed and awarded by G.F.O.A.

# Evidence of Compliance: a. Copy of award

(1 Point Bonus)

#### III. FACILITIES AND PARKS

**Commentary:** The recreation agency shall strive to provide the highest quality facilities and recreation programs within financial and personnel resource limitations. There should be a systematic planning program for all facilities, which is linked with a capital expenditure budget and a phased development plan.

#### 3.1 Organizational Structure

**Commentary:** The recreation agency's structure of authority should reflect its purpose, methods of operation in relation to its resources, and relationship to the community.

3.1.1 Responsibility for Maintenance Management Function

**Commentary:** Organizational structure should have a position directly responsible for the maintenance management function.

#### **Evidence of Compliance:**

- a. Organizational Chart indicating position for maintenance management functions
- b. Job description indicating position responsible for maintenance management function

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#### 3.1.2 Park Maintenance Management Degree and Experience

**Commentary:** At least one employee assigned to park maintenance management functions shall possess a bachelor's, or higher, degree in park & recreation administration, landscape architecture, horticulture or a related field from an accredited college; CPRP, CPRE, CGM (Certified Grounds Manager) or equivalent certification within the field that requires ongoing continuing education; and a minimum of three (3) years of park maintenance management experience.

#### **Evidence of compliance:**

- a. Copy of degree
- b. Copy of employee experience/ service record showing three (3) years of park maintenance management experience
- c. Copy of current CPRP, CPRE, CGM or equivalent certification

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#### 3.2 Physical Planning

**Commentary:** The recreation agency shall provide for physical property planning which shall assist in providing for inventory of assets, goal setting, and short-range and long-range planning.

3.2.1 Inventory of Fixed Assets and Their Locations

Commentary:	There	should	be	an	inventory	of	all	fixed	assets	and	their
locations update	d at lea	st every	two	(2)	years.						

ΕV	Evidence of Compliance:				
a.	Copy of Fixed Asset Report, with locations				
b.	Evidence of Fixed Asset Report updating within the last two (2) years				

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## 3.2.2 Facility Development Planning

**Commentary:** Planning for facility development should include citizen involvement in the planning process.

## **Evidence of Compliance:**

a. Evidence of citizen input (for example: minutes, agendas etc.)

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## 3.2.3 Regularly Scheduled Preventive Maintenance

**Commentary:** There should be a regularly scheduled preventive maintenance system including careful safety checks of all facilities and equipment.

#### **Evidence of Compliance:**

- a. Copy of Preventive Maintenance Plan including safety checks of all facilities and equipment
- b. Evidence of implementation of preventive maintenance plan including safety checks

0 0 0 0

#### 3.2.4 Facilities and Equipment Replacement Schedule

**Commentary:** There should be a replacement schedule for facilities and equipment with verification of implementation.

## **Evidence of Compliance:**

- a. Copy of replacement schedules
- b. Evidence of implementation of the replacement scheduled items: approved budget, payment vouchers, and if applicable, disposal of surplus property ordinances.

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#### 3.2.5 Location and Accessibility of Administrative Office

**Commentary:** The recreation agency administrative office should be fully accessible to the public.

## **Evidence of Compliance:**

a. Administrative office is fully accessible to the public (verify on facility tour)

0 0 0 0

## 3.2.6 Accessibility to People with Disabilities

**Commentary:** The recreation agency shall have conducted a self-evaluation study of its facilities on accessibility to people with disabilities and completed a Board approved ADA Transition Plan documenting necessary steps for compliance. The recreation agency shall have developed a board-approved timetable for implementing the recommendations in the ADA Transition Plan.

Accessibility compliance (in accordance with the most recent final and enforceable Department of Justice minimum design guideline. Alternatively, evidence of compliance with the final guidelines or final report of the U.S. Access Board. In the absence of a final and enforceable minimum design guideline, and a final guideline, the agency shall demonstrate adherence to accessible design best practices by compliance to the most recent work of the U.S. Access Board). Such evidence within the last ten (10) years can include, but is not limited to: overall accessibility, compliant parking, compliant curb cuts, compliant walks, compliant ramps, compliant stairs, compliant handrails, compliant toilets, compliant fountains, compliant telephones, and compliant trash receptacles, etc.

## **Evidence of Compliance:**

- a. Evidence of an ADA Transition Plan in compliance with Title 28 C.F.R.§ 35.150(d) shall at a minimum include:
  - 1) Identify the physical obstacles and reference each that limit the accessibility of the park district programs, services, or activities to people with disabilities;
  - 2) Describe the methods to be used to make the facilities accessible;
  - Provide a schedule for making the access modifications; provide a yearly schedule for making the modifications if the transition plan is more than one year long;
  - 4) Show evidence of community input;
  - 5) Show evidence the agency has completed ADA review of programs and services (Inclusivity Assessment Tool);
  - 6) Show evidence the agency has completed ADA review of policies (Inclusivity Assessment Tool); and
  - 7) Indicate the public official (agency representative) responsible for the implementation of the transition plan.

All seven (7) points of evidence in 3.2.6.a. are required.

- b. Minutes of Board approval of ADA Transition Plan within last ten (10) years.
- c. Evidence of Board review of most recent complete ADA Transition Plan within last five (5) years.
- d. Evidence ADA Transition Plan reflects staff involvement
- e. Proof of implementation of ADA Transition Plan (verify on facility tour)
- f. Name, address, and contact information of ADA Compliance Officer

g. Evidence that essential job functions have been completed for job descriptions

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Scoring to pass this standard will be as follows:

3 points = all of 3.2.6.a. plus b-g

2 points = all of 3.2.6.a. plus four (4) of b-g

3.2.7 Developer Land Cash Donation Policy/Ordinance (Impact Fee Policy/Ordinance)

**Commentary:** The recreation agency in conjunction with the local unit of government should have a land and cash donation policy/ordinance based upon a "roughly proportional quantitative relationship" between the required dedications and the impact of the proposed development.

## **Evidence of compliance:**

- a. Copy of Policy or Ordinance
- 0 0 0 0

## NOTE for 3.3 Property/Parks and 3.4 Property/Facilities:

In 1983 NRPA Guidelines had suggested that a park system, at a minimum, be composed of a "core" system of parklands, with a total of 6.25 to 10.5 acres of developed open space per 1,000 population. Also, specific types of parks were named, sized and suggested as a certain number per 1,000 population. It was further suggested that there should be a certain number of specific facilities for the size of the population. These suggestions left little allowance for the diversity of agencies and the variety of their client's recreational needs and desires.

By 1996 NRPA developed another way to quantify the parklands and facilities guidelines. These guidelines now include consideration for local community needs and desires. It is primarily based upon Level of Service (LOS), "an expression of the essential ingredients needed to provide the level of park and recreation services desired by the customers in a community."

At this time very few agencies in Illinois have put into practice the NRPA LOS system. Therefore, for Sections 3.3 Property/Parks and 3.4 Property/Facilities together each agency can choose either: "Option A", 1983 NRPA guidelines; or "Option B", the new LOS system components. No mingling of the two options is allowed.

## "OPTION A"

#### A3.3 Property/Parks

**Commentary:** The size and amount of additional public parklands will vary from community to community, but must be taken into account when considering a total, well-rounded system of parks and recreation areas.

#### A3.3.1 Mini-Park

**Commentary:** Mini-parks are: specialized facilities that serve a concentrated or limited population or specific group such as tots or senior citizens; less than 1/4 mile radius; one acre or less in size; and within neighborhoods and in close proximity to apartment complexes, townhouse development or housing for the elderly. There should be 0.25 to 0.5 acres of mini-parks per 1,000 population. These mini-parks may be combined with neighborhood and/or community parks (if mini-parks are combined to neighborhood or community parks, .25 to .5 acres shall be added to the minimum acre requirements for neighborhood or community parks).

#### **Evidence of Compliance:**

- a. Map showing the service area for each mini-park
- b. Listing of the number and size of mini-parks per the population

0 0 0 0

#### A3.3.2 Neighborhood Park/Playground

**Commentary:** Neighborhood park/playgrounds are: areas for intense recreational activities, such as field games, court games, crafts, playground apparatus area, skating, picnicking, wading pools, etc.; serve 1/4 to 1/2 mile radius area with a population up to 5,000 (a neighborhood); 15 plus/minus (+/-) acres; suited for intense development; easily accessible to neighborhood population (geographically centered). Neighborhood park-playgrounds may be developed as a school-park facility. There should be 1.0 to 2.0 acres per 1,000 population.

#### **Evidence of Compliance:**

- a. Map showing the service area for each neighborhood park/playground
- b. Listing of the number and size of neighborhood parks per the population

0 0 0 0

## A3.3.3 Community Park

**Commentary:** Community parks are: areas of diverse environmental quality; may include areas suited for intense recreational facilities, such as athletic complexes or large swimming pools; may be an area of natural quality for outdoor recreation, such as walking, viewing, sitting, or picnicking; or may be any combination of the above, depending upon the site. Community parks serve a one to two mile radius including several neighborhoods and are easily accessible to area served. These parks are 25 plus/minus (+/\_) acres and may include natural features - such as water bodies and areas suited for intense development. There should be 5.0 to 8.0 acres of community park land per 1,000 population.

## **Evidence of Compliance:**

- a. Map showing the service area for each community park
- b. List of the number and size of community parks per the population

		0	0	0	0			
	A3.3.4	4 Total Amount of Developed Open Space						
		<b>Commentary:</b> The recreation agency should have a total of 6.25 to 10.5 acres of developed open space per 1,000 population.						
		a. b.	dence of Inventory Site plans Map shor land)	list -	liance: istribution of open space (agency and other publicly owned			
		0	0	0	0			
A3.4	<u>Prope</u>	rty/F	acilities					
		ed lis	sting is on		NRPA had suggested guidelines regarding facilities. This mple of facilities to be evaluated as an indication of the level			
	A3.4.1	A3.4.1 Basketball						
		<b>Commentary:</b> Courts shall be for youth, high school and collegiate basketball with one unit per 5,000 population. These courts shall have safe walking or bike access and a 1/4 to 1/2 mile radius service area. Basketball courts may be found in school, recreation center or church facilities open to the public. Outdoor courts are often in neighborhood and community parks, plus active recreation areas in other park settings.						
		Evidence of Compliance:  a. Map showing the area served by each set of courts  b. List of courts per park or as located in community (Must be public facility accessible to community.)						
		0	0	Ο	0			
	A3.4.2	2 Out	tdoor Ten	nis				
		<b>Commentary:</b> One court per 2,000 population - 1/4 to 1/2 mile. Best in combinations of two to four batteries. Located in neighborhood, community park or adjacent to school site.						
		a.	List of inv	wing the ventory	liance: e area served by each set of courts per park or as located in community (Must be public facility mmunity.)			
		0	0	0	0			

$\Delta 2 \Delta 3$	Baseball -	. Official	Size
A3.4.3	Dasevali -	· Oniciai	OIZE

**Commentary:** Official size, 70' - 90' bases. One field per 10,000 population; one lighted field per 30,000 population or more.

#### **Evidence of Compliance:**

- a. Map showing the area served by each set of ballfields
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

0 0 0 0

#### A3.4.4 Field Activities

**Commentary:** One per 20,000 population; 15 - 30 minutes travel time. Usually part of baseball, football, and soccer complex in a community park or adjacent to high school

#### **Evidence of Compliance:**

- a. Map showing the area served by each set of fields
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

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#### A3.4.5 Softball/Youth Baseball

**Commentary:** One per  $3{,}000$  population (if also used for youth baseball) -1/4 to 1/2 mile. Slight difference in dimensions for 16" slow pitch. May also be used for youth baseball.

#### **Evidence of Compliance:**

- a. Map showing the area served by each set of fields
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

0 0 0 0

# A3.4.6 Bike/Pedestrian Trails

**Commentary:** One trail system per district.

# **Evidence of Compliance:**

- a. Map showing the area served by each set of trails
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

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#### A3.4.7 Golf

**Commentary:** Par 3, 9 hole (1 per 25,000 population); 18 hole standard (1 per 50,000 population); 1/2 to one hour travel time. Course may be located within or adjacent to community or park district, but should not be over 20 miles from population center.

# **Evidence of Compliance:**

- a. Map showing the area served by each course
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

0 0 0 0

# A3.4.8 Aquatic Facilities

**Commentary:** One per 20,000 population (facility should accommodate three to five (5) percent of total population at a time). Fifteen to 30 minutes travel time. Facility for general community use should be planned for teaching, competitive and recreational purposes. Located in community park or school site.

# **Evidence of Compliance:**

- a. Map showing the area served by each set of aquatic facilities
- b. List of inventory per park or as located in community (Must be public facility accessible to community.)

0 0 0 0

#### A3.4.9 Other Facilities

**Commentary:** Bonus points will be awarded if the agency owns and/or operates any of the following separate facilities or other designated facilities/areas, which accommodate current documented trends within the community.

- a. Community Center
- b. Ice Rink Artificial
- c. Museum or Zoo
- d. Other Aquatics (Beach or Harbor/Lake)
- e. Nature Center
- f. Skate Park
- g. Stables
- h. Tennis/Racquet Club
- i Miniature Golf
- j. Interconnected district wide trail network
- k. Dog Park
- I. Disc Golf Course
- m. Splash Pad
- n. Pickelball
- o. Outdoor Ice Arena (non-artificial)
- p. Community Garden
- q. Fitness Center

Evid	ther  1  2  dence of Compliance: a. Map showing the area served by each facility b. List of inventory per park or as located in community (Must be public facility accessible to community.)  (1/4 point bonus each - Maximum 2 points)
1 B" – LE	VEL OF SERVICE (LOS)
	· , ,
3.3.1	Evidence that the agency has completed a Board approved, full LOS Plan for all parks, recreation areas, and open spaces; implemented the plan to the best of community resources (i.e. financial, available conditions, referendum); and meets the park land requirements for the recreation demand as determined through the needs assessment.
roperty/Fa	acilities
;   	Evidence that the agency has completed a Board approved, full LOS Plan for all activities/facilities; implemented the plan to the best of community resources (i.e. financial, available conditions, referendum); and meets the items on the facilities menu which best satisfy the needs of the citizens as determined through the needs assessment.
peration/F	<u>Property</u>
hich are c anaged fa	ary: The recreation agency should maintain a file on property or facilities, owned or leased, and how they are maintained, developed or located. A well-acilities program must accurately know what facilities they own and how these ccurately planned and maintained.
5.1 Leg	al Descriptions and Plats of Survey
	Evidon B" – LE roperty/Pa 3.3.1  roperty/Fa 3.4.1  peration/Fa are a contact and ged fa tes are a contact are a contact and ged fa tes are a contact and ged fa t

Commentary: The recreation agency should have on file all legal descriptions

and plats of survey of property currently owned or leased.

b. Copy of deeds or contracts including legal descriptions

a. Copy of plats of survey (verify on facility tour.)

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**Evidence of Compliance:** 

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3.5.2 Map

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**Commentary:** Recreation agency should have a map of agency-owned and/or operated property and facilities throughout the community available to the public.

- a. Copy of map with agency's geographic boundaries including location of all parks and facilities
- b. Evidence map is made available to public (verify on facility tour)

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#### 3.5.3 Building Plans and Specifications

**Commentary:** The recreation agency should have on file building plans and specifications for each building.

#### **Evidence of Compliance:**

- a. Copy of one document listing the location of the storage site of all park facilities plans and specifications for the district
- b. Verification of site on facility tour and that all facilities are included

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#### 3.5.4 Maintenance Personnel

**Commentary:** The maintenance program should provide personnel assigned to clearly defined duties for regular repairs, general cleanliness and orderliness, and overall attractiveness.

#### **Evidence of Compliance:**

- a. Verification on facility tour of general cleanliness (Verification on park tour)
- b. Orderliness (verify on facility tour)
- c. Regular repairs (verify on facility tour)
- d. Overall attractiveness as maintained by agency personnel or through contracts (Verification on park tour)
- e. Job descriptions reflecting these responsibilities

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# 3.5.5 Environmental Policy

**Commentary:** The recreation agency should have an environmental policy including, at minimum, its position on: open space planning and preservation; wise use and protection of air, water, soil and wildlife; reduction and handling of waste; wise use of energy resources; use of environmentally safe and sensitive products, and environmental education and interpretation.

# **Evidence of Compliance:**

Copy of Environmental Policy covering, at minimum:

- a. Open space preservation and planning
- b. Protection and wise use of air, water, soil and wildlife

c. Wise use of energy resources
d. Reduction and handling of waste
e. Use of environmentally safe and sensitive products
f. Environmental education and interpretation opportunities

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3.5.6	Emergency Exiting Diagrams
	<b>Commentary:</b> The recreation agency should have displayed in their buildings at appropriate locations emergency exiting diagrams.
	Evidence of Compliance:
	a. Verification on facility tour by physical review of building
	0 0 0 0
3.5.7	Conservation of Natural Resources
	<b>Commentary:</b> The recreation agency should know where they stand in regard to conservation of natural resources and the protection of our environment. The agency should also have comprehensive procedures and programs reflecting the agency's commitment to conservation of natural resources and the protection of our environment in the areas of: open space preservation and planning, park and natural resource management, facility management and maintenance, programming, and fleet maintenance.
	<ul> <li>Evidence of Compliance:</li> <li>a. Evidence of Board review of completed and/or updated IPRA Environmental Report Card for the agency every three years</li> <li>b. Copy of procedures and programs</li> <li>c. Proof of implementation of procedures and programs, including such items as: controlled burn permits or invoices for recycling of florescent bulbs, engine oil, kitchen grease, tube TV's/computers, etc.</li> <li>O O O O</li> </ul>
3.5.8	Audubon Cooperative Sanctuary and/or PGMS Landscape Management Operations Accreditation
	<b>Commentary:</b> The agency may actively participate in various recognition and accreditation programs relating to its parks, natural resources and environmental management practices. Bonus points will be awarded if the agency is currently recognized as having either of the following certification and/or accreditation programs.
	Evidence of compliance:
	a. The agency is currently a designated Audubon Cooperative Sanctuary (for golf courses or other areas), and/or has current PGMS Landscape Management Operations Accreditation. (1/2 bonus point each)

# (1 point bonus max)

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## 3.6 Agency Wide Comprehensive Master Plan

**Commentary:** A well-managed recreation agency to accurately prepare and plan for the future must take appropriate steps including having an agency wide comprehensive master plan. This comprehensive master plan should take into account resources available in the community and within the agency. It should be guided by the comprehensive survey of the community's needs and interests.

#### 3.6.1 Comprehensive Master Plan

**Commentary:** The recreation agency shall have a formal comprehensive master plan, showing evidence of the use of its goals, plans and recommendations, and have it updated every ten years. The agency should be able to show, by board action, written policy, etc., the use of long-range planning strategies for the agency's operation. Components should consist of: community wide survey compiled within the past 10 years, goals, plans, public input, recommendations, implementation, and periodical update.

# **Evidence of Compliance:**

- a. Evidence of survey to guide Comprehensive Master Plan
- b. Evidence of staff input in development of Comprehensive Master Plan
- c. Evidence of board input in development of Comprehensive Master Plan
- d. Evidence of public input in development of Comprehensive Master Plan (e.g. public hearings, resident advisory focus committees, open houses, on-line feedback, etc.)
- e. Copy of Comprehensive Master Plan which is backed by board action, written policy, etc. including: goals, plans, and recommendations
- f. Evidence of implementation of the Comprehensive Master Plan
- g. Evidence Comprehensive Master Plan is updated/revised at least every ten years

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#### IV. PERSONNEL

# 4.1 <u>Organizational Structure</u>

**Commentary:** The recreation agency's structure of authority should reflect its purpose, methods of operation in relation to its resources, and relationship to the community.

# 4.1.1 Personnel Management

**Commentary:** If the chief executive officer does not personally perform the personnel management function, written confirmation should be provided designating the position or component having the responsibility for personnel management functions.

# **Evidence of compliance:**

- a. Copy of written confirmation; or copy of job descriptions
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# 4.1.2 Personnel Management Degree and Experience

**Commentary:** At least one employee assigned to personnel management functions shall have a bachelors degree, or higher, in business administration, public administration, human resources or a related field from an accredited college; or a bachelors degree, or higher from an accredited college (unrelated to human resource management) with a professional association/educational certification in human resource/personnel management (e.g. PDRMA Essential of Human Resources Curriculum) with evidence of completion within last two (2) years; CPRP, CPRE, PHR, SPHR or GPHR; and a minimum of three years of personnel management experience.

# **Evidence of compliance:**

- a. Copy of related degree or unrelated degree with professional /educational certification(s) obtained within last two (2) years
- b. Copy of employee work service/experience record showing three years of personnel management experience
- c. Copy of current CPRP, CPRE, PHR, SPHR, GPHR or equivalent certification
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#### 4.2 Professionalism of Staff

**Commentary**: If a recreation agency is to provide quality services, it is essential that employees be trained and highly educated. Consequently, the governing board of the recreation agency should have a policy whereby their agency will hire and train professional staff.

#### 4.2.1 Policy on Employment of Certified/Professionally Trained Staff

**Commentary:** The governing board of the recreation agency shall have adopted a policy stating it is desirable that employees of their agency be certified/professionally-trained and recruitment and selection of management will emphasize this requirement.

# **Evidence of compliance:**

- a. Copy of policy
- b. Copy of job descriptions reflecting this policy
- c. Documentation listing employees and their current certifications
- 0 0 0 0

# 4.2.2 Continuing Education Opportunities

**Commentary:** Staff, to be aware of the current trends and able to reflect current solutions, must continue to pursue educational opportunities. Consequently, the recreation agency shall have adopted a policy stating the staff will be encouraged to pursue appropriate continuing education opportunities to obtain or maintain certification.

# **Evidence of compliance:**

- a. Copy of policy
- b. Evidence of appropriate funding in budget for continuing education within each department
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# 4.3 In-Service Training Plan

**Commentary:** In addition to continuing education, it is essential, due to budget restraints and the need for interaction among the agency's staff, that an extensive in-house training program be provided. This in-house training program may utilize experts in the field or within your agency. The intention is that training needs, which are unique to recreation, can be accomplished and should be accomplished throughout the calendar year. As such, we are looking for an overall training program reflecting the agency's goals and objectives and implementation. An in-service training plan shall be available for the agency's staff throughout the year.

# 4.3.1 In-House Training - Short Duration

**Commentary:** The recreation agency should have a planned in-house training program that includes annual training for all appropriate staff in at least three of the six areas below. This training should be of a minimum duration of 15 - 30 minutes and should be held within the last 12 months.

4.3.1.1	Risk Management
4.3.1.2	Personal Fitness and Health
4.3.1.3	Trends
4.3.1.4	Public Image & Customer Relations
4.3.1.5	Management
4.3.1.6	Operating Procedures

		4.3.1.7 Technology
		Evidence of compliance:  a. Copy of attendance  b. Copy of agenda  c. Evidence of training within the last 12 months
		0 0 0 0
	4.3.2	All Full-Time Staff In-House Training
		<b>Commentary:</b> In addition to short duration in-house training, there is a need to provide intense highly focused training to keep all full-time staff current on agency's needs and direction. Consequently, the recreation agency should offer in-house training at a minimum total of four hours annually. These training sessions should include an agenda with an outline of a well-planned program.
		Evidence of compliance:  a. Copy of agenda  b. Evidence of attendance c. Evidence of time schedule d. Evidence of training within the last 12 months
		0 0 0 0
	4.3.3	Staff Attendance at Workshops
		<b>Commentary:</b> The recreation agency should make funds and time available for the staff to attend workshops sponsored or endorsed by the NRPA, IPRA, IAPD and other recreation-related organizations.
		Evidence of compliance:  a. Copy of policy  b. Record of attendance c. Evidence of designated funds in budget
		0 0 0 0
4.4	Job D	<u>escriptions</u>
		nentary: For a recreation agency to provide effective services, it is essential that know their duties and responsibilities. Interaction among staff requires that

# within the agency.

4.4.1 Full-time Job Descriptions

**Commentary:** The recreation agency shall have completed job descriptions for all full time positions within the agency to reflect the sequence of operations. Full time job descriptions and classifications should be distributed to staff during

responsibilities are delineated so all aspects of the agency's operations are adequately positioned. Job descriptions shall be developed for all full-time and part-time personnel

employee orientation and as job descriptions are revised. Job descriptions should also include Essential Job Functions. Job descriptions should be reviewed at least every five (5) years and include employment requirements, education, range of authority, experience, responsibilities and duties.

# **Evidence of compliance:**

- a. Copy of job descriptions
- b. Copy of essential job functions
- c. Evidence of distribution to full-time employees
- d. Evidence of administrative review within the last five (5) years
- e. Evidence job description is given as part of orientation and upon revision

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#### 4.4.2 Part-time Job Descriptions

**Commentary:** The recreation agency shall have developed complete job descriptions for all part-time positions within the agency to reflect the sequence of operations. Part-time job description classifications should be distributed to staff during employee orientations. Job descriptions are to include essential job functions and are to be reviewed at least every five (5) years and include employment requirements, education, range of authority, experience, responsibilities and duties.

# **Evidence of compliance:**

- a. Copy of job description
- b. Copy of essential job functions
- c. Evidence of distribution to employee
- d. Evidence job description is given as part of orientation and upon revision

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# 4.4.3 Job Descriptions in One Document

**Commentary:** The recreation agency's full-time and part-time job descriptions should be bound in one accessible document.

#### **Evidence of compliance:**

- a. Copy of full-time job descriptions
- b. Copy of part-time job descriptions
- c. Evidence of accessibility

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#### 4.5 <u>Personnel Policies</u>

#### 4.5.1 Comprehensive Personnel Policies Manual

**Commentary:** To provide a uniform understanding of the benefits, rules and regulations and obligations that employees must work under, a comprehensive personnel manual must be prepared and made accessible to all employees.

There have been some concerns that manuals provide a legal obligation and contract to employees; consequently, any personnel manual addition or revisions should be addressed and reviewed by each agency's general counsel. The recreation agency shall have developed a comprehensive personnel policies manual including, but not limited to, purpose and philosophy; definition of employees, employment practices, employment conditions, salaries and other compensation; fringe benefits; leaves of absence, grievances, discipline and termination, employee participation and general rules and regulations. There shall be one manual with evidence of input from staff and board approval every five (5) years.

# **Evidence of compliance:**

- a. Copy of personnel policy manual
- b. Evidence entire manual is reviewed, including staff input and board approval, every five (5) years.

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#### 4.5.2 Distribution of Personnel Policy Manual

**Commentary:** The recreation agency should have developed a policy to insure distribution of the personnel policy manual as indicated above in 4.5.1 to all full-time staff and all other appropriate personnel. The policy should address which staff will receive copies of the manual and under what process and at what time. It should also address how copies of revisions are provided and made accessible to all appropriate employees.

# **Evidence of compliance:**

- a. Copy of policy regarding distribution of Personnel Policy Manual
- b. Evidence of distribution
- c. Evidence all employees receive updates/changes

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#### 4.6 Employee Relations

**Commentary:** Guidelines for employee relations within the recreation agency shall be established.

# 4.6.1 Employee Orientation Program

**Commentary:** The employee orientation program should include provisions for providing employees with appropriate manuals, review of personnel policies, rules and regulations governing pertinent agency issues which impact their position. The recreation agency, to provide for preparation and training for a new employee, must be able to demonstrate an employee orientation program, which prepares an employee for their position.

# **Evidence of compliance:**

- a. Copy of full-time orientation
- b. Copy of part-time orientation

	c. Ev	idence/	proof of	implementation
	0	0	0	0
4.6.2	Staff N	/leetings	s	
	should full-tim Staff I	I hold rene staff. In-house	egular s . All m	ovide for dissemination of information, a recreation agency staff meetings at least semi-annually with a minimum of all reetings should have a prepared agenda. Note, Full Time ings used as evidence for 4.3.2 will not be accepted as etings.
	a. Co	py of a	<b>complia</b> genda ( of atten	if departmental, copies from each department)
	0	0	0	0
4.6.3	Emplo	yee Re	lations I	Program
				ecreation agency shall demonstrate an effective employee it includes at least four (4) of the six (6) areas below.
	4.6.3.1	l Polic	cy or pro	ocedure for a formal system of soliciting feedback.
	4.6.3.2	2 Men	nbership	o in employee assistance program for full-time employees.
	4.6.3.3	3 IRS	Section	125 flexible spending account for full-time employees.
	4.6.3.4	1 A de	eferred o	compensation plan for all full-time employees.
	4.6.3.5	5 Орр	ortunity	to join a credit union.
	4.6.3.6	6 Oppo	•	to participate in IPRA's Exceptional Workplace Award
	a. Co	py of a		ance: of the above programs otion of the programs to employees
	0	0	0	0
<u>Profes</u>	sional I	nvolven	<u>nent</u>	

#### 4.7 Pro<sup>-</sup>

Commentary: The recreation agency shall encourage professional involvement by their personnel.

# 4.7.1 Professional Affiliation Guidelines

Commentary: With the fast pace of our new technologies and ever growing interests and concerns of our constituents, professionals need to stay abreast of the tools necessary to provide our services. Active participation in recreation and

civic organizations provides one additional avenue of opportunity to interact and discover current services other agencies are providing. Consequently, all full-time supervisory and above employees are encouraged to maintain a professional involvement with the various organizations as listed below.

## **Evidence of Compliance:**

- a. Evidence of involvement; sessions, programs, etc.
- b. Evidence of membership

	NRPA	IPRA	OTHER
Chief Executive	M	М	M
Division Head	0	M	M
Professional Staff/ Full-time Supervisor Level	0	0	М

# 4.8 <u>Employee Wages and Appraisals</u>

**Commentary:** A policy on employee wages and appraisals should be established for employees reflecting current market conditions and involving input from staff. This policy should be available for staff review and discussion.

# 4.8.1 Salary Ranges

**Commentary:** The recreation agency should establish approved salary ranges for full-time, part-time and seasonal positions, reviewed at least every two years by staff and revised accordingly to reflect current resources available and reflective of competitive positions. Documentation of authority to approve salary ranges and evidence of approval of the salary ranges as authorized are necessary.

# **Evidence of compliance:**

- a. Copy of Board/Director approved full-time salary ranges
- b. Copy of Board/Director approved part-time salary ranges
- c. Copy of Board/Director approved seasonal salary ranges
- d. Evidence of review, at least every two years, by staff
- e. Documentation of authority to approve salary ranges
- f. Evidence of Board or Director approval (as required)

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#### 4.8.2 Salary Standards

**Commentary:** To determine the recreation agency's philosophy on securing the highest qualified staff, a sample of current staff salary rates shall be compared with established minimum standards. The IPRA annual Employee Compensation Survey shall be used as Illinois' standard reference regarding park and recreation salaries. A sample of five (5) positions, as defined by the

survey, shall be compared to the below listed minimum standards which are equalized by county.

# **Evidence of compliance:**

a. Evidence that each listed employee meets the minimum set standard for their classification.

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The following salaries are the Minimum Salary Standards for 2017:

	County Equalizing Formula*	Chief Executive	Rec Admin	Recreation Supervisor	Park Supervisor (Foreman)	Office Manager
Cook County	99.31%	\$108,746	\$71,526	\$37,907	\$47,399	\$38,317
DuPage County	98.90%	\$108,298	\$71,232	\$37,751	\$47,204	\$38,160
Kane County	98.58%	\$107,948	\$71,002	\$37,629	\$47,051	\$38,036
Kendall County	99.77%	\$109,256	\$71,862	\$38,084	\$47,621	\$38,497
Lake County	97.16%	\$106,396	\$69,981	\$37,088	\$46,375	\$37,489
McHenry County	99.85%	\$109,340	\$71,917	\$38,114	\$47,658	\$38,527
Will County	100%	\$109,505	\$72,026	\$38,171	\$47,730	\$38,585

Where recreation agencies are located in multiple counties, the highest rate shall apply. For counties not listed above as examples, the recreation agency shall provide DPRAC with the current prevailing wage rates for their county.

NOTE: These salary standards are computed by taking the average (mean) salary paid by those "Distinguished/Accredited" recreation agencies participating in the most current Salary Survey, and multiplying that number by 80%. Actual figures are updated each year.

\*County Equalizing Formula for the most current year - A statewide equalizing formula, based on Illinois Department of Labor county prevailing wage rates, is used to insure equitable comparison among counties. The formula, based on a sample of six trades common to all counties in Illinois, shall establish a county's average wage rate. The trades included in the sample are Carpenter (all), Electric Power (Lineman), Operating Engineer #1 (Bldg.), Painter (all), Plumber (Bldg), and Truck Driver #1 (all). The percentage of deviation from the benchmark county's average wage rate is applied to the designated sample positions to determine equalized county park and recreation minimum salary standards. Actual figures will vary slightly each year.

# 4.8.3 Appraisals of Job Performance

**Commentary:** A sound and systematic plan or program shall be implemented for documented appraisals of job performance for all employees. This evaluation shall be completed a minimum of once per year. Components shall include evaluation of full-time and part time staff; appraisal shall distinguish between full time and part-time; and documented grievance procedures.

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- a. Copy of the plan or program for evaluating employees performance
- b. Copy of evaluation form for full-time employees
- c. Copy of evaluation form for part-time employees
- d. Evidence of evaluations taking place, at a minimum of once a year
- e. Documented grievance procedures

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# 4.9 Risk Management Program

**Commentary:** A risk management program shall be formulated to evaluate the agency's safety procedures, facilities and programs.

#### 4.9.1 Risk Management Representative

**Commentary:** At least one employee should be designated as the agency risk manager or safety coordinator with appropriate responsibilities.

# **Evidence of compliance:**

- a. Copy of job description designating individual as risk manager or safety coordinator
- b. Evidence of appropriate responsibilities

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#### 4.9.2 Risk Management Committee

**Commentary:** The recreation agency shall develop a policy and/or procedure providing for a risk management (safety) committee with appropriate functions, purpose, appointment of members and operation procedures.

#### **Evidence of compliance:**

- a. Copy of policy or procedure
- b. Policy or management manual should reflect functions, purpose, membership appointment, and how the safety committee operates.
- c. Copy of minutes reflecting membership attendance and participation

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# 4.9.3 Safety Inspections and Meetings

**Commentary:** The designated risk manager or safety coordinator along with the management (safety) committee will regularly inspect facilities with the documentation and follow-up of deficiencies discovered as a result of the inspection. The designated risk management representative should conduct meetings with the safety committee on a quarterly basis, preferably monthly. Components of the safety committee meetings should include inspection reports, follow up of reports, and minutes of safety meetings.

# **Evidence of compliance:**

- a. Copy of safety committee & risk manager inspections reports of facilities
- b. Documentation of follow up of inspection deficiencies
- c. Copy of agendas
- d. Copy of meeting minutes

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# 4.9.4 Safety Policy Statement/Procedure

**Commentary:** The recreation agency shall develop a safety statement policy and/or procedure signed by the board president and chief administrator and/or by appropriate authority including risk manager or safety coordinator.

# **Evidence of compliance:**

a. Copy of Statement/Policy

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#### 4.9.5 Safety Manual

**Commentary:** The recreation agency shall adopt a comprehensive written and board approved safety manual to include but not limited to policies, standards, practices, and procedures such as safety policies, emergency response procedures, specific safety rules, accident reporting procedures, and a table of contents.

#### **Evidence of compliance:**

- a. Copy of manual
- b. Evidence of board approval

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#### 4.9.6 Employee Knowledge of Safety Policy/Procedure & Manual

**Commentary:** Both safety policy/procedure and safety manual shall be communicated to all employees, full time, part time, seasonal and volunteers through a documented orientation process. In addition to the orientation for all new employees, there should be an annual review with all full time employees highlighting the salient points of the manual.

	Evidence of compliance:  a. Evidence of orientation process  b. Evidence of receipt of policy/procedure and manual by employees  c. Evidence of employee attendance at annual review
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4.9.7	Written Accident Investigation and Follow Up
	<b>Commentary:</b> The safety committee is normally charged with the responsibility of responding to accidents and follow up. As such, the recreation agency should have a written accident investigation procedure delineating the safety committee's obligations. The agency needs to document this process for implementing and for corrections of unsafe acts, conditions, etc.
	Evidence of compliance:  a. Copy of procedure  b. Evidence of follow-up  c. Copy of accident form  d. Meeting minutes should reflect review of accident reports by safety committee
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4.9.8	Emergency Operations Manual
	<b>Commentary:</b> The recreation agency should have an Emergency Operations Manual adopted and in use.
	<ul> <li>Evidence of compliance:</li> <li>a. Copy of manual</li> <li>b. Evidence employees have received the manual and it has been reviewed annually with them so they understand the contents</li> <li>c. Availability of manual to employees (verify on facility tour)</li> <li>d. Evidence of Administrative staff review at least every five (5) years for accuracy</li> </ul>

# V. RECREATION SERVICES

**Commentary:** The recreation agency shall provide a comprehensive recreation program for its constituency.

# 5.1 Organizational Structure

**Commentary:** The recreation agency's structure of authority should reflect its purpose, methods of operation in relation to its resources, and relationship to the community. Organizational structure should have a person directly responsible for recreation services functions.

# 5.1.1 Recreation Services Management

**Commentary:** If the agency's chief executive officer does not personally perform the recreation activities management function, a written directive designates the position or component having the responsibility for recreation activities management functions.

#### **Evidence of Compliance:**

- a. Organizational Chart indicating position responsible for recreation activities functions
- b. Job description indicating position responsible for recreation activities functions

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#### 5.1.2 Recreation Management Degree and Experience

**Commentary:** At least one employee assigned to the recreation services management functions shall have a bachelor's degree, or higher, in park and recreation administration, leisure studies, therapeutic recreation or a related field from an accredited college; CPRP, CPRE, CTRS or equivalent certification within the field; and a minimum of three (3) years of recreation management experience.

# **Evidence of Compliance:**

- a. Copy of degree
- b. Copy of employee service/experience record showing three (3) years of recreation management experience
- c. Copy of current CPRP, CPRE, CTRS or equivalent certification

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# 5.2 Recreation Program Special Needs

**Commentary:** The recreation agency shall provide programs for all residents of the community with special needs. The agency shall provide a comprehensive inclusion service that allows people with special needs to fully participate in community recreation services along with people without disabilities, through program opportunities for people

with economic hardship, and through the use of inclusion staff and inclusion training of member agency staff etc.

# 5.2.1 Special Needs for People with Disabilities

**Commentary:** The recreation agency shall provide program opportunities and inclusion services for people with special needs in the community to include people with disabilities.

# **Evidence of compliance:**

- a. If part of a SRA, provide copy of joint agency agreement, copy of SRA Program brochure, and show agency materials that identify inclusion or inclusion services available.
- b. If not part of a SRA, provide copy of brochure materials listing special needs programs and inclusion services.
- c. Copy of agency policy or procedure regarding inclusion.

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#### 5.2.2 Program Opportunities for People with Economic Hardship

**Commentary:** The recreation agency shall provide program opportunities for people with special needs in the community to include people with economic hardships.

#### **Evidence of Compliance:**

- a. Copy of policy or procedure regarding people with economic hardship
- b. Evidence of use

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#### 5.3 Comprehensive Year-Round Recreation Programs

**Commentary:** The recreation agency shall have a policy through which it will provide a variety of year-round recreation programs for all residents within their community.

# 5.3.1 Policy for Providing Recreation Programs

**Commentary:** The recreation agency shall have a policy reflecting the agency's philosophy on providing a variety of recreation programs to all residents.

#### **Evidence of Compliance:**

a. Copy of Policy

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# 5.3.2 Comprehensive Year-Round Program Opportunities

**Commentary:** The recreation agency shall provide recreation program opportunities for all residents of the community including, but not limited to: senior adults, adults, young adults, teens, youth, and pre-school children. These

year-round program opportunities shall be in a variety of areas including: sports and athletics, creative and performing arts, environmental and outdoor recreation, leisure learning, and special events. Recreation agencies, which cooperate with other community organizations for the provision of program services, shall be considered in compliance with this standard.

# **Evidence of Compliance:**

- a. Copy of brochures or program information
- b. Evidence of program implementation through associated reporting
- c. Evidence of age-range programming through associated reporting
- d. Evidence of program variety through associated reporting

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# 5.4 Recreation Statistics

**Commentary:** The recreation agency shall have a policy or procedure in which statistics are maintained for all programs within the agency. The agency should report this information to the governing board and/or the public.

# 5.4.1 Maintaining Statistics for Recreational Needs

**Commentary:** The recreation agency should have a policy or procedure reflecting the agency's goals and purpose in providing and maintaining statistics to assist in the meeting of the recreational needs of the community.

# **Evidence of Compliance:**

a. Copy of Policy or Procedure

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# 5.4.2 Evaluation of Services & Information Reporting

**Commentary:** Appropriate service statistics should be maintained to plan, interpret and evaluate the recreation programs more adequately. Staff, program participants and facility visitors should evaluate services on a regular basis, and the agency should maintain these statistics. The agency should include participation, satisfaction, demographics and performance statistics. Staff should provide information reports to the governing board to inform them of recreation program participation and facility visits.

# **Evidence of Compliance:**

- a. Copy of staff evaluations of programs.
- b. Copy of program participant survey results or evaluations.
- c. Copy of facility visitor survey results or evaluations.
- d. Copy of registration and participation statistics for internal programs
- e. Copy of statistics for agency's inclusion programs
- f. Evidence of statistical reports provided to the board annually
- g. Copy of staff discussions or action plan based on information in program evaluations

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### 5.5 Needs Assessment

**Commentary:** The recreation agency shall maintain a needs assessment policy or procedure.

5.5.1 Comprehensive needs assessment

**Commentary:** The recreation agency should have an approved policy or procedure so stating the agency's direction and process on obtaining a comprehensive needs assessment.

# **Evidence of Compliance:**

a. Copy of Policy or Procedure

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5.5.2 Needs assessment study to assess and determine the recreation needs and interests of its population.

**Commentary:** A needs assessment study should be made at least every ten years with interim updating due to population shifts and changing social and economic conditions. The needs assessment should be used to guide the development of the agency's departmental goals and objectives.

# **Evidence of Compliance:**

- a. Copy of needs assessment
- b. Copy of reporting of needs assessment to Board and Community
- c. Copy of staff discussions or action plan based on information in the needs assessment

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#### 5.6 Coordinate Recreation Programs and Cooperative Relationships

**Commentary:** The recreation agency shall develop a policy or procedure which assists the agency in coordinating recreation programs with other related programs within the community and utilizes cooperative relationships with other recreation providers (such as parent-operated youth sports programs or private facilities).

5.6.1 Coordinating Recreation Programs and Cooperative Relationships

**Commentary:** The recreation agency should have an approved policy or procedure on coordinating recreation programs and utilizing cooperative agreements with other organizations within the community, such as schools, voluntary agencies and religious organizations to provide maximum coverage throughout the community.

# **Evidence of Compliance:**

a. Copy of Policy or Procedure

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5.7	Recre	ation Planning, Development and Evaluation
	shall h	<b>nentary:</b> In addition to the Community Needs Assessment, the recreation agency have a policy or procedure in which residents within the community shall have input planning, development, etc. of all recreation programs.
	5.7.1	Community Input for Recreation Programs
		<b>Commentary:</b> The recreation agency should have an approved policy or procedure involving community resident input regarding planning and development of recreation programs.
		Evidence of Compliance: a. Copy of Policy or Procedure
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	5.7.2	Community Input in Planning and Development
		<b>Commentary:</b> The recreation agency should involve residents in the planning and development of programs.
		Evidence of Compliance:  a. Verification of Community Input such as minutes from meetings with residents, public hearings, advisory groups, sponsors, ad hoc committees or surveys, etc. (beyond Community Needs Assessment)
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5.8	Recre	ation Fees and Charges
		<b>nentary:</b> The recreation agency shall have a policy or procedure on recreation and charges.
	5.8.1	Recreation Program and Facilities Fees
		<b>Commentary:</b> There shall be an established comprehensive policy on recreation program and facilities fees and charges or in lieu of policy an approved fee and charges schedule.
		Evidence of Compliance: a. Copy of Policy or Approved Fees and Charges Schedule
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b. Examples of agreements of cooperative relationships

# 5.9 <u>Behavior Management Policy/Procedure & Training</u>

**Commentary:** The recreation agency shall have a policy or procedure on "Behavior Management" for their patrons.

# 5.9.1 Behavior Management Policy Procedure

**Commentary:** The Behavior Management Policy or procedure is to provide staff with consistent and set procedures to follow when patron behavior disrupts programmed activities or risks patron/staff safety.

#### **Evidence of Compliance:**

- a. Policy/Procedure shall list behaviors or actions warranting suspension or removal from agency program.
- b. Time frames of suspensions.
- c. Communication procedure with staff and parents or guardians.
- d. Evidence of Behavior Management training for appropriate staff in the agency.

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#### 5.10 Code of Conduct

**Commentary:** The recreation agency should collaborate with affiliate groups providing or facilitating coaches training, and participant and spectator codes of conduct.

#### 5.10.1 Code of Conduct

**Commentary:** The agency should provide, facilitate or require that program participants and spectators are educated and reminded about a code of conduct.

# **Evidence of Compliance:**

- a. Copy of the Code Conduct
- b. Evidence that program participants have been educated and are familiar with the organizations code of conduct

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## 5.10.2 Staff Training

**Commentary:** The agency should provide, facilitate or require that staff and volunteers are trained to work competently with the participants in the program in which they are engaged.

# **Evidence of Compliance:**

a. Evidence staff receive training on the Code of Conduct and appropriate methods of enforcement.

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