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Third annual ethics symposium

‘While You Were Sleeping’—a new book project

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CGSC offers course in genocide prevention and intervention

In Memoriam

In Print

Partner Spotlight on Brownells, Inc.
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Every success merely raises the bar

by Hyrum W. Smith

It’s been another great year for us at the Foundation. A number of our trustees have rotated off the board having completed their respective terms of service while others have joined our team. They all share a common desire to provide the best possible education for the young men and women who attend the U. S. Army Command and General Staff College. We know our leaders have a sacred trust to uphold and defend the Constitution of the United States of America by leading, training and caring for the sons and daughters of the American people who have chosen to serve their country. Clearly, there is no greater calling. Our mission is to ensure they have the resources necessary to receive the very best education.

It has been my honor to serve as the President of the Foundation for the past four years. During this time we’ve made tremendous progress both in terms of money raised and in the programs we support for the College. To date we have contributed over $2 million in support of our mission of providing the margin of excellence for CGSC. For a small nonprofit organization that started six years ago with little more than a vision, mission and a desire to provide a meaningful contribution to the educational mission of CGSC, what we have accomplished together is truly remarkable.

Our success is marked by a series of creative and innovative programs that include the National Security Roundtable, the Ethics Symposium, the Simons Center for the Study of Interagency Cooperation, family support programs, support for student and faculty research, and a series of graduation awards that support academic excellence. All of these programs are paid for by private funding support from alumni and friends of the College who believe in the value of education and the desire to make a positive contribution to students, faculty and staff at the College.

Our success in the past, though fun to remember, only raises the bar for what we must accomplish in the next 18 months. We are not finished, we still have much to accomplish. We need your help.

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Our Vision
The CGSC Foundation’s vision is to become a supporting organization that is widely recognized as the national leader in membership, programs, innovation, and support to the U.S. Army Command and General Staff College to advance its core mission of educating leaders for the challenges of the 21st century.

Our Mission
The mission of the CGSC Foundation is to support CGSC in educating leaders for the 21st century in the following six mission areas:
- Enrich the College’s academic environment
- Foster a strong relationship between the military and the private sector
- Enhance the institution’s research activities
- Promote leader development
- Encourage excellence in the faculty and student body
- Maintain contact with alumni

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FROM THE EDITORS
The 12th edition of the CGSC Foundation News contains some great features about the activities of CGSC and the Foundation’s support of them. We welcome Lt. Gen. Perkins and are glad to learn more about his direction as our new commander/commandant on page 8. The Foundation is also spearheading two book projects that we’re very excited about—see page 11 and page 19. We also honor our former trustee David Beaham in the In Memoriam section of this edition. Last, there’s a great list of books written by CGSC staff, faculty and alumni in the In Print section, so enjoy. As always, thanks to all for your support in helping us provide the “margin of excellence” to the College.
The past two years have been a challenging time for nonprofits nationally. Last year the IRS took away the tax exempt status for over 275,000 nonprofits for failure to comply with filing requirements and other violations. Recently I read where several thousand additional nonprofits are in financial distress because of the economy. While our fundraising is down slightly from the previous year, our number of donors has increased steadily over the past six years. This is really good news because as the economy improves and our donors become more confident of their economic future, they are likely to be more generous with their philanthropic contributions.

In this period of uncertainty, your Foundation remains strong. All of our trends are going in the right direction—number of donors, average gift per donor, overall revenue and the quality of the programs and activities that we support for the College.

According to Giving USA at the Center on Philanthropy at Indiana University, “in 2010, Americans contributed about 2 percent of disposable income to philanthropic causes, a number that has remained remarkably consistent over the decades, regardless of economic climate. Today, they may have to dig deeper as their income and wealth have declined, but they have shown they are willing to do that...We believe the numbers underscore the fact that giving remains a core American value.”

Recently, Bank of America conducted a study on high net worth individuals. They found that the primary motivation for giving was a strong desire to “give back to the community” (81.2%) and to make an immediate difference (66.9%) in the world around them.” I believe that these statistics closely track with our donors. They want to give back to those who are serving the interest of the American community (national security and safety) and they are making an immediate difference in the world around them.

Fund raising is about storytelling and we have a very good story to tell. We serve America’s best and brightest who have voluntarily placed themselves in harm’s way for the greater good.

I think the motto of the 1st Infantry Division pretty much sums up today’s Army: No Mission Too Difficult, No Sacrifice Too Great—Duty First.

Kickoff Meeting for the New Year

On March 15, the Foundation hosted their biannual board meeting to inform and discuss many of the current endeavors for the Foundation. Close to 40 members of the Foundation Board were present for the meeting to learn updated information on the Five-Star Generals Commemorative Coin Program as well as other programs and initiatives the Foundation supports.

Retired Colonel Kim Summers from the School for Command Preparation (SCP) started off the board meeting with a briefing on how SCP and the College interact. Foundation President Hyrum Smith had the board break up into teams to discuss how to better identify new trustees. Gene Wilson and retired General Bill Richardson briefed on the Governance Committee and the Senior Advisory Committee respectively. Also, Chip Tollie from Summit Marketing discussed their proposed marketing plan for the Five-Star Generals Commemorative Coin Program.
“Superior Lexus is a proud supporter of the military community and we are honored to be active members of the CGSC Foundation and the Greater Kansas City AUSA. We want to thank all of our veterans for their deep dedication to our country.”

Proud founding member of the Foundation and constant supporter of the US Armed Forces

Philip Humbert
LTC. US Army (R)
General Manager
Superior Lexus

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CGSCF News: You’ve arrived at Fort Leavenworth having just relinquished command of the 4th Infantry Division. What new initiatives have you begun or will you begin as the Commandant/Combined Arms Center commander as a result of your experiences in the field?

Lt. Gen. Perkins: First, let me say that I am honored and humbled to be the Commandant of CGSC and the CAC Commander. I cannot think of a job that will have more impact and significance in this time of tremendous change. Key to this will be properly developing our young leaders for the complex issues of today and threats of tomorrow.

Having only been on the ground here at Fort Leavenworth for a few months, I am still developing a refined vision for the Combined Arms Center and the Command and General Staff College.

However, as we enter this historic inflection point that includes the conclusion of two major conflicts and a shrinking budget, we must ensure the preparation and readiness of a smaller, more flexible force. Additionally, we have received some clear guidance from Gen. Cone [Commander, Army Training and Doctrine Command (TRADOC)] and Gen. Odierno [Army Chief of Staff] on the direction to take leader development, professional military education, and the comprehensive overhaul of our doctrinal base. That will take the form of a more selective and rigorous professional military education system (most especially the major’s level Intermediate Level Education [ILE] taught here at CGSC), and possibly reshaping the number and make-up of our instructor composition to be more in line with fiscal realities and tied to current operations/skills. Along with initiatives to strengthen our Profession and supporting a training system from home station to the Combined Training Centers, these are my main focus in the days ahead.

CGSCF News: As the Army works through the details of the new defense strategy, what challenges do you foresee for the officers attending CGSC and for the staff and faculty responsible for facilitating their instruction?

Lt. Gen. Perkins: The evolution of the Army over the past decade, and where we are headed as we look to the Army 2020, has been one focused on adaptability and modernizing our forces to flatten organizations. As we look forward, most threats that will involve the application of land force will entail continued decentralization of our power and authorities – a concept we call “Mission Command.” This philosophy proposes that decision-making should be focused on and by the commander – that he/she uses all resources to create an understanding of the problem, provide a vision and intent.
to address the problem, and empower subordinates to achieve those objectives. In order to conduct Mission Command the Army requires three primary elements from the Combined Arms Center: 1) Challenging leader development and education systems focused on developing leaders capable of the critical reasoning and creative thinking skills necessary to understand and act in an ambiguous and changing environment; 2) Realistic and focused training that enhances one of the most experienced forces in our history, while preparing them for future threats; at a cost that is both able to ensure readiness and is sustainable in a fiscally-challenged environment; and 3) Integration of appropriate technological solutions to support both realistic training and the full use of Mission Command across our formations. We are actively addressing each of these areas daily.

In reference to the new defense strategy’s effect on the College, it is important to demonstrate some historical perspective. As I look at some of the documents coming from the President, Chairman of the Joint Chiefs of Staff, Army Chief of Staff, and TRADOC Commander, I am reminded of the challenges and resource constraints the Army faced in the past, particularly in the mid 1970s, early 1990s, and just before 9-11-2001. By emphasizing this continuum, we can encourage officers to see that we always have a body of historical examples to draw appropriate analogies, build on successful techniques used in the past and identify what is truly unique in today’s environment that must be addressed.

**CGSC News:** What would you say is most different about CGSC now in contrast to the CGSC that many of our alumni readers attended?

**Lt. Gen. Perkins:** There have obviously been significant changes to the school since I attended in 1991. Most obvious to me when I arrived was the sheer breadth and depth of experiences that CGSC now incorporates. For example, there are significantly more joint, international, and interagency students in each staff group, increasing the cross-leveling of experiences and knowledge across our force. Together with the fact that approximately 97% of military students are veterans of combat operations, the amount of practical knowledge each student can provide their peers is amazing. Beyond the demographic make-up of the staff groups, the civilian educational opportunities have greatly increased. Students can now graduate with one of many various graduate degrees, including the Master in Military Arts and Sciences that was offered when I attended the school. Additional programs with institutions like the University of Missouri – Kansas City, the University of Kansas, and Kansas State University now provide the opportunity for our students to get graduate degrees tied to their interests, military specialties, or future career.

These developments bode well for the future of our force. As we move to a smaller and more flexible force, as well as selection to attend CGSC, the increased focus on broadening our students’ minds educationally and experientially will be invaluable – increasing our officers’ ability to identify, understand, and address increasingly complex situations around the globe.

**CGSC News:** What role do you think is most important for the CGSC Foundation?

**Lt. Gen. Perkins:** When I arrived here a few months ago I was surprised just how integrated the CGSC Foundation was into both the post and the wider community. You should all be proud of this organization.

I think the role the CGSC Foundation can best play into the future is to be an organization focused on increasing the educational excellence of the College and its students – during and after their graduation. The relationships that we build and maintain are the strength of our officers and should be enhanced by the Foundation.

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Excitement continues to grow over the 5-Star Generals Commemorative Coin Program. The Coin Act was signed into law by the President on October 8, 2010. It authorizes the U.S. Mint to issue up to 100,000 five-dollar gold coins, 500,000 one-dollar silver coins, and 750,000 half-dollar copper-nickel clad coins during 2013. The sale of the coins includes an authorized surcharge of $35 per gold coin sold, $10 per silver coin sold, and $5 per copper-nickel clad coin sold to be paid to the Foundation. The surcharges will go to supporting the programs and activities of the U.S. Army Command and General Staff College.

While in Washington D.C. attending the Association of the United States Army (AUSA) 2011 Annual Meeting, Bob Ulin, Foundation CEO, and I had another visit with the products and design managers at the U.S. Mint to discuss the status of the three-
The final designs of the coins are scheduled to be unveiled to the public at the AUSA 2012 Annual Meeting in Washington D.C. this October.

The Five-Star Generals of Fort Leavenworth

by Bob Ulin, Editor-in-Chief

Last year the Foundation commissioned a book about the five CGSC alumni/faculty who were promoted to the rank of General of the Army (5 Stars) following World War II: George C. Marshall, Douglas MacArthur, Dwight D. Eisenhower, Henry “Hap” Arnold and Omar N. Bradley. They are the only Americans that have ever worn the five star rank insignia. The purpose of the book is to help us support scholarship within the College and promote the sale of the Five Star General Commemorative Coins being produced by the United States Mint in 2013.

Professor Jim Willbanks, Director of CGSC’s Department of Military History, is the editor of the book. Faculty members from his department volunteered to contribute chapters on each of the Generals. This book project is a first for the Foundation. This book will eventually generate royalties that can be used to support additional scholarship within the College and promote the sale of the Five Star General Commemorative Coins being produced by the United States Mint in 2013.

Additionally, we have engaged a national marketing firm to launch a significant campaign that is targeted to maximize the sales opportunities the 5-Star Coins provide. The firm will identify target audiences and craft focused messaging for specific market segments that will generate additional awareness of the program and motivate coin purchases.

This coin program remains our top priority. The sale of these commemorative coins in 2013 will generate the funds necessary to complete our capital campaign and position the Foundation to develop and sustain meaningful, long-term programs in support of the U.S. Army Command and General Staff College.
In October 2011, the Simons Center was pleased to welcome U.S. Sen. Jerry Moran of Kansas to its offices at Fort Leavenworth. This provided us the opportunity to thank personally Sen. Moran for his strong support of the Simons Center. Several days earlier he had spoken on the floor of the Senate describing the good work and valuable contribution being made by the Center to the understanding and practice of interagency cooperation.

When individuals need help with an interagency question or issue, they are increasingly turning to the Simons Center for assistance. Uniquely structured to focus on operational interagency issues, not those of a strategic or policy nature, the Simons Center is expanding its reputation as the place to go for useful and practical information on interagency matters.

Recently, a major military command contacted the Simons Center requesting assistance in establishing contacts in the interagency community to help in planning for various contingency operations. We responded with a list of organizations, names and contact information to facilitate establishing the needed relationships.

Because of the relationships

Right, Simons Center Executive Director Ted Strickler, right, meets with U.S. Sen. Jerry Moran of Kansas in the Senate in October 2011.
When individuals need help with an interagency question or issue, they are increasingly turning to the Simons Center for assistance.

gained from supporting interagency legislation, we were asked by congressional staff members to help shape their investigation and evaluation of a high-profile interagency program involving both military and civilian agencies. In addition to providing some thoughts about the direction of the study, we arranged for the staff to interview a former high level official who previously had been involved in the program under review. We also arranged a video teleconference to enable a group of individuals with operational experience to share their views about the program with the congressional staff members in Washington.

In January, the interagency coordinator at a component command of U.S. Northern Command sought assistance from the Simons Center in putting together a reading list for a planned interagency seminar. Drawing on the extensive, 800 plus entries in the interagency bibliography maintained on our website, we provided the reading list in short order.

In December, the Mission Command Battle Lab, a part of the U.S. Army Combined Arms Center at Fort Leavenworth, contacted the Simons Center to help in obtaining active duty State Department officials to participate in future battle lab experiments. We linked the battle lab with the appropriate office in the State Department which provided the needed personnel.

In February we welcomed the visit of a retired Israel Defense Forces Brigadier General who came to the Simons Center to explore how we might cosponsor a conference with a think tank in Israel. Preliminary discussions were positive and focused on topics dealing with the changing nature of mass atrocities.

Also in February, we were one of the organizers of the Stability Operations Training and Education Workshop led by the Army’s Peacekeeping and Stability Operations Institute at Carlisle Barracks, and held at the George Mason University campus in Arlington, Virginia. Because of our previous congressional experience, the Simons Center was asked to help confirm the participation of the event’s keynote speaker, U.S. Rep. Geoff Davis from Kentucky. This proved to be a fairly easy task since we have good relations with the congressman because of our support for his interagency legislation cosponsored by Rep. John Tierney of Massachusetts. In addition, Reps. Davis and Tierney had also authored the lead article in the winter edition of our InterAgency Journal, which highlighted the need for increased interagency training and education. We included a copy of the article in the information packets given each of the 250 people attending the workshop as a read ahead for Rep. Davis’ keynote address, which he delivered as scheduled.

The Winter 2012 edition of the InterAgency Journal was released in February. All editions of the IAJ and the InterAgency Paper and InterAgency Essay series are available at www.TheSimonsCenter.org.
The United States Army Command and General Staff College and the CGSC Foundation hosted the Fort Leavenworth Ethics Symposium from November 7-10, 2011. This was the third annual Ethics Symposium conducted by CGSC and the Foundation, and this year’s event was themed “Applying the Military Ethic Across the Spectrum of Operations.”

The symposium hosted presenters and attendees from across the military and related fields. Students, faculty, and guests of the college were in attendance, each contributing to a dialogue of professionalism, current and potential ethical challenges, and the issues of morality and humanity currently facing our services in an era of persistent conflict.

Dr. John Mark Mattox, Colonel, U.S. Army (Ret.) was inaugurated as the first General Hugh Shelton Ethics Chair at CGSC, and the ceremony served as the introductory conference event.

Lt. Gen. (Ret) John Miller,
PHOTO BY MARK H. WIGGINS

The Auschwitz Institute for Peace

Dallaire, Dr. James Waller from

and Clark Center along with

Fort Leavenworth, Kan., attended

Naval War College in Newport,

Dr. Martin Cook from the U.S.

University of Waterloo in Ontario,

Limits of Military Forces,” which

discussed those shaping Army policy and

working to define the modern

Army’s professional military ethic.

Other events included a panel discussion on “The Use and

Limits of Military Forces,” which

included Dr. Brian Orend from the

University of Waterloo in Ontario,

Canada, Dr. Paul Robinson from the

University of Ottawa, and

Dr. Martin Cook from the U.S.

Naval War College in Newport,

R.I. Students attending CGSC at

Fort Leavenworth, Kan., attended

the panel discussion at the Lewis

and Clark Center along with

symposium guests and attendees. Other panel discussions on Mass

Atrocities took place during the

event and included Lt. Gen. (Ret.)

Dallaire, Dr. James Waller from the Auschwitz Institute for Peace

The 2011 Fort Leavenworth Ethics Symposium sponsored by

the CGSC Foundation kicked off at 4 p.m., Nov. 7, with the

inauguration of the first-ever privately funded academic chair in

the history of the U.S. Army Command and General Staff

College. Dr. John Mark Mattox was seated as the visiting

professor for the Gen. Hugh Shelton Chair of Ethics with a

short ceremony in the Marshall Auditorium of the Lewis and

Clark Center at Fort Leavenworth. Dr. Chris King, Dean of the

College (left in the photo), and retired Lt. Gen. John Miller,

CGSC Foundation Vice Chairman, welcomed Dr. Mattox to the

position.

The fort Leavenworth Ethics Symposia

by Bill Eckhardt,

John Miller, and Bob

Ulin, CGSC Foundation

In 2008, after seven years of war in Iraq and Afghanistan, stories about murder, torture and abuse shook the Army at its core. Although these events were isolated, the damage done to the Army profession was becoming troublesome.

That summer we conceived and presented to the Deputy Commandant, a proposal for the Foundation to co-host with the College a three-year series of symposia on Ethics, Morality and Law in the Profession of Arms. Our intent was to begin a dialog to address these issues that we hoped would take root in professional discourse into the future. Our plan was to co-host three annual symposia culminating in the establishment of an academic chair in ethics at the Command and General Staff College.

Within a few months of our planning, Army Chief of Staff General George Casey, announced an initiative to reinforce ethics instruction within the Army Professional Military Education school system. Shortly thereafter Gen. Casey established the Center for the Army Professional Ethic (CAPE) at West Point. CAPE joined the Foundation and CGSC in the development of the ethics symposia at Fort Leavenworth.

The first symposium was conducted in November 2009. It focused on ethics at the tactical, operational and strategic levels of war. The second symposium in November 2010 focused on the Army Professional Ethic and included papers from the private sector. The third symposium, in 2011, was titled “Applying the Military Ethic Across the Spectrum of Operations.” Attendees at each symposia included CGSC students enrolled in ethics instruction, private sector participants, faculty from sister service schools, international officers and civilian personnel interested in the subject of ethics. Attendees at each of these symposia considered them very successful and those who have commented on the published proceedings have offered similar evaluations. Papers from these symposia can be obtained by visiting www.leavenworthethicssymposium.org

Flint Hills Resources, a company based in Wichita, Kan., was our organizing sponsor and major donor. Spencer Fane Britt and Browne law firm from Kansas City, Mo., provided additional financial support. The generous and essential support from these two corporate partners underwrote expenses for which appropriated funds could not be used.

In November 2009, the Foundation approached Mr. Ross Perot with a proposal to endow an academic chair in ethics at the U.S. Army Command and General Staff College. The College, at that time 128 years old, had never had a privately funded academic chair. Mr. Perot approved our request with the proviso that it be named after General Hugh Shelton, 14th Chairman of the Joint Chiefs of Staff, an officer whose professional life exhibited the highest ethical and moral principles.

In fulfillment of our pledge to the college in 2009, retired Army Colonel Dr. John Mark Mattox was installed as the first “General Hugh Shelton Chair of Ethics” at the beginning of the November 2011 symposium. 
Third ethics symposium at Fort Leavenworth focused on applying the professional military ethic

and reconciliation, and Dr. Hal Wert from the Kansas City Art Institute. These discussions focused on the psychological and sociological aspects of mass violence and implications for the military’s role in future foreign conflicts.

Maj. Matthew Wisniew, a student in CGSC class 11-02, attended the conference and was also a presenter during a breakout session on Mass Atrocities and Strategic Communication. “The value is that you’ve taken students out of the schoolhouse, taken them to a different venue, and brought professionals in these areas to focus on the subject matter of ethics,” Wisniew said. “You’ve communicated a very salient message.”

Other attending students were taking part in a Military Ethics course, which includes the symposium and independent writing and reflection on the experience. Lt. Col. Andrew Kim, also a student and presenter, provided information and facilitated discussion on the Professional Military Ethic and Human Life, along with Israeli philosopher Dr. Asa Kasher.

“There are a lot of instructors here that ask us to be critical thinkers, and that open door allowed me to say ‘I’ll take the risk,” said Kim. “To me ethics is really about how to choose between two rights. You’re going to have to think critically about what that means.”

Other focus areas included the U.S. Army Training and Doctrine Command White Paper on The Profession of Arms, published in December 2010, ethics training and professional military education, and the relevance of “Just War Theory.” Col. Sean Hannah, Director of the Army’s Center for the Army Profession and Ethic, presented information on current plans, projects, and training and education reforms within the force. Retired Army Colonel Dr. Daniel Zupan, presented information regarding “The Relevance of the Just War Tradition,” which served as the concluding event of this year’s conference.

Each of the panel discussions and breakout sessions included question and answer forums where presenters, students, and guests of the conference continued theoretical and practical aspects of ideas and information relating to operations, education, and training relevant to the current force.

“Organizers have shown that ‘it’s important, we’ve brought all of the right people in for this, and we’ve taken the time,’ and for me that’s a value because it is a strategic message about what they’re trying to do at CGSC,” said Maj. Wisniew.
Fourteen U.S. business leaders converged on the Command and General Staff College Oct. 31-Nov. 1, to attend the Fall 2011 National Security Roundtable. The focus during this two-day presentation and discussion was on Asia with Ambassador Stephen Young, the Consul General for Hong Kong and Macau, as the keynote speaker. Col. John Buckley, director of CGSC’s Department of Joint, Interagency and Multinational Operations, and members of his faculty led the roundtable discussions and students from CGSC participated and performed as escorts for visitors.

On day two of the roundtable, CGSC Chief of Staff Jeff LaMoe provided an overview of the College and Dr. Munro Richardson from the Ewing Marion Kauffman Foundation provided remarks on entrepreneurship and economic development in China during a working lunch. Professors Geoff Babb and David Anderson led the first panel discussion of the day with presentations on threats, challenges and opportunities between the U.S. and China, which included an overview of Chinese economics. The second panel included presentations from Prof. Greg Cook on “China and the Russian Far East;” “China and Japan,” by Prof. David Hunter-Chester; “The Future of North Korea,” by Lt. Col. Danny Wallace; and “Southeast Asia,” by Professors Jeff Maxcy and Stuart Lyon.

At the end of the second day, Col. Buckley and CGSC Foundation Chairman Lt. Gen. (Ret.) Robert Arter, presented the participants with certificates and coins. Arter also recognized each of the student participants with Foundation coins.

Left to right: (Front Row) Maj. Scott Thompson; Dr. David Thein, Periodontist; CGSC Foundation Vice Chairman Lt. Gen. (Ret.) John Miller; Laura Hollingsworth, President/Publisher, Des Moines Register; Maj. Elliott Rogers; Col. (Ret.) Tim Carlin, CGSC Foundation Trustee; Maj. Veronica Chinn; Amb. Stephen Young, Consul General – Hong Kong and Macau; Maj. Yuanfeng Lin; Prof. Geoff Babb; CGSC Foundation CEO Bob Ulin (Middle Row) Col. John Buckley, Director- DJMO; Amb. (Ret.) Kenneth Quinn, President, The World Food Prize; Maj. Drew Steadman; Frank Gaffney, President/CEO, Center for Security Policy, Washington D.C.; Lt. Col. Pascal Eggen; J. Peter Gattermeir, Senior Partner, Kansas City Capital Associates; Maj. Stephen Jang; Scott Lohman, Vice President, Lohman Companies; Prof. Stuart Lyon; Prof. David Hunter-Chester; Prof. Greg Cook (Back Row) Maj. Kay Wakatake; James Reed II, Senior Vice President, UMB Financial Corporation; Jerry Jorgensen, Vice President, Academic Affairs, Park University; Maj. Brian Ungerer; F. Richard Lyford, Partner, Dickinson Law Firm; Lt. Cmdr. Roy Wilson; Mark Preisinger, President, Mark B Global Source, Inc.; Maj. James Peng; John Robinson, Chairman, Hamilton Ventures, LLC; Maj. Dave Henning; Marc Radasky, COO, Columbia Burlap and Bag Company; Maj. Bart Taylor; Lt. Col. Danny Wallace

Ambassador Stephen Young, Consul General - Hong Kong and Macau, provides the keynote remarks for the November 2011 National Security Roundtable focused on Asia.

Col. John Buckley, Director of CGSC’s Department of Joint, Interagency and Multinational Operations, and CGSC Foundation Chairman Lt. Gen. (Ret.) Robert Arter present Laura Hollingsworth with a certificate of completion for the Fall 2011 National Security Roundtable. Hollingsworth is the President and Publisher of the Des Moines Register, Iowa’s top newspaper. She was one of 14 business people to attend the roundtable.


Prof. Greg Cook, Prof. David Hunter-Chester Lt. Col. Danny Wallace, Prof. Jeff Maxcy and Prof. Stuart Lyon, all from CGSC’s Department of Joint, Interagency and Multinational Operations, provide background presentations on Asian topics during the November 2011 roundtable.

November roundtable focuses on Asia
by Mark H. Wiggins, Managing Editor
While You Were Sleeping will represent a first-ever published account of the remarks delivered by speakers at the U.S. Army Command and General Staff College. The tongue-in-cheek title will be very familiar to current and former students of the college who have jokingly called the college’s Eisenhower Auditorium the “big blue bedroom” (blue being the color of the auditorium walls in Bell Hall, the former CGSC building), where students have notoriously been accused and accused each other of sleeping during presentations.

The Combined Arms Research Library (CARL) Archives has a collection of well over 500 guest speaker tapes going back to the late 1940s, including remarks by senior military and civilian leadership. The tapes represent an amazing time capsule of original source material containing the views of these leaders on important events impacting the military. As they are in the archives and recorded on outdated formats (mostly reel, cassette, and VHS tape), they have, for the most part, been untouched since their recording. Since they are so numerous, the intent of this book is to focus on remarks delivered by those who held important positions such as Service Chief, Chairman of the Joint Staff, Army or Defense Secretary, Congressman, or President. Some additional speakers of historical significance will be included as well. The selected tapes span just over 50 years, from 1949 to 2001, as this period is both historically interesting and releasable. Recordings within this range yielded over 140 hours of remarks in 124 separate speaking engagements.

As opposed to presenting them chronologically, the speakers’ remarks will be organized into thematic groupings, representing the high points of the appearances. The planned groupings are the Army, leadership, values, civil-military relations, current events, war, post-war drawdown, modernization, and future predictions. A chapter on jokes will also be included, as every speaker seemed inclined to try their hand at levity.

One theme that cuts across all of the topics above is that there appear to be no problems or scenarios that the Army hasn’t faced before. For example, the 1990’s introduced the “strategic corporal” concept, and warned that military leaders have to be more than professional soldiers in order to handle the current mission set. In June 1952, during the Korean War, Secretary of the Army Frank Pace Jr. delivered similar advice to the CGSC students:

> The Army today also needs ideas in an area of which on the surface may not seem tailored to the requirements of the battlefield. Today we must provide “Cold War Soldiers” as well as battlefield commanders and planners. For in this half-peace, half-war, neither the soldier or the diplomat alone can lead the American people in a wise course of action…Nearly every international arrangement, political, economic, or diplomatic has its military implications. Our Army leaders must be statesmen as well as soldiers. As Gen. Bradley has said, the soldier must have the education, the scope of imagination, and the background that allows him to perform his role in the military area of policy determination.

This collection of original source material is a national treasure, and contains a truly fascinating running commentary about our Army, our military, and our Nation. Hopefully the published account of a small portion of this archive will bring them to life for a much wider audience than is currently possible.

Editor’s Note: The CGSC Foundation provided a research grant for this book project in return for the right to publish the work upon completion.
CGSS Class 2012-02 opens

Capt. Jean Ouango of Burkina Faso enters the stage with his nation’s colors during the international flag ceremony, signifying the start of the 2012-02 Intermediate Level Education class, Feb. 13, 2012, at the Lewis and Clark Center. This is the College’s traditional ceremony that occurs on opening day for each class. Significant in the 2012-02 class is the presence of an officer from the Republic of Tajikistan, the first time that country has sent an officer here. Capt. Mehriddin Odinaev from Tajikistan, posted his flag alongside 45 other international military students during the ceremony.

WHERE ARE THEY NOW?

Former Commandants of the Command and General Staff College

Lieutenant General John E. Miller

Lt. Gen. John E. Miller was the Commandant of the U.S. Army Command and General Staff College from 1993-1995. He also served as the Deputy Commandant during the period 1989-1991 and as an Author-Instructor, Department of Tactics (1974-1977). He is currently the president and founder of his own independent consulting firm, Miller Analytics, LLC and lives with his wife Joan in Kansas City, Missouri.

Lt. Gen. Miller retired from the Army in 1997 after several distinguished assignments including Infantry company command and district advisory tours in Vietnam; commanding the 1st Brigade, 9th Infantry Division, as well as serving as that division’s chief of staff; serving as the Assistant Division Commander of the 8th Infantry Division; Deputy Commandant of CGSC; Commanding General, 101st Airborne Division (Air Assault); and of course his tour as CGSC Commandant. His last assignment was Deputy Commanding General (Futures), TRADOC (1995-1997).

After retiring from the Army, Lt. Gen. Miller was a Vice President of Oracle Corporation, then a Division President of L-3 Communications before starting his own business. He is also currently Vice Chairman and trustee of the CGSC Foundation and has served on numerous other boards and advisory groups in his post-military career.

From all of us, to Lt. Gen. Miller -- a hearty hello, salute and thank you for your service to our great institution.

PHOTO FLASH

PHOTO and INFO. COURTESY CGSC AND THE FORT LEAVENWORTH LAMP

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Vice Chief of Staff of the Army speaks at December graduation

Former Vice Chief of Staff of the Army Gen. Peter Chiarelli was the guest speaker at the graduation ceremony for CGSS Class 2011-02 on Dec. 16, 2011. After his remarks Chiarelli presented the Gen. George C. Marshall Award to Maj. Anthony Gore, the top U.S. graduate in the class. Chiarelli retired after 41 years of service on Jan. 31, 2012.

CGSS Class 2011-02 Awards

Foundation CEO Bob Ulin poses for a photo with Maj. Matthew J. Patching from Australia, the recipient of the “General Dwight D. Eisenhower Award” for class 11-02 which graduated Dec. 16, 2011. The Foundation sponsors most of the awards for each class including the General George C. Marshall Award, the General Dwight D. Eisenhower Award, the General George S. Patton, Jr. Patton Award, the Major General James M. Wright Award, the Birrer-Brookes Award for Outstanding MMAS Thesis, the Homeland Security Studies Award, Military Instructor of the Year Award (only June class), Civilian Instructor of the Year Award (only June class), the Major General Hans Schlup Award, and the Colin L. Powell Interagency Award.

31 graduate in SAMS Class 2011-02

Maj. Gen. David R. Hogg, commander of U.S. Army Africa, was the guest speaker for School of Advanced Military Studies (SAMS) Class 2011-02 on Dec. 1, 2011. Hogg was a SAMS graduate himself. During the ceremony he presented a saber to Lt. Col. Ken Gleiman for the best monograph in the class of 31 students.
Combined Arms Center, CGSC celebrate the holidays

Command Sgt. Maj. Christopher Greca, the senior noncommissioned officer for Fort Leavenworth and the Combined Arms Center, gets a present from Santa during the holiday party in the Lewis and Clark Center Dec. 9, 2011. The CGSC Foundation supports the event each year with main course menu items.

‘Ascent of Money’ author lectures at CGSC

On Nov. 16, Niall Ferguson, noted author and Professor of History at Harvard University and William Ziegler Professor at Harvard Business School, was a guest lecturer for the U.S. Army Command and General Staff College “Colin L. Powell Lecture Series” sponsored by the CGSC Foundation, Inc. Ferguson provided what most students believed to be one of the most compelling presentations by a guest lecturer they had witnessed. Ferguson also visited a few staff groups and had lunch with a mixed audience of CGSC staff and faculty and CGSC Foundation trustees.

CGSC grads in Romania

Lt. Gen. William B. Caldwell, IV, former Commandant of CGSC and current commander U.S. Army North, traveled to Romania in October 2011 while still assigned as commander of the NATO Training Mission-Afghanistan to speak at the Romanian National Defense University. While there he was approached by one of the instructors who graduated from CGSC in 2010. Additionally, the commander of the Romanian NDU, Lt. Gen. Teodor Frunzeti (right in the photo), is a graduate and a member of the CGSC Hall of Fame. Caldwell and the two Romanian alums are pictured here.
Four officers join International Hall of Fame

by Melissa Bower,
Fort Leavenworth Lamp

An ambassador, two defense department chiefs and a commanding general of an army were inducted into the International Hall of Fame at Fort Leavenworth Oct. 6, 2011.

Photographs of Ambassador Augustino Njoroge of Kenya; Lt. Gen. Sean McCann, chief of staff of the Defence Forces of Ireland; Vitalie Marinuta, minister of Defense for the Republic of Moldova, and Lt. Gen. Arturo Ortiz, commanding general of the Philippine Army, will join other photographs of former Command and General Staff College students on the fourth floor of the Lewis and Clark Center. The International Hall of Fame recognizes international CGSC students who have reached the highest positions in their nations’ armed forces or an equivalent position in a multinational military organization. One, Ortiz, has been awarded the Philippines’ highest military award for valor, the Medal of Valor, his country’s equivalent to the U.S. Medal of Honor.


CGSC Foundation Chairman Lt. Gen. Robert Arter, U.S. Army, Ret., was on hand to present each inductee with an eagle statuette memento of the occasion from the CGSC Foundation. 🦅
During the surge in Iraq, a battery commander from the Big Red One found that school children in his area of operations in Baghdad were without school supplies and teachers had few, if any, supplies. He believed that focusing on these children could assist in winning trust and good will among the people there. He expressed a need for help in obtaining those supplies and an organization was formed around his request called “Help us Learn…Give us Hope.” Simultaneously Soldiers from the 101st Airborne asked for the same support. Shipments began to Iraq and Afghanistan in January 2008. Today the program focuses on Afghanistan.

Over the past four years, what was to be a short term project, has developed into a larger program. With more than 2,000 Soldiers asking for support for basic educational materials including books, supplies have been sent for more than 500,000 students and 17,500 teachers. Additionally, 1.25 million books have been sent to establish English libraries across Iraq and Afghanistan.

With the support of Kansas Senator Jerry Moran, Gov. Sam Brownback, Kansas Adjutant General Maj. Gen. Lee Taffanelli and Brig. Gen. Eric Peck, commander of the Kansas Army National Guard, Kansas National Guard armories were opened to serve as collection, packing and shipping sites. Founded and managed by retired Army Colonel Gary LaGrange, a multiple tour Viet Nam veteran, the hub of the “Help us Learn…Give us Hope” is the Manhattan National Guard armory.

Donations from many organizations and individuals are assembled into increments for 400 to 1200 students and their teachers. The supplies are then packed by volunteers and shipped via priority mail to soldiers. Supplies usually reach the recipient in Afghanistan within a week. Books are sent primarily with deploying active and National Guard units. All items shipped are screened for cultural appropriateness. A partnership with the Kansas Department of Education enables schools from across Kansas to contribute books and supplies.

The response speaks to the value of the effort. Help us Learn…Give us Hope, Inc., a 501(c)(3) non profit corporation, has three objectives: enhance the learning experience for students in areas where our soldiers operate, enable our soldiers to win trust and good will, and engage citizens of the U.S. in the process. Feedback from soldiers, teachers, village elders, students and State Department representatives has been overwhelmingly positive with requests to expand the program. Nasir Afridi, an Afghan teacher, expresses a much-repeated message, “Our future is in our children and the very best way for you to win our trust is to help them become educated. After peace, it is what we want most.”

The Afghan Ministry of Education has agreed to open a “Help us Learn…Give us Hope” Center in Kabul to assist in establishing libraries and distributing school supplies across the country. An additional site is open at Balkh University. Afghan professors who are graduates of Kansas State University manage both sites.

Supplies have been sent to all services and to State department representatives. The organization is run completely by volunteers with all monetary donations going directly to shipping or to purchasing items so that even sets can be sent.

Thousands of donors and volunteers from businesses, schools, churches, service organizations and clubs across the U.S. provide the supplies and labor. The Kansas National Guard is also considering a much-expanded role in the future. See www.helpuslearngiveushope.org for additional information.
I

n the immediate aftermath of World War II, Field Marshal Viscount William ‘Bill’ Slim did not receive the same level of praise accorded to other British and American General Officers. Published in 1957, Slim’s autobiography Defeat into Victory, was an instant bestseller. Unexpectedly, Slim had propelled himself from relative obscurity to critical acclaim. Slim joined the British Army in 1914, on the eve of World War I. Slim saw action and was wounded at Gallipoli. He fought alongside the Gurka’s in that campaign and greatly respected their ferocity in the face of the enemy. After convalescing in India, he transferred to 1st Battalion, 6th Gurkha Rifles, then part of the British Indian Army. During the interwar period, he actively participated in campaigns to protect the North Western Corner of India, now modern day Pakistan. For a time, Abbottabad housed Slim’s Regiment, a location recently propelled onto the world stage as the erstwhile home of Osama Bin Laden. A fluent Hindu and Gurkhali speaker, his soldiers trusted and respected his leadership.

The School of Advanced Military Studies (SAMS) requires every student to complete an operationally focused monograph. Slim’s penetrating mind, enduring sense of humility and a life dedicated to professional soldiering, led me to conclude that there could be no other commander worthy of attention. A self-deprecating man, Slim attributed the successes of his command to others. In Defeat into Victory, Slim offered the “resourcefulness of my subordinate commanders and the stubborn valour of my troops,” as reason for defeating the Japanese.

During the Burma Campaign, Slim succeeded in tying down and defeating a large portion of the Japanese Armed Forces. The shared difficulties of fighting in the jungle endeared him to U.S. General ‘Vinegar’ Joe Stilwell and his Chinese soldiers. Their mutual respect for one another helped ease a sometimes difficult relationship the Allies had over strategic and operational policy in that theater.

Although the Combined Arms Research Library (CARL) database is vast, key information on Slim was not available and so it was necessary to spend a week in the UK delving through the Ministry of Defence (MOD) archives. Professor Steve Bourque, a SAMS historian, forged a link to key personalities in the archives who were able to preselect certain items for perusal. Robert Lyman, an author of a number of books on Slim, graciously gave his valuable time to discuss his significant knowledge on Slim.

Finally, I had the privilege of meeting the Field Marshal’s son, Lord John Slim. A deeply respected member of the House of Lords and a noted army officer in his own right, he fought alongside his father in Burma and went on to serve in Korea and other trouble spots in the post war period. Lord Slim recalled many stories of his father’s exploits, bringing to life the pages of Defeat into Victory. Of note, Lord Slim mentioned that his father, after completing the defeat of the Japanese in Burma, noted that in war “no quarter is given or asked.” Bill Slim’s steely professionalism and unshakable character endured from the retreat from Burma to India in 1941-42, to the later successes of 1944-45 and the eventual victory shared by all Allied forces.

Huge thanks goes to Bob Evans and his team at the UK Ministry of Defence and to the CGSC Foundation for their financial support in allowing this trip to be possible. Col (Ret.) Bob Ulin graciously supported the author covering all travel costs incurred. The trip would have not gone ahead without the Foundation’s generosity.
The U.S. Army Command and General Staff College is poised in a very crucial time as the United States enters the twenty-first century. The war in Iraq is over and the conflict in Afghanistan winding down. Once again the military faces downsizing. The question is, what is next? What is the U.S. Army mission in the twenty-first century? How and what does it focus on to justify its existence? However, for the first time the President of the U.S. has addressed genocide and mass atrocities in the National Military Strategy (NSS), in May 2010. A subsection of the NSS states “the United States will work both multilaterally and bilaterally to mobilize diplomatic, humanitarian, financial, and—in certain instances—military means to prevent and respond to genocide and mass atrocities.” As this article is being written, the Executive Branch is in the process of creating a “Interagency Atrocities Prevention Board,” whose guidance on the subject is that “preventing mass atrocities and genocide is a core national security interest and a core moral responsibility of the United States.”

CGSC is the ideal point in a military officer’s career to study these issues because of their potential to advise senior officials, and to have long-term influence for the rest of their careers. Since the spring of 2010, CGSC, under the auspices of the Auschwitz Institute for Peace and Reconciliation, has turned out 66 students who have qualified for Personal Skill Identifier (PDSI) E9C (Genocide Prevention) by taking an elective course titled “A731— Genocide and the Military Role: Identification, Prevention and Intervention.” This PDSI is awarded upon completion of the Raphael Lemkin Seminar conducted at the Auschwitz death Camp in Poland where a certificate is awarded to the participants. Students are challenged by the course rigor and the expertise of the AIPR international faculty.

“It has been more than a week since returning, and every time I close my eyes I still see Auschwitz,” said one student. “Holding sessions in prisoner barracks...very powerful...to stand in the midst of such immense evil and feel completely surrounded by death and suffering...There is no way to describe it. I think it was especially meaningful for us to go there in the context of being mid-grade military officers. We may actually be the ones who find ourselves in positions to do something about this kind of horror.”

The Auschwitz seminar was initiated as an earmark in the Army’s Appropriation Bill 2010, by Congressman Steve Israel and cosponsored by Senator Chuck Schumer. It was anticipated that after a period of time the CGSC would be able develop, under the auspices of AIPR, a program worthy of the “Intellectual Center of the Army.” However, after three seminars funds became unavailable and the future seems bleak for this opportunity for CGSC students to support the Army’s preparation for the uncertain world of the twenty-first century.

Editor’s Note: The CGSC Foundation has supported this seminar program since its inception. The Foundation is currently publishing a Special Report on the prevention of genocide and mass atrocities support by a grant from Estée Lauder.
More than once, fellow veterans have mistaken some of us at CGSC for retired general officers. This is a result of a lapel pin we wear that represents we have sons serving in the armed forces during a time of conflict. It is interesting that this small symbol is mistaken as a non-existent general officer’s insignia even though it has been a traditional emblem since World War I.

In 1917, Army Captain Robert Queisser designed a small banner to be hung in his window. The design of the banner was a white field, trimmed in red with blue stars in the center. The number of stars indicated the number of children in service. Queisser’s two stars denoted that he had two sons serving in France. So popular was the emblem that it quickly gained prominence around the country as other families fabricated hand-made copies to place in their windows showing that they also had children serving.

In 1918, President Wilson approved the wear of gold stars on black armbands by mothers who had lost sons while in service during war. This quickly transitioned to the Blue Star banners where gold stars were affixed over the blue ones to denote the death of a son during conflict. During World War II the banners were once again brought out and were very popular with families who had members serving. The display of the flags was widespread and I have never met a member of the “Greatest Generation” that did not know the meaning of the banners.

The banners fell in popularity during the Korean and Vietnam wars but have made a comeback since 9-11. Both the Veterans of Foreign Wars and the American Legion sell the banners and at least one retailer will provide Gold Star banners for free.

The pins, banners and flags are worn or displayed when the family member is serving during a time of conflict, no matter where. Title 36, USC, Section 901 states the “…the flag to be displayed by members of the immediate family of persons in military service during time of hostilities is legally, officially designated as the ‘Service Flag.’”

The Service Flags, banners and pins are authorized by the Department of Defense for display by families who have a member serving in the U.S. Armed Forces. Service Flags are also authorized for organizations such as the Command and General Staff College to honor its members serving during a period of war or hostilities.

Editor’s Note: Kennedy’s eldest son served in the Navy and he has another son who is an Army armor captain. Both have served in the Persian Gulf region.
Attention: CGSC Students, Faculty, Alumni and Friends

Get your Command and General Staff College logo items and memorabilia at the CGSC Foundation Gift Shop.

We offer class prints, rings, coins, CGSC Christmas ornaments, CGSC ties, one-of-a-kind official Buck knives made with the wood of old Bell Hall, and much more.

Visit the CGSC Foundation Gift Shop in Room 1149 in the Lewis and Clark Center or call to place an order.

Also, visit www.cgscfoundation.org and click on the Alumni Outreach link to go to the free alumni outreach website. Register today to stay connected with your U.S. and International classmates.

You can also navigate directly to the site at http://alumnioutreach.cgscfoundation.org

Command and General Staff College Foundation

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The CGSC class of 1978 is likely one of the most active international alumni groups of the College. European members of the class have conducted a reunion every two years since 1979 and chose Fort Leavenworth as the site of their 17th reunion in September 2011.

Alumni and their spouses traveled to Fort Leavenworth from ten countries including Austria, Belgium, Canada, France, Ireland, Israel, Norway, the Netherlands, the United Kingdom and of course, the United States. Upon the group’s arrival, then Deputy Commandant of CGSC, Brig. Gen. Sean MacFarland, welcomed the group at a reception in the atrium of the Lewis and Clark Center. The deputy commandant of the 1978 class, CGSC Foundation Chairman Lt. Gen. (Ret.) Robert Arter, also spent time with them at a welcome dinner.

For three days, the alumni toured Fort Leavenworth to see what had changed and met with students of the current class to exchange views about international relationships and military studies. For the remainder of the three-day reunion some reunited with their former
sponsors and friends, some visited with current students from their countries and they even had the opportunity to visit Kansas City to do a little shopping and visit the World War I museum.

The class also commemorated Hans Schlup and Holger Sammet, two of their old classmates no longer with them at the old Memorial Chapel on Fort Leavenworth. Hans Schlup from Switzerland, a Class of 1978 alumnus, is the officer in whose name every CGSC class since 1997 awards the Major General Hans Schlup Award to an international officer to recognize and promote the significance and importance of international relations developed through the network of friends and professional acquaintances at CGSC.

**CLASS OF 1978 REUNIONS**

- 1979: Austria, Salzburg
- 1981: Greece, Porto Carras
- 1983: Switzerland, Spitz
- 1985: Denmark, Copenhagen
- 1987: Spain, Madrid
- 1989: Sweden, Stockholm
- 1991: Belgium, Brussels
- 1993: The Netherlands, Delft
- 1995: France, Bordeaux
- 1997: Germany, Berlin
- 1999: Norway, Stavanger-Bergen
- 2001: Ireland, Dublin
- 2003: Great Britain, Scotland
- 2005: Denmark, Vordingborg
- 2007: Vienna, Vienna
- 2009: Israel, Tel Aviv
- 2011: USA, Fort Leavenworth
Gen. Donn A. Starry  
(May 31, 1925-Aug. 26, 2011)

General Donn A. Starry, 86, a general best known for training and educating the Army in the “AirLand Battle Doctrine” during his time as commander of the U.S. Army Training and Doctrine Command, died Aug. 26 at his home in Canton, Ohio.

Gen. Starry graduated from the United States Military Academy at West Point in 1948, after having enlisted in the Army in 1943. His early career included command and staff assignments in Germany, Korea and Vietnam. He commanded the 1st Battalion, 32d Armor in Germany, and in 1969 commanded the 11th Armored Cavalry Regiment in Vietnam and Cambodia. He is a graduate of the Command and General Staff College Class of 1960. He also attended the Armed Forces Staff College, and the Army War College.

In 1971, Starry became the Director of Force Management on the Army Staff. In 1973, he became Commanding General, U.S. Army Armor Center, followed by assignment in Germany as Commander of V Corps 1976-77. As Commanding General of the United States Army Training and Doctrine Command from 1977 to 1981, he is credited with formulating AirLand Battle doctrine, which prepared the Army for war fighting in the 1980s-90s and early 21st Century. It has also been said that his championship of the innovative training and leadership concept of “Sergeant’s Time” and his faith in the Army Noncommissioned Officer Corps was decisive in rebuilding effective Army leaders after the Vietnam War. He concluded his career as Commander-in-Chief U.S. Readiness Command (1981-83) retiring in 1983.

General Starry is the author of numerous articles in military professional journals. He has written or edited several books and most recently he was the...
subject of a book, entitled Press On, containing selected papers from his career. His awards and decorations include the Defense Distinguished Service Medal, two awards of the Army Distinguished Service Medal, the Silver Star, the Bronze Star with “V” device, the Soldier’s Medal, the Purple Heart, the Legion of Merit with two Oak Leaf Clusters, the Distinguished Flying Cross, and the Air Medal with nine Oak Leaf Clusters.

Upon retirement from the Army, Starry joined Ford Aerospace, serving first as Vice President and General Manager of Ford’s Space Missions Group, and later as Executive Vice President of Ford Aerospace and Special Assistant to the Chief Executive Officer of BDM International. He served as a member of the Board of Maxwell Laboratories from 1988 to 1993, and from 1996 to 1998, was Chairman of the Board as the company became Maxwell Technologies. He has also served as Chairman of the Board of Universal Voltronics in Brookfield, Conn. In 1991, he became a Senior Fellow on the faculty of the Joint and Combined Warfighting School at the Joint Forces Staff College. General Starry served as Chairman of the Board of the U.S. Calvary Memorial Foundation; as a member of the Washington Institute of Foreign Affairs; and as a member of the board of the Eisenhower Foundation in Abilene, Kan. General Starry came to Stark County in 2010 with his wife and Canton native Karen Deitrick Starry.

Gen. Starry is survived by his wife of two years, the former Karen Deitrick; four children from his first marriage, retired Army Col. Michael Starry of Newport News, Va., Paul Starry of Hilton Head, S.C., Melissa Starry of Baltimore and Melanie Mohler of Seattle; one sister; seven grandchildren; and three great-grandchildren.

Army’s first SMA dies

The first sergeant major of the Army, William O. Wooldridge, died March 5, in El Paso, Texas, at age 89.

When Wooldridge beat out 4,700 candidates in 1966 for a new position created by the chief of staff of the Army, he had been serving for a year as 1st Infantry Division sergeant major in the Republic of Vietnam.

Wooldridge served as sergeant major of the Army from July 11, 1966, after leaving Vietnam and arriving at the Pentagon in his jungle fatigues, through September 1968 and is credited with improving the status of the noncommissioned Officers Corps.

He did this by:
• Starting the first Major Command Sergeants Major Conference in 1966 which resulted in a multitude of proposals to enhance and improve the training, morale and readiness of noncommissioned officers across the Army
• Recommending the Sergeants Major Academy
• Recommending the command sergeant major program
• Recommending the standardized NCO promotion process

After serving as sergeant major of the Army, Wooldridge returned to Vietnam as sergeant major of the Military Assistance Command Vietnam, becoming the only SMA to return to field duty after serving in the top enlisted position.

Born Aug. 12, 1922, near Shawnee, Okla., Wooldridge’s family moved about five years later to his father’s home state of Texas where he later enlisted in the Army after persuading his dad to let him go.

“I had this one thing on my mind,” said Wooldridge in a Feb. 2001 interview with Sgt. Maj. Don Elder from the Center of Military History, “I wanted to wear a Soldier uniform. I wanted to be a Soldier, and I wanted to get the hell out of Brown County, Texas.”

He enlisted at Fort Worth, Texas on Nov. 11, 1940 and served until 1972, amassing a much-decorated career over three wars and 14 campaigns.

He was awarded the Silver Star for gallantry at the battle for Aachen, Germany in October 1944 and also received a Purple Heart for injuries. He was awarded a second Silver Star for gallantry during the Battle of the Bulge in December 1944, while serving as a platoon sergeant.

As Sergeant Major of the Army, Wooldridge traveled wherever Soldiers were stationed to listen to their concerns while strengthening and preserving the rich history of the NCO Corps, “the backbone of the Army.”

Wooldridge retired in 1972 after more than 30 years of service. He lived in Santa Teresa, N.M. He died Monday, March 5, 2012 at Beaumont Army Medical Center on Fort Bliss, Texas, and is survived by his wife Patty.

Funeral services for Woolridge were still pending as the Foundation News was going to press. ☝️
Books authored by CGSC staff, faculty and alumni

Long Range Guns, Close Quarter Combat: The Third United States Artillery Regiment in the War of 1812

“Barbuto places the Third Artillery’s narrative against a proper historical context and properly devotes much space to the senior officers—George Armistead, Ichabod Crane, George Isard, Alexander Macomb and George Mitchell—who raised, trained and commanded it in action. The result is an interesting and informative work of regimental history that might serve as a model of its kind.” —Donald E. Graves, The War of 1812 Magazine.

by Richard V. Barbuto, is professor and deputy director of the Dept. of Military History at the U.S. Army Command and General Staff College in Fort Leavenworth, Kan. He is a retired Army lieutenant colonel who served 23 years in the armor branch from 1971-1994. He holds a Ph.D. in American history from the University of Kansas and is a graduate of the U.S. Military Academy at West Point, N.Y.

The Road to Safwan: The 1st Squadron, 4th Cavalry in the 1991 Persian Gulf War
by Stephen A. Borque and John W. Burdan III; 311 pages; black-and-white art/illustrations; 5 figures; 8 maps; notes; bibliography; index; University of North Texas Press, 2007. Available on amazon.com and barnesandnoble.com - $27.95.

The Road to Safwan is a complete history of the 1st Infantry Division’s cavalry unit fighting in Operation Desert Storm. Stephen A. Bourque and John W. Burdan III served in the 1st Infantry—Bourke in Division Headquarters, Burdan as the Operations Officer of the 1st Squadron, 4th Cavalry. Based on extensive interviews and primary sources, Bourque and Burdan provide the most in-depth coverage to date of a battalion-level unit in the 1991 war, showing how the unit deployed, went into combat, and adapted to changing circumstances.

Stephen A. Borque is an associate professor of military history at the U.S. Army Command and General Staff College at Fort Leavenworth, Kan. He served in the 1st Infantry Division earning a Bronze Star during Operation Desert Storm. He retired from the Army after 20 years of enlisted and commissioned service, later obtaining his Ph.D. from Georgia State University. John W. Burdan, III, is a retired Army officer who graduated from the U.S. Military Academy in 1977. He served as an armor officer in the 1st Infantry Division receiving the Bronze Star and Bronze Star with V device during Operations Desert Shield and Desert Storm.

All for the King’s Shilling: The British Soldier under Wellington, 1808-1814

The British troops who fought so successfully under the Duke of Wellington during his Peninsular Campaign against Napoleon have long been branded by the duke’s own words—“scum of the earth”—and assumed to have been society’s ne’er-do-wells or criminals who enlisted to escape justice. Now Edward J. Coss shows to the contrary that most of these redcoats were respectable laborers and tradesmen and that it was mainly their working-class status that prompted the duke’s derision. Driven into the army by unemployment in the wake of Britain’s industrial revolution, they confronted wartime hardship with ethical values and became formidable soldiers in the bargain.

Edward J. Coss is an associate professor of military history at the U.S. Army Command and General Staff College, Fort Belvoir, Va., satellite campus. He was the 2010 CGSC and Army Educator of the Year.

by Michael B. Kraft and Edward Marks; 365 pages; black-and-white illustrations/figures; endnotes; bibliography; index; Taylor & Francis Group, LLC, 2012. Available on amazon.com (hardback - $61; Kindle - $55) and barnesandnoble.com (hardback and Nook versions- $69.95).

U.S. Government Counterterrorism: A Guide to Who Does What is the first readily available, unclassified guide to the many U.S. government agencies, bureau offices, and programs involved in all aspects of countering terrorism domestically and overseas. The authors, veterans of the U.S. government’s counterterrorism efforts, present a rare insider’s view of the counterterrorism effort, addressing such topics as government training initiatives, weapons of mass destruction, interagency coordination, research and development, and the congressional role in policy and budget issues.

Michael B. Kraft is a counterterrorism consultant, writer and editor with more than 25 years experience working on terrorism issues in the State Department, Congress and the private sector. After retiring as a senior advisor in the State Department Counterterrorism Office, he served as an adjunct counterterrorism faculty member at the National Defense University Africa Center for Strategic Studies. Edward Marks retired as a senior foreign service officer (minister-counselor) in 1995. Since then, Ambassador Marks has engaged in consulting, lecturing, and writing, primarily on terrorism, interagency coordination, United Nations’ affairs, and complex international emergencies. He has written extensively on these and other subjects. He is also a member of the advisory council of the CGSC Foundation’s Simons Center for the Study of Interagency Cooperation at Fort Leavenworth, Kan.
**The Tet Offensive: A Concise History**
by James H. Willbanks; 264 pages; maps; notes; chronology; glossary; reference documents; resources; index; Columbia University Press, 2007. Available on amazon.com (paperback - $26; Kindle - $13) and barnesandnoble.com (paperback - $26; Nook - $22).

In the Tet Offensive of 1968, Viet Cong and North Vietnamese forces launched a massive countrywide attack on South Vietnam. Though the Communists failed to achieve their tactical and operational objectives, James Willbanks claims Hanoi won a strategic victory. The offensive proved that America’s progress was grossly overstated and caused many Americans and key presidential advisors to question the wisdom of prolonging combat. Willbanks also maintains that the Communists laid siege to a Marine combat base two weeks prior to the Tet Offensive—known as the Battle of Khe Sanh—to distract the United States. It is his belief that these two events are intimately linked, and in his concise and compelling history, he presents an engaging portrait of the conflicts and singles out key problems of interpretation.

James H. Willbanks, Ph.D., is the General of the Armies George C. Marshall Chair of Military History and Director, Department of Military History, at the U.S. Army Command and General Staff College, Fort Leavenworth, Kan.
Brownells is the industry leader in supplying firearm parts and accessories to civilian shooters, law enforcement, and the military. Our annual master catalog is universally known in the firearms industry as the “Big Book” of gunsmithing tools, factory and aftermarket gun parts, shooting accessories, and – since 2011 – ammunition.

Founded in 1939 by Bob Brownell, the company began to grow from a small, rural Iowa gunsmith shop when Bob noticed a scarcity of specialized tools for gunsmithing. Most gunsmiths fashioned their own tools by modifying general work tools, and other supplies had to be acquired piecemeal from far-flung sources. Bob started a mail order business to cater directly to this market, and Brownells’ march toward becoming the industry leader began. Growth accelerated in the 1980s when Bob’s son Frank took over the business, and carries on today with Frank’s son Pete, who took over day-to-day operations when Frank became CEO in 2008.

From the beginning, Brownells has served its customers not only by supplying products but also as a source of expert information. Professional gunsmiths, called “Gun Techs,” man our tech support lines to answer customer questions. State-of-the-art video production facilities produce Internet-distributed video content ranging from short product profiles, how-to instructional videos, to an extended series on building an AR-15. Many of our products are designed and prototyped in house.

Brownells’ engineering expertise and its long-term support of the U.S. military intersected in 2006, when it pursued and was awarded a contract by U.S. Army TACOM to manufacture M16/M4 magazines. The company enthusiastically rose to the challenge of large-scale manufacturing, and by 2011 Brownells had delivered a total of 3.3 million magazines, meeting or exceeding all contractual requirements. Reports from warfighters deployed overseas tell us that Brownells magazines are particularly prized for their exceptional durability and reliability.

The introduction in 2010 of the Brownells LE/Defense/Security division and its PoliceStore.com website further expanded our commitment to law enforcement and the military. PoliceStore and its accompanying print catalogs offer not only parts and tools for service firearms, but a complete line of tactical accessories, duty gear, apparel, and ammunition.

The Brownells Training Group provides specialized instruction for law enforcement, corrections, private security, and military personnel. Except for a few restricted topics, classes are also open to qualified civilians. Training Group instructors have operational experience in the disciplines they teach, and concentrate on imparting practical skills for operating in armed conflict.

In 2011, Brownells became the primary corporate sponsor of NRA Life of Duty, a truly unique online community dedicated to supporting America’s military and law enforcement personnel. Through its website www.NRALifeofDuty.tv, the network offers news reports, video programs, supplemental insurance, and other services important to the men and women who risk their lives to keep us safe and defend our freedom.

Now, Brownells is proud to support the CGSC Foundation and its mission to aid the Command and General Staff College in developing versatile, well-rounded leaders for our military, both on and off the battlefield.
BROWNELL S INVITES YOU TO JOIN A UNIQUE ONLINE COMMUNITY DEDICATED TO THOSE WHO SERVE

Only those who serve know what it’s like to put your life on the line to guard the safety and security of fellow Americans. It’s part of a day’s work for members of our military and law enforcement agencies—patriots who live the life of duty.

Brownells is very proud to present NRA Life of Duty, a truly unique online community dedicated exclusively to supporting individuals who keep us safe and defend our freedoms. Through its website NRALifeofDuty.tv, the network offers:

- News reports, features, and video programs important to the men and women who risk their lives for their fellow citizens
- Patriot Profiles: stories of heroism, selflessness, courage, and honor the mainstream media often ignore
- NRA American Warrior online magazine with practical guidance on training, technology, and gear
- Frontlines hosted by Lt Col. Oliver North with interviews and in-depth reports
- Supplemental insurance benefits
- Discounts on gear and equipment from Brownells LE/Defense/Security — PoliceStore.com and other preferred suppliers

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In order for AUSA to go over the goal line, however, we need your support.

Whether you are Active Duty, National Guard, Army Reserve, Civilian, Army Retiree, or a family member, your voice counts. With your help, we can win the game.

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