IAFIE 2010 CONFERENCE

Intelligence Education: A Global Phenomenon

The Sixth Annual IAFIE Conference will meet 25-27 May 2010 in Ottawa, Ontario, Canada.

This year’s conference will essentially follow last year’s format. Conference highlights and registration details follow. Brief abstracts of the 12 main sessions are provided (see page 4) and updates will be provided on the IAFIE website.

New: IAFIE Poster Session

This year, we have added a poster session to provide opportunities for informal discussions of ongoing research and to encourage sharing the results of earlier research. If you plan to participate, please submit an abstract of your topic by 20 April 2010 to Dr. Jim Lightfoot via email to the following address: james.lightfoot@dia.mil

In the subject line of your email, please enter the following: IAFIE Poster Session.

In the lead paragraph, please indicate which one of the following topics is the best fit for your proposed poster presentation:

* Analysis
* Business Intelligence
* Curriculum
* Cybersecurity
* Law Enforcement
* Military
* Regional
* Strategic
* Other topic (please specify)

New: Four FREE Workshops

In addition to IAFIE’s Annual Meeting on the opening day of the conference, (25 May), IAFIE has scheduled four free half-day classes. For more on these classes, see Workshops on page 3.

Author’s Roundtable Returns

The popular Author’s Roundtable will be repeated. If you have read (or used) a new book this year and feel it deserves to be reviewed and discussed, please send that information (with a brief write-up) to Dr. Bill Spracher via email to the following address: william.spracher@dia.mil

In the subject area, please enter the following: IAFIE Author’s Roundtable. Forthcoming books must have reached at least the galley phase of the publication process to be considered this year’s Roundtable. Our selection committee will review each suggestion and contact selected authors to invite their participation.

AMU Sponsors IAFIE Banquet

We are pleased to announce that American Military University will sponsor the conference banquet at the Marriott Hotel on the evening of May 25. We have lined up an exciting guest speaker in addition to the presentation of IAFIE awards.

Registration and Hotel

The registration fee remains the same as last year:

* $250 (USD) for members
* $400 (USD) for non-members

The Marriott Ottawa, located at 100 Kent Street, has set aside a block of rooms for IAFIE’s use (24-28 May), but all reservations requested after the hotel’s cut-off date (April 24) will be on a space available basis and the hotel’s published rates will apply. Hotel Rooms may be reserved online. To begin, just ‘cut and paste’ this URL into the address bar of your browser:

http://www.marriott.com/hotels/travel/yowmc?corporateCode=iae&app=resvlink&fromDate=5/16/10&toDate=5/28/10

You will be directed to the hotel’s home page, where you should find your registration code AIEAIEA prepopulated on the registration form. To begin the online registration process, all you need to do is enter your actual date of arrival.

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As seen on page one, our 2010 conference at the Marriott in Ottawa is coming together with an exciting variety of panels and presenters. We’re taking advantage of the location to tap into the knowledge of intelligence in varied Canadian agencies and we all look forward to hearing what they have to say. Ottawa is a great place to visit and May is a lovely month to be there. Jim Lightfoot, John Pyrik, Nadio Diakun-Thibault, and Gregg Moore have been working hard to put this together.

We’ve gotten dozens of papers in our paper competition and the winners of that competition will also be featured at the conference. Dr. Richard Immerman’s committee is reviewing those papers as we speak. The registration information is now up on the web site, along with the agenda and hotel information. Hope to see you all there.

While many of us are doing more with less in our workplace, IAFIE faces the same challenges. This is the first year we’ve had a two-year appointment of officers and by the end of 2009, Steve Marrin, Communications director, had resigned due to the press of business and personal matters. Our newsletter changed hands from Bill Welch at Mercyhurst to Kathy Shelfer at St. John’s. Nadia Diakun-Thibault volunteered for Steve’s place. Jim Lightfoot, the Events Chair, is retiring to Oklahoma this year and will also be leaving IAFIE. Thus, our plan to have two year terms has to be modified somewhat, at least for now.

The idea brought up last year about having an online library with case studies, etc. from varied sources, which was being lead by Randy Pherson and former Chair Tom Carr, did not come to fruition due to concern by committee members about costs and management.

We had a new chapter start in the Southeast, but there was little activity in our chapters in the DC area and Ohio/PA. Planning in the DC chapter was accomplished, but it did not result in meetings being held.

It is clear to me that we are all pressed by our job and family obligations. None of us are sitting on our hands in our ‘spare time.’ But IAFIE can only be as good as we make it. I ask you to look at your schedules and idea banks and see if there are more ways in which you can participate in IAFIE to make it the organization it deserves to become. On the other hand, recent listserv discussions regarding things we could be doing (like a journal) could result in someone volunteering to take on such a beneficial assignment. So there are potentially positive outcomes.

Regards,

Marilyn Peterson
IAFIE Chair
What is the value of attending an ‘education’ conference? Here are my top nine reasons. If your favorite reason is not listed, feel free to add it. I’ve left room for your opinion--this time!

MY TOP 10 REASONS FOR ATTENDING IAFIE 2010
1. The WTC site is a block from my Manhattan campus office--and my #1 reason for many things.
2. Members will share their expertise; plus, a few can be publicly honored for their achievements.
3. The academic discipline of Intelligence Studies is being defined. I have a vested interest in that.
4. A second career path for experienced analysts is being mapped out. I know how that’s done.
5. I will discover new tools/techniques--and better uses for what I already know.
6. A good conversation is easy to find. Every voice is respected, but active listening is rewarded.
7. Academic/professional network(s) need to be nurtured and expanded. This is the right venue.
8. Since this can be a tax-deductible mini-vacation, exploring Ottawa is another good reason.
9. I can recharge my brain, not just my laptop, my cellphone, my ....
10. --Kathy
IAFIE 2010 SESSION ABSTRACTS

Brief descriptions of twelve IAFIE 2010 conference sessions follow. Additional information will be posted to the IAFIE website and emailed to registered participants and invited guests.

• Accreditation and Certification of Intelligence Studies/Education Programs in Intelligence Studies. Evaluation of the need, distinct challenges and effort required to standardize evaluation criteria and certify or accredit programs.

• Alternative Learning. Gaming and simulation are used to support classroom instruction and improve learning outcomes, including virtual worlds (like Second Life®) and classroom response programs (like Clickers™).

• Intelligence Community Professional Education. Trends in educating intelligence professionals around the world, including outreach, professional education requirements, and planning future programs.

• Teaching Law Enforcement (LE) Intelligence. LE instructors discuss methods that get results, with emphasis on teaching innovations.

• Author’s Roundtable. Back by popular demand, authors will provide details about their new books.

• Bridging the Cultural Divide. Contributions of Anthropologists and sociologists are discussed, including the creation of the new U.S. Army Counterterrorism Manual; embedding social scientists into human terrain teams; and contributions to higher education programs in Intelligence Studies.

• Intelligence Community Resource Support. How colleges can get different types of support, including financial examples (Centers of Excellence) and faculty examples (Officer in Residence Programs).

• Active Learning: Teaching Adult Learners. Effective strategies for educating adults involved in intelligence analysis or in Intelligence Education programs.

• What Students and Teachers Ought To Know About Intelligence Law. The impact of law on intelligence includes judicialization of intelligence; criminalizing terrorism; and bringing ‘close-hold’ information into the light of day.

• Cybersecurity and Knowledge Management. Basic threats, what can be taught about this topic that is derived from open sources, and how colleges can prepare their students.

• Software for Intelligence Analysis. Teachers relate their experiences with various software programs, the classroom-value added, costs, which softwares are recommended for classes on intelligence analysis, and availability for both government and academe.

• Integrating Business and Intelligence Education. Competitive intelligence; classroom use of business models, including risk assessment and other business strategies.

Conference news and updates will be posted to the IAFIE webswite, so remember to visit www.iafie.org

A Woman’s War is the personal story of Gail Harris, the U.S. Navy’s first African-American female intelligence officer. She recounts her experiences in the military, beginning with her classes at the Naval Intelligence Officer Training School and ending with her retirement.

Inspired by the film “A Wing and A Prayer”, Harris decided to join the U.S. Navy when she was just five years old. After graduating from college and completing one year of graduate school, she applied to the Navy with the goal of becoming a Naval Intelligence Officer. At that time, women were legally restricted to administrative positions. After graduating from Officer Candidate School, Harris became the fourth woman as well as the first African-American selected to attend a 20-week program for training to become a Naval Intelligence Officer.

Over the course of her career, which spanned nearly 30 years, Harris was given increasing responsibility with each new assignment, both within the U.S. and abroad. However, her career was not without its challenges. She had to battle against preconceived racial and gender stereotypes, negative and seemingly unwarranted performance reviews, and potentially explosive office politics. She also had to prove that those who would have been delighted by her failure were wrong. With each assignment, Harris mustered up her courage, learned what she didn’t know, and pushed aside her self-doubt and disappointments to focus on gaining the skills and knowledge required to become the best intelligence officer possible.

Harris considered her first assignment as an assistant intelligence officer to be “the worst of times” because the senior officers didn’t take her seriously and they didn’t expect her to accomplish anything. Disheartened, but not ready to give up on her dream, Harris worked diligently to learn all she could in that position.

Throughout her narrative, Harris repeatedly refers to her father’s advice that “there are two things you can do about a problem: something or nothing.” During the high and low points of her career, she relied on a combination of guts, faith in God and herself, focus, and her ability to analyze a problem and then find its solution.

Harris reached her goals and completed her assignments, such as participating in interwar gaming exercises at the Naval War College in Newport, Rhode Island, but life could be difficult. She fought her “personal battle of the bulge.” Harris suffered from a medical condition that increased her weight. Despite exercise and strict diets, she took a great amount of criticism due to the Navy’s weight standards. She became seriously depressed and almost quit. Also, she had to ignore, but try to dispel rumors she was a “wild child, drunken playgirl.”

Ultimately, Harris became a well-versed intelligence officer by studying enough military history to be able to better understand her role in supporting warfighters. She filled her knowledge gaps and heeded the counsel of wise mentors. For example, just before retiring and shortly after arriving at SPACECOM, Harris learned they were to host their first DOD conference on Computer Network Operations (cyber warfare). She lacked ‘computer smarts’, but with the help of a mentor, she took a crash course in computers, gaining insight into how the military protects its networks and how it uses computers as weapons. At the start of the conference, Harris’ impassioned speech set the tone. She also coordinated the working groups comprised of various members of the military’s intelligence community. As evidence of her success, she reports these groups were still working together years later — solving problems and addressing new issues.

Each chapter provides an interesting insider’s view of the inner-workings of the Navy’s intelligence group, although Harris pays little attention to the expanding roles of women (and African-American women in particular) in military and intelligence communities. At the close of each chapter, Harris succinctly summarizes her experiences and lessons learned in the form of “Takeaways” and “Key Principals”. One of her mentors is Mark Victor Hansen, the creator of the “Chicken Soup” series, so her book tends to veer into “self-help” territory and includes periodic celebrations of her accomplishments.

This book is suitable for those contemplating a career in military intelligence and is also a recommended purchase for libraries supporting military history and intelligence studies.
LIFE AS AN INTELLIGENCE OFFICER

SEARCH STRATEGY
Hunting for insights into an intelligence officer’s life can be a treasure hunt. For a more precise result, use a KWIS (keyword in subject) search that combines a ‘format’ term (e.g., BIOGRAPHY, CORRESPONDENCE) with a ‘topic’ phrase (e.g., INTELLIGENCE OFFICERS, INTELLIGENCE SPECIALISTS, MILITARY INTELLIGENCE, NATIONAL INTELLIGENCE).

BOOKS, E-BOOKS, MEDIA

AUTOBIOGRAPHY


Olson, Craig T. (2007). So this is war: a 3rd U.S. Cavalry intelligence officer’s memoirs of the triumphs, sorrows, laughter, and tears during a year in Iraq. Bloomington, IN: AuthorHouse. LC Call#: DS79.76 .O46 2007


BIOGRAPHY


DATABASE$/WEBSITES

Wilson’s Biography Reference Bank includes information on over 660,000 individuals from ancient times to the present. URL: http://www.hwwilson.com/databases/BioBank.htm

Homeland Security Digital Library (HSDL), sponsored by FEMA and NPS, includes a limited amount of otherwise hard-to-find biographical information. URL: http://www.hsdl.org/?about

Biography.com has added value for educators. URL: http://www.biography.com/classroom/

BLOGBUZZ

The CTLab’s blog has morphed into an e-zine, located online at http://www.currentintelligence.net
IAFIE membership categories include: Institution, Corporate, Full and Student.

Many new members represent Higher Education. From the naval postgraduate school, we welcome:
- RADM (Ret) Andy Singer; and Thomas Brunau.

We welcome the university of Texas Pan American (US) represented by:
- Van Reidhead (Dean of the College of Social and Behavioral Sciences); plus
- Sandra Hansmann; Stephanie Brickman; Constantine Tarawneh; and Nicholas Weimer.

We welcome the following professors:
- Donald Cummings (Henley-Putnam); Michael Collier (Eastern Kentucky); Bascom Talley (Johns Hopkins); and Rebecca Mitchell (Macquarie (AU)).

We welcome our newest student members:
- Ahmad Arsalal; Kevin Bull; Matthew Collier; Ryan Dobbs; Sverre Frisch; Cindy Jacquot; Faith Lawless; Timothy Small; and Trisha Williamson.

We welcome new members representing Corporate and Consulting enterprises:
- Lynne D’Amico; Crystalline Linebarger (ISC Consulting Group); Thomas Quiggin; Arnold Vilenneuve (CTO, Networkologist); Dennis Kisapi (Vanguard); Felix Juul (CH) and Michael D. Smith (SAIC).

Also, please note that Fred Rothe (VP, SAIC); and Karen Morr (SAIC) have switched categories and are now Full Members.

New Members also represent Government and the Military. We welcome:
- Raymond Touchette, RCMP (CA); and Peter Hansen, EUCOM/AFRICOM RJITF. We also welcome the following individuals, who represent our Institutional Member, AFIT Center for MASINT Studies & Research (US):
- Michael O’Ral, CT; Mark Kelly; Richard Cobb; and Dale Rude.

IAFIE also welcomes:
- Monu Rohila; Deepak Bajaj; Jennifer Kibbe; Brett Peppler; James Plotts; and Chea Louis Chefuh (CM).
SpyCruise® has announced its next cruise, scheduled for November 13-20, 2010. SpyCruise® is organized and meets as a private group aboard a passenger cruise ship. Members can attend exclusive lectures on intelligence, counterintelligence, counterterrorism, and national security issues given by retired experts from the CIA, FBI, DOD, RCMP, KGB as well as renowned intelligence authors and historians. For more information, contact: Bart Bechtel Acting Chief Academic Officer Henley-Putnam University www.henley-putnam.edu 772-446-7645 (Direct, EST)

The United States Coast Guard Academy (CGA), an Institutional Member of IAFIE, offers the Coast Guard Intelligence Program (CGIP).

In 2007, CGA and CGIP dedicated a new SIPRNET (SECRET) classroom for use by the CGIP courses. SIPRNET is a computer network used throughout the intelligence and law enforcement communities. CGA and CGIP became the first military service academy in the United States to host such capability.

In addition to coursework in Intelligence Studies that complements courses in each academic major, CGIP and CGA also offer a five week intelligence internship for cadets. During the summer before their first class year, students can gain first-hand experience in strategic and tactical intelligence operations in support of Coast Guard operational commanders, DHS and DOD partner agencies. Students are given opportunities to stand and qualify as an intelligence watch officer, work with intelligence analysts on strategic and tactical assessments, and brief senior level decision makers on daily intelligence operations and products.

CGIP and CGA representatives to IAFIE are:

LCDR Toni Gay toni.gay@uscg.mil
LT Duane B. Ripley duane.b.ripley@uscg.mil

PhD Studies that begin in the Fall semester of 2011. For more information, goto: http://www.temple.edu/gradbulletin/cla/hist_phd.htm.